

2023 ADOPTED BUDGET

Presented to the Board of Directors December 6, 2022

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"Teamwork, Trust, Professionalism"

Mission

To preserve and protect our community from all hazards through exceptional preparedness, prevention, education, and emergency response.

Vision

To establish the standard of excellence: by being customercentric, inspiring a high-performance environment, being driven by innovation, and being proud of our organization.

Core Values

- We are honest and transparent
- We are loyal, responsive, and compassionate
- We dare to act
- We are adaptable, flexible, resilient
- We are accountable for our actions
- We respect each other and communicate effectively
- We are stronger through diversity
- We are dedicated to our craft and enhance our abilities through continued training, development, and education

The Mountain View Fire Protection District was established in 1961 as the Longmont Fire Protection District as an all-volunteer agency tasked with protecting mostly farms and other rural and agricultural interests. As the district has grown and consolidated with other nearby districts, it now covers the largest geographic area of any fire agency in Boulder, Jefferson, and Weld Counties. Today the district serves a combination of urban and rural areas and wildland. The district boundaries include Dacono, Erie, Mead, Superior, and unincorporated portions of Boulder and Weld Counties, including Niwot, Eldorado Springs, Marshall, and Flagstaff. The district provides an all-hazard response to the area from eleven stations. Besides fire suppression, the department provides first response medical EMTs and paramedics, ALS transport capability, wildland mitigation, and specialized rescue services, including trench rescue, high angle rescue, water rescue, extrication, and collapse rescue. Finally, we provide fire prevention inspections and plans review for new construction and a community outreach team for public fire and life safety education. The district's population now includes approximately 75,500 residents and covers 228 square miles. The district also serves 889 business properties in Boulder County and 795 in Weld County. A large percentage of business in Weld County is associated with oil and gas operations.

Mountain View Fire has been accredited through the Commission on Fire Accreditation International since 2014 and has an ISO classification of 2/3 as of the last evaluation in 2021.

We are pleased to present the following budget in the pages that follow for 2023. The budget The budget presents revenues and expenditures in the General Fund, Capital Reserve Fund, and Debt Service Fund. Financial information provided includes all sources of revenue, objects of expenditure and beginning and ending fund balances. The District's finance staff uses the modified accrual method of accounting. The District complies with state statutes requiring a yearly financial audit, which is available upon request.

Key Issues and Decisions for the 2023 Budget

Each year district leadership prepares a budget plan that focuses on meeting the district's strategic goals while making the best use of available resources. Part of the budget preparation is accomplished by seeking input on priorities from leadership, officers, and the Board of Directors. Heading into 2023, a significant priority was the construction of new stations to plan for growth. A new station is planned for west Mead to accommodate growth in this part of the district and the current station 3, that shares a space with the Town of Mead, will be relocated to a new facility. Completing these projects fulfills an objective of the mill levy increase passed by taxpayers in 2018. In addition, station 8 needs major repairs and will be out of service for part of the year as a reconstruction project is completed. Other priorities for 2023 include making the district "greener" by completing several xeriscaping projects and installing infrastructure for future electric vehicles.

Mountain View Fire's primary funding source is property taxes, accounting for 90% of available resources. Property values are influenced by economic factors such as interest rates, inflation, the housing market and business investment. After the devasting Marshall Fire in December of 2021, approximately 500 properties and \$607,000 of property tax revenue were lost in the district's boundaries. The only increase in property taxes for the 2023 budget came from the oil and gas category. How money is received from oil and gas activity is unique compared to other property taxes. The revenue to the district is calculated from a combination of production, the sell price of the total produced and assessment of real property. Production is assessed at 87.5% of the sell price and real property is assessed at the regular commercial rate of 29%. The majority of production from a new well occurs in the first two years of the well life. By the third year, it is not uncommon for the production to be less than 10% of the first year. For this revenue stream to continue, new wells must be continually added. While the number of active wells in Weld County has been steadily decreasing since 2015, the district will receive more revenue in 2023 than the past two years; the result of a rapid increase in oil and gas prices experienced at the end of 2021 and early 2022. The district had a special work session with the Board of Directors in November 2022 to discuss strategies to ensure the district will be financially sustainable when this revenue source dissolves. In all other property tax categories, there were some losses and gains for a minimal increase in revenue of \$220,000. The increase in total property taxes is estimated to be \$10.3 million. All the additional funds from oil and gas will be used on capital projects planned for 2023. For more information on revenue, see pages 5—6.

One challenge to making a financial plan this year was the same faced by many local governments and businesses around the country, supply chain disruptions and steep inflation on necessary purchases for operations. Planned purchases of several capital assets had to be moved up in order to have them available when they are needed in the future. Currently, the wait time for an ambulance is 900+ days and 36% higher in price than the quoted price in 2021.

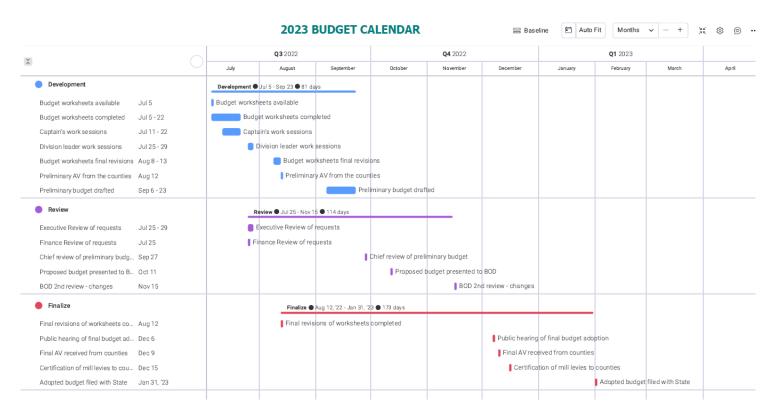
A new collective bargaining agreement was ratified by district leadership and IAFF, Local 3214. The agreement covers wage increases and existing and new benefits from January 1, 2023 to December 31, 2024. Mountain View Fire's staff is planned to grow by one new administrative position and three new line positions as well filling seven vacancies in 2023. Cost of living increases were a big concern for all existing staff with the high inflation experienced in 2022. In total personnel costs will increase by \$2.9 million from the 2022 budgeted amount. The historical budget to actual variance from the last four years for personnel costs has averaged 3%. From more information on personnel costs, see pages 7—10.

General fund expenditures are estimated to increase \$4.2 million or a 12% from 2022 to 2023. Budgeted capital reserve fund expenditures increased \$9.8 million. For more information on expenditures, see pages 7—8 of the executive summary and the detail budgets by fund on pages 24—92.

MOUNTAIN VIEW FIRE RESCUE-2023 BUDGET

Budget Process

The chart below illustrates the timeline and process used to develop Mountain View Fire Rescue's budget.



The budget presented in the following pages includes the district's three funds defined below:

- <u>General Fund</u>—accounts for all sources of revenue and objects of expenditure for operations except those reported in the other funds.
- <u>Capital Reserve Fund</u>—is used to plan for and record expenses of all major capital projects, replacement of apparatus, vehicles and equipment. The primary sources of revenue are from a interfund transfer from the General Fund and grants.
- <u>Debt Service Fund</u>—contains for the proceeds from the issuance of general obligation bonds and the servicing of the related general long-term debt.

Assessed Valuation

In 2023, Mountain View Fire Rescue expects to receive \$44,116,590 in property tax revenues net of tax increment financing (TIF). Tax Increment Financing is intended to be utilized by communities to reinvest in public works and infrastructure. The TIF revenue that the communities in the district will reserve for their projects and not pass on to Mountain View Fire in 2023 is estimated to be \$5,261,337. The District has made agreements with several communities to reimburse approximately \$1,755,000 of the TIF in 2023. The District is anticipating a *increase* in revenue from property taxes of \$9,857,695. Historically, the District has had a 95% collection rate after tax refunds, abatements, and penalties. The budgeted amount of \$45,851,483 is based on past collection rates and the TIF reimbursement totals. Property tax revenue is 90.4% of the total general fund revenue.

	<u>2022</u>	<u>2023</u>
Total Assessed Valuation	2,297,916,501	3,039,202,736
District Mill Levy	16.247	16.247
Total Anticipated Revenue	\$ 37,334,249	\$ 49,377,927
Tax Incremental Financing	(3,075,355)	(5,261,337)
Total Mil Levy Revenue	\$ 34,258,895	\$ 44,116,590
Increase / (Decrease) of Revenue		\$ 9,857,695

Specific Ownership Taxes

The specific ownership tax is a property or ad valorem tax that is levied on motor vehicles and is paid annually when the vehicle is registered within a county. Specific ownership taxes account for approximately 3.5% of the district's revenue. This revenue source is estimated to bring in approximately \$1.7 million in 2023.

EMS Transport Fees

Fees for ambulance transports are a partial cost recovery mechanism used by the district. Transport fees are estimated to be \$1.1 million in 2023. In 2022, the district was approved to participate in the EMS Supplemental program. This program is designed to reimburse some of the lost revenue from the adjustments made by Medicaid. An additional \$1 million was budgeted for this new revenue source. The combined total of all EMS transport revenue is 4.0% of total general fund revenue.

Fees for Services

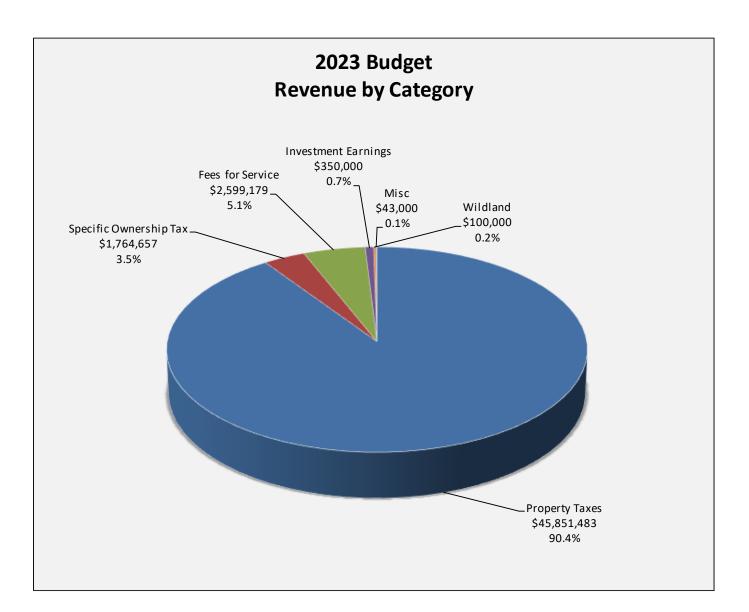
Mountain View Fire has secured several contracts for service from nearby agencies for the district's repair shop. The revenue is estimated to average \$240,000 in 2023 and is considered supplementary income. Other fees for services include building inspections, plan reviews, and fire and safety prevention classes. Combined, all other fees for service are estimated to be \$549,000 and make up 1.1% of budgeted revenue.

Investment Earnings

With the recent increase in interest rates, interest on investments have been estimated to be 1% of cash in reserves or \$350,000 in 2023.

Miscellaneous Revenue

Miscellaneous revenue includes oil and gas royalties, fuel tax refunds, miscellaneous refunds and abatements that are unpredictable year over year. This revenue source is less than 1% of total funding.



Expenditure Assumptions

Personnel

Total compensation accounts for 82% of the budget. Personnel costs are projected to go up in 2023 for contracted increases, inflation adjustments and unavoidable increases in benefits. In 2023, the district will be hiring four new po-

sitions and filling seven vacancies. More details about compensation can be found on pages 9—10. In total, personnel expenses increased 10% or \$2.9 million. Approximately 5% of the increase is attributed to existing employees salary and benefit changes.

Operating Expenses

For most operating expenses, an inflation rate of 5% was used to budget recurring items from 2022. For a few specialty operating supplies, such as emergency medical disposables, the cost is higher every year than inflation.

Purchased Services

Included in purchased services are contracted professional services for legal fees, audits, payroll processing and various other operating services. Included in this amount is the general liability insurance cost increases for new vehicles and apparatus. Purchased services also includes outside vendors that do maintenance on equipment and facilities, wellness checks

Defining a Capital Purchase:

- A single item or entire project cost of more than \$5,000
- The asset or finished project must have a useful life of more than 3 years
- An asset or finished project that is a "one-time" purchase or upgrade, not something that is part of the normal cost of operations, even if the cost is over \$5,000

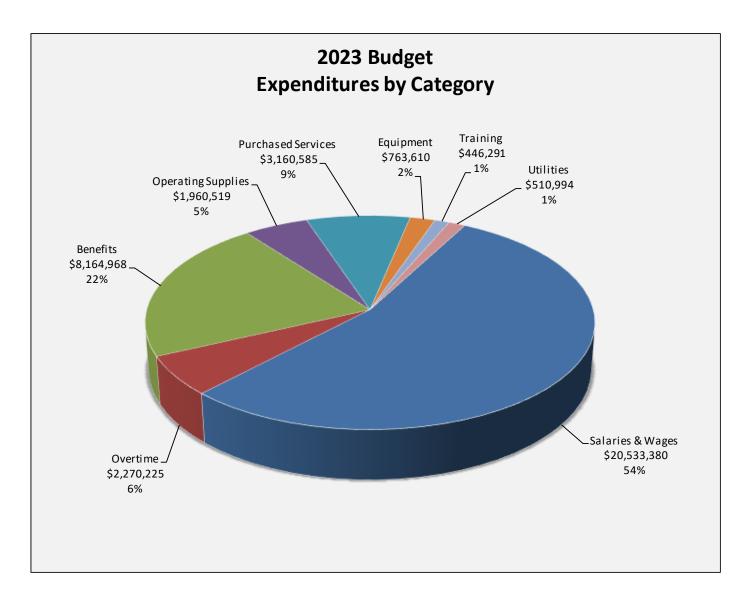
and employment screenings. In total the purchased services budget increased by \$855,340.

Training

Costs for training are anticipated to increase by \$184,381. New training programs in 2023 include leadership training opportunities for officers and paramedic school for internal candidates. Other additional expenses in training are related to new hires.

Capital Purchases

Capital budgets are categorized two ways, routine and strategic. Routine capital needs are put on a regular repair and replacement cycle and strategic capital includes planning for one time improvements and growth. While routine capital can be considered a part of operating costs, strategic is considered part of one time costs that may be financed. An average of \$4 million is needed each year to make sure the funds are available for routine replacement items when they are needed. In 2023, \$4 million is reserved for routine funding and \$7.6 million is planned for one-time capital outlays. The transfer from the general fund is budgeted at \$11.5 million. The transfer represents 23% of the general fund budget invested in capital in 2023. For more detailed information on the capital improvement plan, see pages 57-81.



Review of Total Compensation

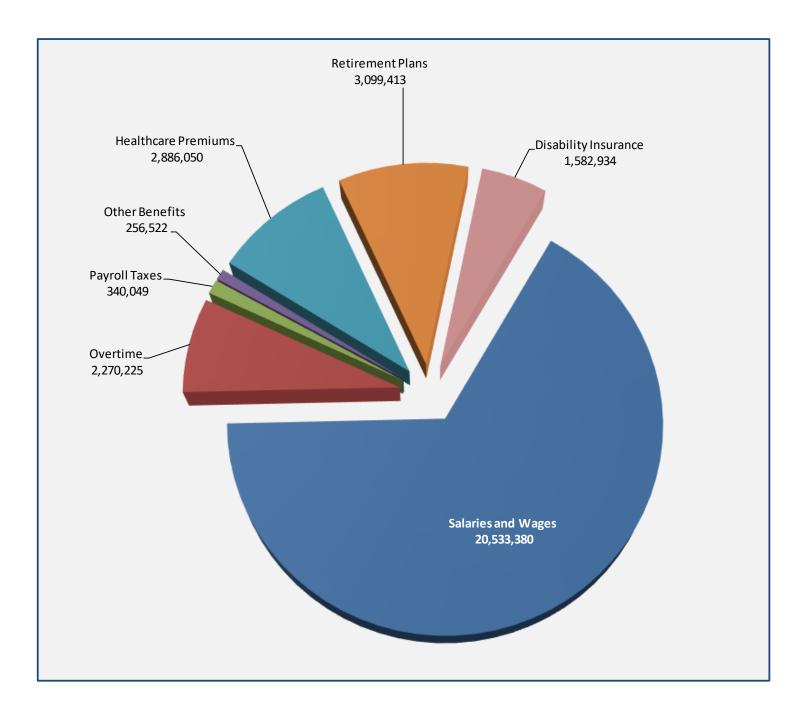
Mountain View Fire Rescue District recognizes that our employees are the cornerstone of our organization and critical to our success. We provide a total compensation program of competitive pay and benefits, and development opportunities, based on current financial conditions and objectives, as compared to other governmental and private employers in our community. Mountain View Fire Rescue has several components that make up compensation.

As the graph illustrates, total compensation includes much more than just salaries. Many other components of pay or supplementary benefits are included, such as differential pay for acting as an officer. The district maintains three pension plans; the Fire & Police Pension Association (FPPA) plan, Volunteer Pension Plan managed by FPPA and the Public Employees Retirement Association (PERA) plan for most administrative personnel. There are also two personal retirement plans offered to employees; a 401(K) plan managed by PERA and the FPPA 457(b) plan. All amounts of additional pay, such as overtime, increase the benefits that are effected when there is an increase in pay, such as payroll taxes and worker's compensation insurance, etc.

- Salaries were adjusted for administrative personnel based on an annual market analysis or by 6.0% cost of living adjustment if the position did not require a market adjustment. Per the 2023-2024 Collective Bargaining Agreement, compensation for employees under the agreement will be calculated as a percentage of the base annual compensation for the firefighter I position. The firefighter I base pay will increase 6% in 2023 and 5% 2024. Battalion Chiefs are included in the administrative pay plan and excluded from the CBA.
- Benefits changes and assumptions:
- Average increase of 5% to medical insurance premiums in 2023
- Both pension plans required an additional .5% match
- Death and disability plan will increase by .2%

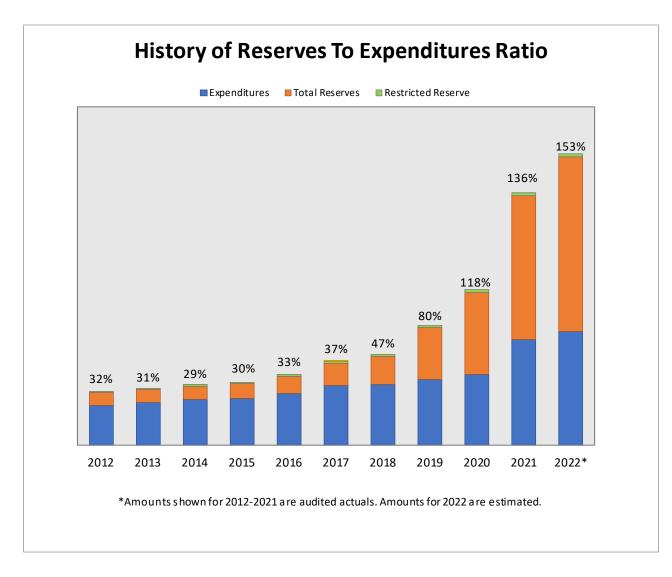
For budgeting purposes, it is assumed that 10 firefighter EMTs and paramedics will promote to the next rank level in 2023.

What Makes up Total Compensation?



Fund Balance and Reserves

The District has ensured that it meets the legal requirements of Article X, Section 20 of the Colorado Constitution, known as the Taxpayer's Bill of Rights (TABOR). The TABOR reserve is estimated to be \$1,134,317 for 2023. This amount is held as a restricted reserve. It is fiscally responsible to set aside funds to ensure the District can meet its financial obligations on time and guard against unexpected revenue shortfalls and one-time expenditures that could interfere with providing emergency services. Maintaining an adequate reserve also provides sufficient cash flow for daily operations when the timing of revenues and expenditures vary. The District relies on property taxes for 90% of it's revenue and the majority of the revenue isn't received until after the first quarter of the year. In addition, District administration has followed a philosophy of reserving one-time windfalls of oil and gas revenues for years when it drops. In 2019, the Board of Directors adopted a resolution requiring 50% of expenditures be held as an operating reserve.



It is best practice to appropriate the available fund balance in the budget resolution presented to the Board each year.

Per the Governmental Accounting Standards Board (GASB) statement number 54, Mountain View Fire's fund balance will be categorized in the following five ways:

- Restricted fund balance includes the 3% Taxpayer's Bill of Rights (TABOR) reserve and designated purpose grants that are restricted as to the type of expenditures for which they may be used and may have a different fiscal year than the District. The only restricted fund balance for 2023 is TABOR of \$1,134,317.
- Committed fund balances are constrained to a specific purpose by the Board of Directors, such as capital projects that the District is contractually obligated to and are scheduled to complete in more than one fiscal year. These funds can't be used for any other purpose unless the Board takes action to remove or change the constraint. The Board has not committed any fund balance for the 2023 budget.
- Assigned fund balance The Fire Chief is authorized to assign fund balance to a specific purpose as approved by the policy. The Fire Chief may assign fund balance for open purchase orders or contracts that will be fulfilled in the next fiscal year. In 2023, \$11,500,000 has been assigned to funding capital projects.
- Unassigned fund balance It is the goal of the District to achieve and maintain an unassigned fund balance in the general fund at fiscal year-end of not less than 50% of expenditures be held in reserve. The plan presented for 2023 meet this requirement. The proposed budget has a total fund balance of 92% of anticipated revenues and 153% of budgeted expenditures.
- If the restricted, committed and assigned balance cause the unassigned fund balance to go below 50%, it will be allowed to go below the required minimum with prior Board approval and a specific plan for replenishing the reserve.

SUMMARY OF ALL FUNDS

		2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL		2023 ADOPTED BUDGET	
Beginning Fund Balance	\$	21,999,298	\$	38,378,005	\$	46,445,103
Property Taxes		36,908,949	\$	35,667,077	\$	45,851,483
Specific Ownership taxes		1,889,048		1,720,353		1,764,657
Charges for services		1,824,118		2,595,956		2,599,179
Investment Earnings		15,509		330,000		350,000
Grant Revenue		122,048		52,826		-
Wildland Revenue		574,002		550,000		100,000
Other		346,117		457,776		43,000
TOTAL REVENUE	\$	41,679,791	\$	41,373,988	\$	50,708,319
Transfers to/from Other Funds		(10,182,151)		(3,000,000)		(11,500,000)
Conveyance of assets from RMF		13,006,147		(3,000,000)		(11)000,000
		· ·				
TOTAL AVAILABLE RESOURCES	\$	66,503,085	\$	76,751,993	\$	85,653,422
Personnel						
Salaries & Wages		16,224,168	Ş	17,870,694	\$	20,533,380
Overtime		1,862,307		1,691,868		2,270,225
Benefits	~	5,781,346	~	6,369,019	~	8,164,968
Total Personnel Expenditures	\$	23,867,821	\$	25,931,581	\$	30,968,573
<u>Operating</u>		040 770		0.02 222		1 220 201
General Operating Supplies	\$	-	\$	963,223	\$	1,320,294
Small Equipment/tools		371,131		512,897		746,610
Non-Capital Tech Expenses		171,701		229,726		350,225
Non-Capital Fleet Expenses	\$	246,664	\$	224,434	\$	290,000
Total Operating Expenditures	Ş	1,609,275	\$	1,930,280	Ş	2,707,129
Services	ć	1 020 717	÷	1 020 080	Ļ	1 (04 172
General Purchased Services	\$	1,036,717	Ş	1,026,080	Ş	1,684,173
Contract Services		511,809		447,528		666,310
Training Repairs/Maint Equip		124,863 170,062		104,991 167,542		446,291 351,800
Repairs/Maint Buildings		257,116		259,351		458,302
Utilities		407,413		429,237		510,994
Non-capital Equipment		140,004		10,300		17,000
Total Purchased Services	\$	2,647,984	\$	2,445,029	\$	4,134,870
	\$	28,125,080	\$	30,306,890	\$	37,810,572
EXCESS/ (DEFICIENCY) REVENUE	~	10 554 744	~	14 007 000	~	
OVER EXPENDITURES	\$	13,554,711	Ş	11,067,098	\$	12,897,747
Restricted reserve for TABOR		-				1,134,317
Ending Fund Balance	\$	38,378,005	\$	46,445,103	\$	46,708,533

CAPITAL RESERVE FUND

	2	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL		2023 ADOPTED BUDGET
Beginning Fund Balance	\$	2,193,071	\$	10,500,436	\$ 11,614,364
Investment Earnings	\$	1,364	\$	60,000	\$ 157,507
Grant Revenue		1,500		4,213	-
Other		176,998		603,361	-
Total Revenue		179,862		667,574	157,507
Transfers to/from Other Funds		10,182,151		3,000,000	11,500,000
TOTAL AVAILABLE RESOURCES	\$	12,555,084	\$	14,168,010	\$ 23,271,871
Capital outlay		2,054,648		2,553,646	10,697,932
TOTAL EXPENDITURES	\$	2,054,648	\$	2,553,646	\$ 10,697,932
Ending Fund Balance	\$	10,500,436	\$	11,614,364	\$ 12,573,939

DEBT SERVICE FUND

	2	021 AUDITED	2022 ESTIMATED		2023 ADOPTED	
		ACTUAL	ACTUAL			BUDGET
Beginning Fund Balance	\$	66,401	\$	42,139	\$	58,623
Property Taxes	\$	592,538	\$	639,727	\$	585,392
Specific Ownership taxes		30,009		25,500		23,000
Tax Increment Financing		-		-		-
Investment Earnings		17		2,300		2,500
Other		-		-		-
TOTAL REVENUES	\$	622,564	\$	667,527	\$	610,892
Debt Service Principle payment		525,000		540,000		550,000
Debt Service Interest payment		112,189		100,797		89,079
Treasurer's Fees		8,887		9,496		8,781
Contract Services		-		-		-
Banking Fees		750		750		750
TOTAL EXPENDITURES	\$	646,826	\$	651,043	\$	648,610
Ending Fund Balance	\$	42,139	\$	58,623	\$	20,905

Note: Mountain View Fire took over the management of Rocky Mountain Fire's bond in 2021.



BOARD OF DIRECTORS:

President	Chad Christian
Vice President	Laura McConnell
Secretary	Cole Lathrop
Treasurer	Suzanne DeVenny
Director	Alan Bloom

DISTRICT FIRE CHIEF:

Fire Chief

Dave Beebe

BUDGET OFFICER:

Finance Director

Tonya Olson

MOUNTAIN VIEW FIRE RESCUE DISTRICT

ADMINISTRATION OFFICES AND STATIONS:

Administration Office	Station 1 – HWY 119
3561 N. Stagecoach Road	10959 Weld County Road 5
Longmont, CO 80504	Longmont, CO 80504
Station 2— BASELINE	Station 3—MEAD
7700 Baseline Rd.	441 Third Street
Boulder, CO 80303	Mead, CO 80542
Station 4 - NIWOT	Station 5—SUPERIOR
8500 Niwot Road	2701 S. Indiana St.
Niwot, CO 80544	Superior, CO 80027
Station 6 - ERIE	Station 7—DACONO
50 Bonanza Drive	161 Perry Lane
Erie, CO 80516	Dacono, CO 80514
Station 8 – VISTA-Erie	Station 9—ELDORADO SPRINGS
400 Bonanza Drive	4390 Eldorado Springs Dr.
Erie, CO 80516	Boulder, CO 80303
Station 10—FLAGSTAFF	Station 11—CHERRYVALE
5748 Flagstaff Rd.	943 Cherryvale Rd.
Boulder, CO 80303	Boulder, CO 80303
Station 12 – BROWNSVILLE	Station 13—CENTRAL
10911 Dobbins Run	9119 E. County Line Rd.
Lafayette, CO 80026	Longmont, CO 80501
Maintenance Facility	Flagstaff Annex
5322 County Road 7	5204 Flagstaff Road
Erie, CO 80516	Boulder, CO 80302

MOUNTAIN VIEW FIRE PROTECTION DISTRICT RESOLUTION TO ADOPT BUDGET RESOLUTION NO. 2022-9

A Resolution summarizing expenditures and revenues for each fund and adopting budgets for the Mountain View Fire Protection District for the calendar year beginning on the first day of January, 2023, and ending on the last day of December, 2023.

WHEREAS, the Board of Directors of the Mountain View Fire Protection District has appointed its Budget Officer, Tonya Olson, to prepare and submit proposed budgets to said governing body at the proper time; and

WHEREAS, the Budget Officer did submit a proposed budget to the governing body on or before October 15, 2022 for its consideration, and;

WHEREAS, upon due and proper notice, published in accordance with the law, said proposed budgets were open for inspection by the public at a designated place, a public hearing was held on December 6, 2022, at 6:00pm and interested taxpayers were given the opportunity to file or register any objections to said proposed budgets; and

WHEREAS, in accordance with the Local Budget Law of Colorado, C.R.S §29-1-101, the budgeted revenues and other funds available (including fund balance) presented are equal to or exceed planned expenditures.

NOW, THEREFORE, be it RESOLVED by the Board of Directors of the Mountain View Fire Protection District:

Section 1. The total estimated expenditures for each fund are as follows:

GENERAL FUND	\$ 37,810,572
CAPITAL RESERVE FUND	\$ 10,697,932
DEBT SERVICE FUND	\$ 648,610
TOTAL BUDGETED EXPENDITURES	\$ 49,157,114
	¥ 45,157,114

Section 2. The total estimated revenues for each budget are as follows:

GENERAL FUND:

From unappropriated fund balance at 1-1-2022	\$ 38,378,005
From sources other than general property taxes	\$ 4,856,836
From the General Property Tax Levy	\$45,851,483
TOTAL GENERAL FUND REVENUES	\$ 89,086,324

CAPITAL RESERVE FUND:

From unappropriated fund balance at 1-1-2022 From sources other than general property taxes From the General Property Tax Levy TOTAL CAPITAL RESERVE REVENUES	\$ \$1	0,500,436 157,507 1,500,000 2,157,943
DEBT SERVICE FUND:		
From unappropriated fund balance at 1-1-2022 From sources other than general property taxes From the Bond Property Tax Levy TOTAL DEBT SERVICE REVENUES	\$ \$ \$	42,139 25,500 585,392 653,031

Section 3. That the budgets which were submitted and amended are hereby approved and adopted as the budgets of the Mountain View Fire Protection District and made a part of the public records of the district.

ADOPTED: December 6, 2022

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

By_

Chad Christian, President

ATTEST:

Cole Lathrop, Secretary

MOUNTAIN VIEW FIRE PROTECTION DISTRICT RESOLUTION TO APPROPRIATE SUMS OF MONEY RESOLUTION NO. 2022-10

A Resolution appropriating sums of money to the various budgets and spending agencies, in the amounts and for the purposes set forth below, for the Mountain View Fire Protection District for the 2023 budget year.

WHEREAS, the Board of Directors of the Mountain View Fire Protection District has adopted the annual budgets of the District in accordance with the Local Government Budget Law on December 6, 2022; and

WHEREAS, the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budgets; and

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budgets to and for the purposes described below, so as not to impair the operations of the District; and

NOW, THEREFORE, be it RESOLVED by the Board of Directors of the Mountain View Fire Protection District:

That the following sums are hereby appropriated for each fund budget, for the purposes stated:

GENERAL FUND (\$50,708,319 revenue + \$38,378,005 carryover)	\$ 89	9,086,324
CAPITAL RESERVE FUND (\$11,657,507 revenue + \$10,500,436 carryover)\$ 22	2,157,943
DEBT SERVICE FUND (\$610,892 revenue + \$42,139 carryover)	\$	653,031

ADOPTED: December 6, 2022

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

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Chad Christian, President

ATTEST:

Cole Lathrop, Secretary

MOUNTAIN VIEW FIRE PROTECTION DISTRICT RESOLUTION TO SET MILL LEVIES RESOLUTION NO. 2022-11

A Resolution levying general property taxes for the year 2022, to help defray the costs of government for the Mountain View Fire Protection District, for the 2023 budget year.

WHEREAS, on December 6, 2022, the Board of Directors of the Mountain View Fire Protection District adopted the District's annual budgets in accordance with the local government budget law; and

WHEREAS, the amount of money necessary to balance the District's budget for general operating expense is \$38,810,572; and

WHEREAS, the amount of money necessary to balance the District's budget for bonded indebtedness payments is \$648,610, to fully retire bonded indebtedness by September 1, 2029; and

WHEREAS, the 2022 valuation before tax increment financing for assessment for the Mountain View Fire Protection District as certified by the Assessors of Boulder County, Weld County and Jefferson County for the General Fund is \$3,039,202,736 and the 2022 valuation before tax increment financing for assessment for the Mountain View Fire Protection District as certified by the Assessors of Boulder County for bonded indebtedness is \$499,896,076; and

NOW, THEREFORE, be it RESOLVED by the Board of Directors of the Mountain View Fire Protection District:

Section 1. That, for the purpose of meeting all general operating expenses of the Mountain View Fire Protection District's 2023 budget year, there is hereby levied a tax of 16.247 MILLS upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2022.

Section 2. That, for the purpose of meeting bonded indebtedness payments during the District's 2023 budget year, there is hereby levied a tax of **1.210 MILLS** upon each dollar of the total valuation for assessment of all taxable property within the Bond Taxing Jurisdiction for the year 2022.

Section 3. That the district's Budget Officer is hereby authorized and directed to immediately certify to the County Commissioners of Boulder County, Weld County, and Jefferson County Colorado, the mill levies for the Mountain View Fire Protection District as hereinabove determined and set. ADOPTED: December 6, 2022

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

000 By_

Chad Christian, President

ATTEST:

Cole Lathrop, Secretary

BUDGET BY DEPARTMENT

2023 GENERAL FUND BY DEPARTMENT

Dept	Department Name	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
100	ADMINISTRATION	2,508,988	2,230,670	3,357,846
105	INFORMATION TECHNOLOGY SERVICE	368,611	653,814	918,235
107	HUMAN RESOURCES	327,601	319,789	412,612
109	FINANCIAL SERVICES	450,459	488,015	599,749
200	EMERGENCY OPERATIONS	19,196,703	21,790,021	25,444,821
300	LIFE SAFETY	657,626	615,624	1,082,507
400	RADIOS AND DISPATCH	139,472	148,128	143,600
500	TRAINING	1,278,009	1,278,074	1,627,031
600	FLEET OPERATION	1,038,839	1,116,971	1,405,702
700	WILDLAND/RESCUE SERVICES	1,305,733	938,851	1,427,356
800	STATIONS AND GROUNDS	838,129	707,673	1,060,550
950	WELLNESS PROGRAM	14,910	19,260	330,562
	Total EXPENDITURES	28,125,080	30,306,890	37,810,571

- <u>Admin-Central Office</u> includes the office of the Fire Chief and Assistant Chiefs, all supporting office personnel and some District wide services that benefit all members, such as; tax collection fees, legal fees, liability insurance and the costs associated with elections.
- <u>Information Technology Services</u> includes IT personnel and technology services that benefit all employees; including tech hardware, cloud-based software subscriptions and data utility services.
- <u>Human Resources</u> includes HR personnel and services related to recruiting and hiring new employees, making policies to meet labor law requirements and administering employees benefits.
- <u>Financial Services</u> includes finance personnel and central services provided in administering payroll, accounts receivable and payable, other financial functions needed by the District and the contract for an annual external audit.

- <u>Emergency Operations</u> includes all personnel and costs of emergency services offered by the District including; fire suppression, emergency medical, hazmat response and technical rescue.
- <u>Life Safety</u> includes fire prevention activities such as fire investigations, inspections for fire code compliance and the Community Outreach program.



BUDGET BY SOURCE AND OBJECT

GENERAL FUND BY SOURCE REVENUE

		2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Account	Description	ACTUALS	ACTUALS	BUDGET
4110	GENERAL PROPERTY TAXES-Other		54	54
4112	GENERAL PROPERTY TAXES-BOULDER	\$ 17,421,461	\$ 17,752,076	17,159,707
4113	GENERAL PROPERTY TAXES-WELD	19,361,809	16,603,709	26,956,722
4114	REFUNDS/ABATEMENTS - BOULDER	(137,571)	(8,000)	(15,000)
4115	REFUNDS/ABATEMENTS - WELD	(4,420)	(2,800)	(5,000)
4117	TIF REIMBURSMENTS	166,668	1,288,812	1,755,000
4122	SPECIFIC OWNERSHIP-BOULDER	874,248	710,085	686,388
4123	SPECIFIC OWNERSHIP-WELD COUNTY	1,014,800	1,010,268	1,078,269
4132	PENALTIES/INTEREST-BOULDER	15,722	17,000	
4133	PENALTIES/INTEREST-WELD	62,139	15,500	
4142	PRIOR YEAR TAX-BOULDER	-	-	-
4143	PRIOR YEAR TAX-WELD	23,141	726	-
4145	SPRINT	34,506	-	33,179
4211	INTERGOVERNMENTAL REVENUE	51,932	3,500	20,000
4212	CONVEYANCE OF ASSETS	13,006,147	-	-
4312	EMS CHARGES	1,229,466	1,200,000	1,050,000
4313	CO EMS Supplemental Program		980,000	1,000,000
4314	FIRE PREVENTION	142,300	148,000	110,000
4315	JRA EMS REVENUE	-	-	-
4316	JRA REVENUE	-	-	-
4318	BC CISTERN CONTRIBUTIONS	800		
4321	REBATES AND DISCOUNTS	31	2,500	-
4323	OUTSIDE AGENCY MAINT REV	247,840	240,000	240,000
4437	STATION RENT	9,000	18,000	18,000
4440	MISC	91,378	32,423	5,000
4441	INTEREST ON DEPOSITS	15,509	330,000	350,000
4443	INSURANCE PROCEEDS	100,757	167,303	-
4445	OIL & GAS ROYALTIES	-	12,050	-
4448	WILDLAND	574,002	550,000	100,000
4450	OTHER CHARGES FOR SERVICES	169,175	249,956	166,000
4552	SALE OF PROPERTY & EQUIPMENT	93,048	-	-
4555	GRANT REVENUE	122,048	52,826	-
4560	Proceeds from EIG Grant	-	-	-
		\$ 54,685,936	\$ 41,373,988	\$ 50,708,319

GENERAL FUND BY CATEGORY ADMIN—**DISTRICT ADMINISTRATIVE SERVICES**

EXPENDITURES	ADMINISTRATION
Salaries & Wages	1,189,491
Benefits	653,333
General Operating Supplies	114,335
Small Equipment/Tools	1,000
General Purchased Services	1,167,488
Contract Services	150,000
Training	18,100
Repairs & Maint/Equip	34,100
Repairs & Maint/Building	30,000
Total EXPENDITURES	<u>3,357,847</u>

Goal Statement

The goal of the Administration Division of Mountain View Fire Protection District is to ensure all aspects of operating and managing the organization are completed using sound business principles and practices.

Strategic Goals for 2023

- Implement recommendations from accreditation report
- Implement a paperless environment for all district documents

Significant Budget Changes for 2023

Department	Total %		Total \$
100 Administration	21%	\$	315,394
Increase of liability insurance	ce	\$	76,000
Increase for election cost			50,000
Increase of tax collection fee			144,000
Increase in legal fees per trend			19,300

GENERAL FUND BY OBJECT ADMIN-**DISTRICT ADMINISTRATIVE SERVICES**

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
100	5110	Salaries & wages	948,798	980,117	1,189,491
	5111	Overtime	36,266	4,273	0
	5114	457 Contributions	37,000	43,401	35,319
	5115	Medicare tax	13,476	12,480	17,248
	5116	Death and Disablity	9,248	5,742	19,650
	5119	401K Contributions	4,603	7,078	11,954
	5121	Employee pension- FPPA	61,383	51,063	84,391
	5122	Merit	-	-	-
	5124	Employee pension-PERA	16,844	28,238	44,451
	5125	Payroll taxes/unemployment	2,964	1,942	2,379
	5126	Paid Leave Payout	23,302	35,000	249,332
	5127	Other Taxes	859	1,300	-
	5130	Insurance, Workers comp	22,852	22,334	47,273
	5133	Insurance-Admin Fees	8,618	-	-
	5135	Insurance, Medical	95,558	101,600	112,766
	5136	Insurance, Dental	6,281	5,733	7,137
	5137	Insurance, Life, AD&D	9,207	9,554	12,771
	5138	Supplementary Insurance	2,080	-	-
	5141	Retiree Health Savings	-	-	8,661
	5187	Uncollectable Accounts	0	50	20,000
	5205	Operating supplies & expense	26,677	12,286	41,100
	5209	Food/Catering	7,319	4,100	6,200
	5212	Tech-Software & Applications	976	-	-
	5220	Awards & Celebrations	-	-	-
	5225	Bank charges	4,069	2,500	3,500
	5234	Outside Svc-Supplies/Materials	-	-	-
	5235	Membership/subscriptions	5,908	4,200	6,335
	5240	Postage/UPS,Fed X	894	650	3,000
	5244	Janitorial Supplies	2,228	300	3,900
	5245	Uniform/allowance	3,554	4,400	2,950
	5260	Misc supplies & expense	1	846	-
	5288	Travel costs/per diems	-	6,215	27,350

GENERAL FUND BY OBJECT ADMIN-DISTRICT ADMINISTRATIVE SERVICES

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
100	5300	General Purchased Services	750	1,560	1,700
	5305	Fees, director	-	-	12,000
	5306	Board expenses	-	-	200
	5307	Board member training/travel	-	950	7,250
	5310	Printing legal notices	4,023	5,000	12,500
	5320	Legal fees	115,580	85,000	150,000
	5330	Elections	-	19,364	150,000
	5346	R & M equipment	17,770	-	4,100
	5347	Repairs & maintenance, vehicles	60,507	-	30,000
	5348	Repairs & maintanence, building	-	-	30,000
	5355	Training seminars	15,929	4,500	18,100
	5357	Research & Development	134,028	-	-
	5390	Tax collection fee(Purch Svcs)	557,742	514,817	658,838
	5395	Contingency reserve	-	24,077	45,000
	5410	District liability insurance	251,507	230,000	280,000
	5525	Non-Capital Equip <\$5K	187	-	1,000
		Total EXPENDITURES	2,508,988	2,230,670	3,357,846



GENERAL FUND BY CATEGORY

ADMIN-INFORMATION TECHNOLOGY SERVICES

EXPENDITURES	INFORMATION TECHNOLOGY SERVICE
Salaries & Wages	248,012
Benefits	74,748
General Operating Supplies	4,700
Non-Capital Tech Expense	317,525
General Purchased Services	15,000
Training	5,000
Utilities	233,000
Total EXPENDITURES	<u>897,985</u>

Goal Statement

The goal of the Technology department is to continuously innovate and advance the fire agency via technology while providing great customer service to our employees and residents.

Strategic Goals for 2023

- Update incident management software to comply with NEMSIS 3.5 standards
- Implement improvements in 'Operative IQ' software, including a redeveloped equipment-check application and asset-tagging system.
- Complete deployment of MDM and managed devices
- Continue to drive the adoption of IP alerting and CAD-to-CAD technology between Weld and Boulder dispatch centers, which will speed and simplify how Mountain View is dispatched
- Standardize Internet service and implement backup internet connectivity to key locations

Significant Budget Changes for 2023

Department	Total %	T	otal \$
105 Information Technology	27%		123,463
New Finance software increase		\$	29,000
Inflation increases for recurring softw	\$	22,100	
Inflation increases for maintenance 8	\$	15,000	
Inflation increases for telecom servio	\$	7,200	
Move computer replacement from C	RF	\$	47,000

GENERAL FUND BY OBJECT ADMIN—**INFORMATION TECHNOLOGY SERVICES**

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
105	5110	Salaries & wages	162,207	189,274	248,012
	5114	457 Contributions	3,976	5,721	5,241
	5115	Medicare tax	2,104	2,380	3,596
	5119	401K Contributions	2,567	1,238	4,664
	5121	Employee pension- FPPA	9,388	13,202	12,484
	5124	Employee pension-PERA	9,850	5,997	17,210
	5125	Payroll taxes/unemployment	475	371	496
	5130	Insurance, Workers comp	3,481	3,358	9,905
	5135	Insurance, Medical	12,668	11,502	15,671
	5136	Insurance, Dental	706	693	894
	5137	Insurance, Life, AD&D	1,762	2,172	2,662
	5138	Supplementary Insurance	485	1,248	-
	5141	Retiree Health Savings	-	-	1,925
	5211	Tech-Hardware & Accessories	28,235	18,000	60,000
	5212	Tech-Software & Applications	109,401	170,000	227,525
	5245	Uniform/allowance	303	500	700
	5288	Travel costs/per diems	-	2,221	4,000
	5300	General Purchased Services	-	5,000	35,250
	5310	Printing legal notices	-	-	-
	5311	Tech Expense-Maintenance & Sup	6,037	20,000	30,000
	5355	Training seminars	3,602	2,200	5,000
	5375	Telecom, cell phones	-	47,000	60,000
	5377	Utilities, Telephone & cable	1,573	11,737	13,000
	5381	Utilities, Data Services	-	140,000	160,000
	5525	Non-Capital Equip <\$5K	9,791	-	-
	5551	Capital outlay, Technology	-	-	-
		Total EXPENDITURES	368,611	653,814	918,235

GENERAL FUND BY CATEGORY ADMIN—**HUMAN RESOURCES**

EXPENDITURES	HUMAN RESOURCES
Salaries & Wages	194,492
Benefits	73,790
General Operating Supplies	16,130
Small Equipment/Tools	40,000
General Purchased Services	27,200
Training	61,000
Total EXPENDITURES	<u>412,612</u>

Goal Statement

The goal of the Human Resources Division of Mountain View Fire Rescue is to manage all Human Resources programs including employee benefits, recruitment and selection, worker's compensation, employment law and regulatory compliance, and all other HR related programs.

Strategic Goals for 2023

- Support operations staffing goals
- Provide education for district employees on HR related topics-benefit programs, regulatory/compliance issues
- Revision of HR related policies and procedures

Significant Budget Changes for 2023

Department	Total %		Total \$
107 Human Resources	-1%		(1,331)
Annual wellness check move	ed	\$	(74,960)
Return to work screening me	oved	\$	(3,000)
Increase in training / now hi	ro	ć	14 400

Increase in training / new hire\$14,400College reimbursement increase\$15,000

- Increase in PPE contingency for new hires \$ 24,800
- Inflation increases for new hire tasks \$ 12,000

GENERAL FUND BY OBJECT ADMIN-HUMAN RESOURCES

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
107	5110	Salaries & wages	180,047	152,447	194,492
	5111	Overtime	-	-	-
	5115	Medicare tax	2,314	1,863	2,820
	5119	401K Contributions	1,427	-	7,764
	5124	Employee pension-PERA	24,800	21,381	28,707
	5125	Payroll taxes/unemployment	523	283	389
	5130	Insurance, Workers comp	3,727	3,475	7,764
	5135	Insurance, Medical	24,579	14,852	20,607
	5136	Insurance, Dental	1,549	1,450	1,725
	5137	Insurance, Life, AD&D	1,831	1,586	2,089
	5141	Retiree Health Savings	-	-	1,925
	5205	Operating supplies & expense	(194)	1,570	200
	5209	Food/Catering	3,623	946	3,000
	5211	Tech-Hardware & Accessories	247	-	-
	5220	Awards & Celebrations	1,309	5,312	6,000
	5234	Outside Svc-Supplies/Materials	-	1,990	-
	5235	Membership/subscriptions	6,645	5,000	630
	5245	Uniform/allowance	506	700	700
	5263	Training library	89	-	-
	5267	Mileage	-	-	300
	5288	Travel costs/per diems	-	200	5,300
	5300	General Purchased Services	7,074	11,998	13,200
	5322	Employee Testing	4,274	25,946	12,500
	5324	Recruiting/Hiring services	898	2,178	1,200
	5342	Contract labor services	24,776	19,000	-
	5350	Wellness check/Annual Physical	2,814	8,720	-
	5353	Health Screening-RTW	232	632	-
	5355	Training seminars	6,104	8,260	16,000
	5365	Exams and Certifications	-	-	300
	5366	College Reimbursement	28,407	30,000	45,000
	5520	Protective gear/equip	-	-	40,000
		Total EXPENDITURES	327,601	319,789	412,612

GENERAL FUND BY CATEGORY ADMIN—**FINANCIAL SERVICES**

EXPENDITURES	FINANCIAL SERVICES
Salaries & Wages	303,846
Benefits	106,613
General Operating Supplies	3,440
Small Equipment/Tools	1,750
General Purchased Services	0
Contract Services	184,100
Training	0
Total EXPENDITURES	<u>599,749</u>

Goal Statement

The goal of the finance department is to act as a good steward of the financial resources of the district by maintaining sound financial practices in alignment with generally accepted accounting principles. Through a service oriented approach, the department acts as strategic partner with other district leaders to provide data, analysis and knowledge to support them to be effective decision makers.

Strategic Goals for 2023

- Provide end user training for new procurement software
- Revise the procurement AOG to reflect new policies and practices
- Implement and roll out new budgeting module for 2024 budget cycle
- Continue paperless accounts payable project and increase number of vendors paid electronically
- Fill accounting clerk vacancy and provide training

Significant Budget Changes for 2023

Department	Total %	т	otal \$
109 Financial Services	2%		3,990
Increase in audit services Training increase		\$ \$	2,000 1,400

GENERAL FUND BY OBJECT ADMIN-FINANCIAL SERVICES

Dept	Account	Description	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
	5110	Salaries & wages	229,074	249,420	303,846
	5115	Medicare tax	2,893	3,127	4,405
	5119	401K Contributions	8,930	8,970	9,673
	5124	Employee pension-PERA	32,378	35,296	44,848
	5125	Payroll taxes/unemployment	657	473	608
	5130	Insurance, Workers comp	4,794	5,698	12,135
	5135	Insurance, Medical	25,131	25,131	26,945
	5136	Insurance, Dental	1,795	1,794	1,849
	5137	Insurance, Life, AD&D	2,105	2,306	3,263
	5141	Retiree Health Savings	-	-	2,887
	5205	Operating supplies & expense	-	-	250
	5209	Food/Catering	117	250	500
	5235	Membership/subscriptions	160	160	200
	5245	Uniform/allowance	812	700	1,050
	5267	Mileage	-	-	200
	5288	Travel costs/per diems	-	-	1,240
	5300	General Purchased Services	38	175	-
	5315	Audit & accounting	21,200	24,200	24,000
	5342	Contract labor services	118,371	130,000	160,100
	5355	Training seminars	2,004	315	-
	5525	Non-Capital Equip <\$5K	-	-	1,750
		Total EXPENDITURES	450,459	488,015	599,749

GENERAL FUND BY CATEGORY

EMERGENCY OPERATIONS

EXPENDITURES	EMERGENCY OPERATIONS
Salaries & Wages	15,772,450
Overtime	1,800,650
Benefits	6,136,687
General Operating Supplies	571,749
Small Equipment/Tools	537,880
General Purchased Services	214,825
Contract Services	70,560
Training	198,848
Repairs & Maint/Equip	125,590
Repairs & Maint/Building	15,582
Total EXPENDITURES	<u>25,444,821</u>

Goal Statement

The goal of the Operations Division of Mountain View Fire Rescue is to preserve and protect our community from all hazards through extraordinary education and emergency service response. Demonstrate this by being customer-centric, driven by innovation and being proud of our organization. Becoming a regional leader by using modern management techniques and accepted industry standards and inspiring a high-performance environment.

Strategic Goals for 2023

- Implement additional Battalion Chief positions along with maintaining approved staffing levels.
- Overhaul the current Captains responsibilities and supervision scope.
- Explore opportunities to consolidate dispatching creating a more efficient response system.
- Continue to build and foster relationships with outside agencies to increase depth and strength of our response.

Significant Budget Changes for 2023

Department	Total %	Total \$
200 Emergency Ops	15%	\$ 221,790
Inflation increase in EMS su	pplies	\$ 31,500
Paramedic school tuition (3)		\$ 32,000
Increase in PPE set costs		\$ 52,084
Expansion of Tech Rescue program		\$ 27,000
Leadership classes addition		\$ 45,000

Increase uniform allowance - new hires \$

15,100

GENERAL FUND BY OBJECT **EMERGENCY OPERATIONS**

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
	5109	Extra Duty Pay	1,036,864	862,934	-
	5110	Salaries & wages	11,785,964	13,433,214	15,098,094
	5111	Overtime	388,393	478,860	1,444,720
	5112	FLSA Overtime	152,862	148,305	355,930
	5114	457 Contributions	428,922	504,355	600,769
	5115	Medicare tax	187,553	189,878	245,032
	5116	Death and Disablity	356,384	413,720	500,335
	5117	Holiday Pay	390,497	442,002	476,886
	5120	Employee Pension Volunteer	17,449	70,527	70,527
	5121	Employee pension- FPPA	989,247	1,183,792	1,513,090
	5123	Acting Officer Pay	142,122	185,683	197,470
	5125	Payroll taxes/unemployment	39,804	29,449	30,196
	5126	Paid Leave Payout	8,879	-	-
	5127	Other Taxes	3,000	-	-
	5130	Insurance, Workers comp	323,593	436,493	600,769
	5134	Employee medical/dental 250.00	-	-	-
	5135	Insurance, Medical	1,782,432	1,937,053	2,123,245
	5136	Insurance, Dental	129,610	146,927	151,108
	5137	Insurance, Life, AD&D	124,949	143,117	165,926
	5138	Supplementary Insurance	16,150	53,996	-
	5139	Employee Pension-Old Hire	20,800	12,629	-
	5140	Fringe Benefit	7,718		
	5141	Retiree Health Savings	-	-	135,690
	5205	Operating supplies & expense	95,197	61,343	118,436
	5208	Ambulance Expenses	1,250	-	-
	5209	Food/Catering	3,042	4,483	20,300
	5234	Outside Svc-Supplies/Materials	50	-	-
	5235	Membership/subscriptions	5,786	4,300	6,233
	5240	Postage/UPS,Fed X	18	-	-
	5244	Janitorial Supplies	25,017	36,383	52,658
	5245	Uniform/allowance	70,604	114,043	93,800
	5255	Small Equipment	2,029	-	-
	5256	Saw supplies/tools	2,848	1,011	2,600
	5257	Fire Extinguisher supplies	-	-	-
	5259	Station Allowance	748	-	1,513
	5261	FF Equipment	23,409	46,403	31,403
	5262	Emergency response support exp	-	-	-
	5263	Training library	697	1,600	7,700
	5269	SCBA Supplies/parts	11,048	25,600	36,450
	5270	Hose/nozzle supplies	118	44,412	23,270

GENERAL FUND BY OBJECT **EMERGENCY OPERATIONS**

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
200	5271	EMS Disposables	116,029	178,912	200,000
	5272	EMS Durables	24,831	16,077	25,000
	5288	Travel costs/per diems	-	3,000	70,900
	5300	General Purchased Services	34,929	43,272	72,892
	5310	Printing legal notices	62	-	-
	5318	Honor Guard	176	1,500	7,909
	5332	Repairs/Maintenance, Saws	470	1,125	1,900
	5333	Repairs/Maint, Extinguishers	6,220	2,500	4,954
	5335	Repairs & Maint, Hose/nozzles	139	-	4,500
	5336	Repairs/Maint-FF Equip	-	500	6,000
	5339	Incentive Program	-	-	5,000
	5342	Contract labor services	69,997	68,000	70,560
	5346	R & M equipment	41,565	38,977	84,736
	5348	Repairs & maintanence, building	3,294	3,851	15,582
	5351	Immunizations	-	-	-
	5355	Training seminars	8,091	22,000	191,148
	5360	Authority Fee	68,901	68,901	75,000
	5362	SCBA Repair/Maint/Testing	32,720	9,000	23,500
	5363	Protective Clothing Repairs	241	-	11,160
	5365	Exams and Certifications	14,039	500	17,223
	5380	EMS Purchased Services	-	-	33,550
	5515	Hose Equipment <\$5K	-	5,875	6,400
	5516	Saw Equipment <\$5K	646	-	-
	5520	Protective gear/equip	144,480	260,000	336,941
	5525	Non-Capital Equip <\$5K	54,820	53,519	75,816
	5550	Capital outlay, Training equip	-	-	-
	5571	Capital Outlay, Rescue	-	-	-
		Total EXPENDITURES	19,196,703	21,790,021	25,444,821

GENERAL FUND BY CATEGORY

EXPENDITURES	LIFE SAFETY
Salaries & Wages	692,284
Overtime	26,800
Benefits	243,260
General Operating Supplies	84,910
Small Equipment/Tools	5,000
General Purchased Services	19,650
Contract Services	600
Training	10,003
Total EXPENDITURES	<u>1,082,507</u>

Goal Statement

The goal of the Life Safety Division is to reduce risk to our citizens and our responders by proactively adopting codes, conducting plan reviews, performing inspections, enforcing codes, and investigating fires. Provide targeted as well as general community outreach and education programs to help citizens reduce their own risk.

Strategic Goals for 2023

- Adopt the most current fire codes that align with our different municipalities and counties
- Provide more training on inspections and fire protection systems for the line staff
- Gather more complete demographic and risk data about the district to better target our risk reduction activities
- Actively participate in fire marshal and fire investigation organizations to improve both functions
- Offer a variety of community outreach and public education programs based upon the risk analysis and needs of the citizens

Significant Budget Changes for 2023

<u>Department</u>	Total %	Total \$
300 Fire Prevention	15%	15,368

Increase in public education programs \$ 15,000

GENERAL FUND BY OBJECT LIFE SAFETY

			2021 AUDITED AC-	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	TUAL	ACTUAL	BUDGET
300	5109	Extra Duty Pay	1,021	5,052	-
	5110	Salaries & wages	408,993	400,222	692,284
	5111	Overtime	31,292	19,135	26,800
	5114	457 Contributions	10,827	10,729	17,938
	5115	Medicare tax	5,659	5,370	9,551
	5116	Death and Disability	7,815	10,000	15,247
	5119	401K Contributions	-	831	2,919
	5121	Employee pension- FPPA	60,264	24,759	42,809
	5124	Employee pension-PERA	20,368	16,926	35,332
	5125	Payroll taxes/unemployment	1,271	827	1,844
	5126	Paid Leave Payout	5,162	-	-
	5130	Insurance, Workers comp	9,464	8,973	25,168
	5135	Insurance, Medical	45,420	52,669	75,301
	5136	Insurance, Dental	3,684	4,351	5,558
	5137	Insurance, Life, AD&D	3,577	3,720	6,781
	5141	Retiree Health Savings	-	-	4,812
	5205	Operating supplies & expense	493	600	2,300
	5209	Food/Catering	414	1,400	7,500
	5220	Awards & Celebrations	-	200	1,000
	5235	Membership/subscriptions	4,576	4,310	5,050
	5237	Public education supplies	25,943	25,000	51,900
	5238	Fire investigation supplies	462	2,000	1,500
	5240	Postage/UPS,Fed X	-	20	20
	5245	Uniform/allowance	1,723	5,500	8,500
	5267	Mileage	-	-	-
	5288	Travel costs/per diems	543	4,500	7,140
	5300	General Purchased Services	4,345	1,030	-
	5314	Fundraising Recognition	-	-	-
	5342	Contract labor services	-	-	600
	5355	Training seminars	2,563	3,500	10,003
	5365	Exams and Certifications	457	3,000	19,650
	5525	Non-Capital Equip <\$5K	1,290	1,000	5,000
		Total EXPENDITURES	657,626	615,624	1,082,507

GENERAL FUND BY CATEGORY COMMUNICATIONS

EXPENDITURES	COMMUNICATIONS
General Operating Supplies	21,600
General Purchased Services	0
Contract Services	81,000
Repairs & Maint/Equip	41,000
Total EXPENDITURES	<u>143,600</u>

Significant Budget Changes for 2023

<u>Department</u>	Total %	T	otal \$
400 Communications	-3%		(4,528)
Reduction in radio programming			(4,500)

GENERAL FUND BY OBJECT COMMUNICATIONS

Dept	Account	Description	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
400	5205	Operating supplies & expense	14,364	24,100	21,500
	5235	Membership/subscriptions	100	100	100
	5300	General Purchased Services	13,724	23,100	-
	5346	R & M equipment	38,223	38,500	41,000
	5359	Dispatching service	73,061	62,328	81,000
	5525	Non-Capital Equip <\$5K	-	-	-
		Total EXPENDITURES	139,472	148,128	143,600



GENERAL FUND BY CATEGORY TRAINING

EXPENDITURES	TRAINING
Salaries & Wages	819,328
Overtime	280,000
Benefits	301,203
General Operating Supplies	67,000
Non-Capital Tech Expense	2,000
General Purchased Services	33,000
Training	105,000
Repairs & Maint/Equip	2,500
Capital Outlay	17,000
Total EXPENDITURES	<u>1,627,031</u>

Goal Statement

The Goal of the Training Division is to create an effective and efficient all hazards response force capable of applying techniques and skills needed to mitigate others' emergencies.

Strategic Goals for 2023

- Continue to support the operational capabilities throughout the District across all disciplines of training, ensuring continuity of all emergency services.
- Expand the district's outside training opportunities for individuals.
- Create cutting-edge leadership training for officers and emerging leaders.

Significant Budget Changes for 2023

Department	Total %	1	Fotal \$
500 Training Division	35%		59,000
Increase in training certifications/classes Increase in annual fees for Blue Card		\$ \$	54,000 3,500

GENERAL FUND BY OBJECT TRAINING

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
500	5001	Car Seat Program	-	-	-
	5109	Extra Duty Pay	6,070	2,175	-
	5110	Salaries & wages	817,345	831,626	819,328
	5111	Overtime	38,930	53,701	280,000
	5114	457 Contributions	25,780	26,795	28,104
	5115	Medicare tax	11,193	11,010	15,940
	5116	Death and Disablity	19,831	18,666	23,889
	5119	401K Contributions	6,207	6,435	4,410
	5121	Employee pension- FPPA	56,188	61,836	67,325
	5124	Employee pension-PERA	22,099	21,602	16,332
	5125	Payroll taxes/unemployment	2,506	1,707	1,639
	5126	Paid Leave Payout	8,216	-	-
	5130	Insurance, Workers comp	17,043	19,486	32,514
	5135	Insurance, Medical	96,005	89,459	89,137
	5136	Insurance, Dental	6,471	7,508	7,342
	5137	Insurance, Life, AD&D	8,508	8,787	8,797
	5138	Supplementary Insurance	1,664	1,386	-
	5141	Retiree Health Savings	-	-	5,774
	5205	Operating supplies & expense	7,222	12,369	18,500
	5209	Food/Catering	5,731	5,500	7,000
	5212	Tech-Software & Applications	8,399	1,237	2,000
	5235	Membership/subscriptions	1,175	25,000	30,000
	5245	Uniform/allowance	868	1,500	1,500
	5263	Training library	4,830	-	2,500
	5265	Fuel	645	-	-
	5288	Travel costs/per diems	2,691	4,000	10,000
	5300	General Purchased Services	16,053	-	3,000
	5322	Employee Testing	10,000	12,500	10,000
	5346	R & M equipment	1,770	1,394	2,500
	5355	Training seminars	40,200	30,000	90,000
	5356	Seminar/Academy Expenses	-	-	12,500
	5364	Annual Equip Testing	-	-	-
	5365	Exams and Certifications	21,288	12,000	20,000
	5367	Car Seat Training/Cert	375	_	_
	5368	ICC Exams and Certifications	1,650	95	-
	5525	Non-Capital Equip <\$5K	6,047	_	_
	5550	Capital outlay, Training equip	5,009	10,300	17,000
		Total EXPENDITURES	1,278,009	1,278,074	1,627,031

GENERAL FUND BY CATEGORY

FLEET OPERATIONS

EXPENDITURES	FLEET OPERATION
Salaries & Wages	446,322
Overtime	5,000
Benefits	180,190
General Operating Supplies	284,640
Small Equipment/Tools	16,800
Non-Capital Tech Expense	30,700
Non-Capital Fleet Expense	290,000
Contract Services	0
Training	17,540
Repairs & Maint/Equip	134,510
Total EXPENDITURES	<u>1,405,702</u>

Goal Statement

The goal of the Fleet Maintenance Division of Mountain View Fire Rescue is to ensure that the fleet is in an operational state of readiness using industry accepted preventative maintenance and repair practices. Additionally, the Fleet Maintenance Division shall take the lead in planning for new and replacement vehicles by working with various divisions within the organization in the following areas:

- Evaluate existing vehicles annually.
- Specifying new vehicles.
- Procuring new/replacement vehicles.

Strategic Goals for 2023

- Generate specifications and place orders for engines due for 2024 replacement and beyond, based upon vehicle lead times.
- Order staff vehicles slated for 2024 replacement.
- Investigate EV and hybrid options for staff vehicles as fleet vehicles age out.
- Continue to pursue outside customer opportunities.

Significant Budget Changes for 2023

600 Fleet Operations	21%		133,170
Inflation increase in supplie	25	Ş	38,000
Inflation increase in fuel			35,000
Inflation increase in tires		\$	15,000

GENERAL FUND BY OBJECT FLEET OPERATIONS

Dept	Account	Description	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
600	5109	Extra Duty Pay	1,313	1,260	-
	5110	Salaries & wages	300,777	332,632	446,322
	5111	Overtime	4,231	3,017	5,000
	5115	Medicare tax	3,976	4,378	6,544
	5119	401K Contributions	8,862	8,496	17,827
	5124	Employee pension-PERA	42,185	46,790	65,877
	5125	Payroll taxes/unemployment	898	660	893
	5126	Paid Leave Payout	2,822	-	-
	5130	Insurance, Workers comp	8,772	7,614	17,827
	5135	Insurance, Medical	31,091	45,458	57,520
	5136	Insurance, Dental	2,835	3,835	4,097
	5137	Insurance, Life, AD&D	3,179	3,423	4,793
	5141	Retiree Health Savings	-	-	4,812
	5205	Operating supplies & expense	186,386	194,000	228,000
	5208	Ambulance Expenses	-	1,125	1,500
	5209	Food/Catering	1,412	850	1,500
	5212	Tech-Software & Applications	15,256	16,000	20,000
	5227	Misc. Fees	-	1,900	3,000
	5234	Outside Svc-Supplies/Materials	121,006	113,000	-
	5235	Membership/subscriptions	-	400	800
	5244	Janitorial Supplies	6,036	5,700	6,000
	5245	Uniform/allowance	4,954	5,500	10,940
	5265	Fuel	189,752	201,000	200,000
	5266	Tires	49,965	20,022	90,000
	5288	Travel costs/per diems	3,752	12,000	32,900
	5311	Tech Expense-Maintenance & Sup	3,149	4,200	10,700
	5342	Contract labor services	5,460	-	-
	5346	R & M equipment	2,633	-	-
	5347	Repairs & maintenance, vehicles	25,598	67,711	126,000
	5348	Repairs & maintanence, building	-	-	-
	5355	Training seminars	6,100	-	17,540
	5364	Annual Equip Testing	4,956	2,500	8,510
	5365	Exams and Certifications	1,484	3,500	-
	5525	Non-Capital Equip <\$5K	-	10,000	16,800
	5567	Capital outlay/Fleet	-	-	-
	5574	Capital Outlay - Vehicles	(1)	-	-
		Total EXPENDITURES	1,038,839	1,116,971	1,405,702

GENERAL FUND BY CATEGORY WILDLAND / RESCUE SERVICES

EXPENDITURES	WILDLAND/RESCUE SERVICES
Salaries & Wages	792,155
Overtime	54,895
Benefits	359,016
General Operating Supplies	44,810
Small Equipment/Tools	81,180
Contract Services	55,000
Training	25,300
Repairs & Maint/Equip	5,000
Utilities	10,000
Total EXPENDITURES	<u>1,427,356</u>

Goal Statement

Effectively and efficiently extinguish all wildland fires within the district in a timely manner. Enhance life safety for residents and responders by utilizing safe and efficient prevention, training, planning, and suppression strategies and tactics.

Strategic goals for 2023

- Create partnerships with the neighboring agencies and landowners.
- Focus on training and basic knowledge of wildland firefighting skills throughout the department.
- Provide community meetings, resources, and information on mitigation and other services available.
- Continue to build on the dispatch program by providing more resource opportunities to build knowledge with experience.
- Standardize gear and equipment throughout the district.

Significant Budget changes in 2023

Department	Total %	Total \$	
700 Wildland Program	28%	48,760	

Consultant for Community Wildfire	
Protection Plan	\$ 55,000
Move Avenza software to IT budget	\$ (3,000)
Decrease in other one-time budgets	\$ (3,100)

GENERAL FUND BY OBJECT WILDLAND / RESCUE SERVICES

Dept	Account	Description	2021 AUDITED AC- TUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
	05109	Extra Duty Pay	101,428	81,191	0
	5110	Salaries & wages	732,312	540,079	773,193
	5111	Overtime	54,024	23,651	41,600
	5112	FLSA Overtime	8,829	7,713	13,295
	5114	457 Contributions	30,977	23,052	23,701
	5115	Medicare tax	12,128	8,318	12,007
	5116	Death and Disability	17,369	17,447	20,146
	5117	Holiday Pay	18,169	22,000	18,962
	5119	401K Contributions	0	0	7,200
	5121	Employee pension- FPPA	56,228	49,069	46,285
	5123	Acting Officer Pay	7,339	8,119	0
	5124	Employee pension-PERA	7,586	0	26,568
	5125	Payroll taxes/unemployment	2,678	1,278	1,550
	5130	Insurance, Workers comp	14,312	13,268	30,981
	5135	Insurance, Medical	91,233	53,106	160,690
	5136	Insurance, Dental	6,213	4,044	9,896
	5137	Insurance, Life, AD&D	7,139	5,908	8,444
	5138	Supplementary Insurance	2,496	2,218	0
	5141	Retiree Health Savings	0	0	11,548
	5205	Operating supplies & expense	17,905	9,379	26,360
	5209	Food/Catering	2,240	6,063	0
	5211	Tech-Hardware & Accessories	0	0	0
	5212	Tech-Software & Applications	-	-	-
	5245	Uniform/allowance	4,672	0	8,450
	5261	FF Equipment	32,107	30,000	47,380
	5265	Fuel	6,228	3,412	0
	5288	Travel costs/per diems	12,604	17,455	10,000
	5300	General Purchased Services	52	0	0
	5342	Contract labor services	0	0	55,000
	5346	R & M equipment	2,451	0	5,000
	5347	Repairs & maintenance, vehicles	57	81	0
	5355	Training seminars	4,222	1,000	25,300
	5378	Utilities, trash	2,263	4,000	10,000
	5520	Protective gear/equip	37,442	5,000	28,850
	5523	Capital outlay, FF equip	968	0	0
	5525	Non-Capital Equip <\$5K	12,064	2,000	4,950
		Total EXPENDITURES	1,305,735	938,851	1,427,356

GENERAL FUND BY CATEGORY STATIONS AND GROUNDS

EXPENDITURES	STATIONS AND GROUNDS
Salaries & Wages	75,000
Benefits	34,636
General Operating Supplies	103,600
Small Equipment/Tools	61,500
General Purchased Services	5,000
Contract Services	90,000
Training	1,000
Repairs & Maint/Equip	9,100
Repairs & Maint/Building	412,720
Utilities	267,994
Total EXPENDITURES	<u>1,060,550</u>

Goal Statement

The goal of the Facilities Maintenance Division is to ensure that our facilities are in a safe, functional, and livable condition for our employees using standardized maintenance and repair practices. Additionally, the division will work with operations staff to provide materials and guidance for the upkeep of respective facilities as defined in the Captain's Facility Responsibilities document.

Strategic Goals for 2023

- Coordinate and implement approved capital projects in the 2023 budget.
- Evaluate all facilities for future capital needs.
- Complete Station 8 repairs.
- Provide timely feedback and service to our internal customers.
- Begin the design documentation for two Mead Stations and two Erie Stations to support the anticipated growth in those towns.

Significant Budget changes in 2023

Department	Total %	٦	iotal \$
800 Stations & Grounds	11%		94,345
Inflation for repairs & main	tenance	\$	85,200

Inflation for repairs & maintenance	Ş	85,200
Inflation on parts for R&M	\$	2,000
Utilities rates increases	\$	7,000

GENERAL FUND BY OBJECT **STATIONS AND GROUNDS**

			2021 AUDITED	2022 ESTIMATED	2023 ADOPTED
Dept	Account	Description	ACTUAL	ACTUAL	BUDGET
800	5110	Salaries & wages	101,310	104,461	75,000
	5114	457 Contributions	3,951	4,074	-
	5115	Medicare tax	1,375	1,256	1,088
	5116	Death and Disablity	-	-	-
	5119	401K Contributions	-	-	3,000
	5121	Employee pension- FPPA	8,611	9,402	-
	5124	Employee pension-PERA	-	-	11,070
	5125	Payroll taxes/unemployment	307	198	150
	5126	Paid Leave Payout	3,897	-	-
	5130	Insurance, Workers comp	2,112	2,391	3,000
	5135	Insurance, Medical	13,249	14,353	13,750
	5136	Insurance, Dental	923	1,000	811
	5137	Insurance, Life, AD&D	1,064	1,184	805
	5141	Retiree Health Savings	-	-	962
	5205	Operating supplies & expense	9,603	20,000	99,200
	5244	Janitorial Supplies	124	-	4,400
	5288	Travel costs/per diems	-	-	-
	5300	General Purchased Services	-	100	5,000
	5311	Tech Expense-Maintenance & Sup	-	-	-
	5342	Contract labor services	74,598	50,000	90,000
	5344	Janitorial Services	19,109	25,000	29,260
	5346	R & M equipment	13,613	54	_
	5348	Repairs & maintanence, building	137,134	218,500	356,860
	5349	Repairs & maint. appliances	8,424	5,200	9,100
	5355	Training seminars	-	-	1,000
	5361	Alarm system service fees	10,525	12,000	26,600
	5375	Telecom, cell phones	-	-	-
	5376	Utilities, electric & gas	123,434	165,000	202,994
	5377	Utilities, Telephone & cable	70,797	-	-
	5378	Utilities, trash	23,227	25,500	30,000
	5379	Utilities, water & sewer	45,842	36,000	35,000
	5381	Utilities, Data Services	140,277	-	-
	5525	Non-Capital Equip <\$5K	7,973	12,000	61,500
	5635	Station-Lease	16,650	-	-
		Total EXPENDITURES	838,129	707,673	1,060,550

GENERAL FUND BY CATEGORY

WELLNESS PROGRAM

EXPENDITURES	WELLNESS PROGRAM
Overtime	102,880
Benefits	1,492
General Operating Supplies	3,380
Small Equipment/Tools	1,500
General Purchased Services	181,760
Contract Services	35,050
Training	4,500
Total EXPENDITURES	<u>330,562</u>

Goal Statement

The Fire District will continue to enhance the overall Health & Wellness of our members through continuous improvement and evaluation of the Wellness Program.

Strategic Goals for 2023

- Expand unique training opportunities for the peer support members
- Improve annual physical examinations so every employee gets it every year

Significant Budget changes in 2023

950 Health & Wellness	514%	195,330

- Annual wellness check moved from HR \$ 141,000
- Return to work screening moved from HR \$ 22,000

GENERAL FUND BY OBJECT WELLNESS PROGRAM

Dept	Account	Description	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
	5111	Overtime	0	0	102,880
	5115	Medicare tax	0	0	1,492
	5205	Operating supplies & expense	1,005	0	1,000
	5209	Food/Catering	0	1,000	2,380
	5288	Travel costs/per diems	0	0	0
	5300	General Purchased Services	5,170	5,760	5,760
	5304	Fitness Memberships	-30	2,000	2,500
	5342	Contract labor services	8,765	9,000	35,050
	5350	Wellness check/Annual Physical	0	0	141,000
	5351	Immunizations	-	-	-
	5353	Health Screening-RTW	0	0	22,000
	5355	Training seminars	-	1,500	4,500
	5365	Exams and Certifications	-	-	10,500
	5525	Non-Capital Equip <\$5K	-	-	1,500
	5555	Capital outlay, fitness equip	-	-	-
		Total EXPENDITURES	14,910	19,260	330,562



BUDGET BY PROGRAM

GENERAL FUND BY PROGRAM **ALL DEPARTMENTS**

Program	Program Name	2021 AUDITED ACTUAL	2022 ESTIMATED ACTUAL	2023 ADOPTED BUDGET
10000	Personnel	23,516,482	25,604,860	30,848,286
10001	District Administrative Servic	1,593,627	1,615,424	2,432,118
10003	Health & Wellness	15,011	19,260	226,190
20000	General Emergency Operations	126,608	212,399	262,119
20201	Emergency Medical Services	294,088	340,472	549,281
20202	SWAT Medic Program	4,074	32,318	65,760
20203	FF Equipment	80,991	127,782	142,688
20205	Hazmat Program	113,607	90,701	132,700
20207	Tech Rescue	41,259	39,400	217,250
20209	Emergency Incident	39,819	102,400	-
20211	Personal Protective Equipment	148,371	250,000	301,716
30301	Fire Prevention	12,552	13,030	26,760
30303	Community Outreach	30,259	39,030	93,403
40401	Communication Services	139,472	148,128	143,600
50000	Emergency Staff Training	123,879	109,026	226,500
50501	Academy	10,000	6,869	-
60000	Fleet	627,243	591,675	774,190
60601	General Operating Maintenance	706,997	514,297	703,311
60603	HVAC/Plumbing/Electrical	47,192	78,500	219,150
60605	Structural Repairs & Maintenan	6,666	80,000	169,960
60607	Landscape Maintenance	29,767	35,000	54,300
70000	Wildland Program	118,946	72,530	221,290
70001	Wildland Dispatch	298,170	183,789	-
	Total EXPENDITURES	28,125,080	30,306,890	37,810,572

CAPITAL RESERVE FUND BUDGET



Mountain View Fire Rescue District 10 year Capital Plan

Туре	Description	'2022	'2023	'2024	'2025	'2026	'2027	'2028	'2029	'2030	'2031
□ Routine	Cap outlay,Bldg & impr,Centrl	39,714	41,700	43,785	45,974	48,273	50,686	53,221	55,882	58,676	61,609
-	Cap Outlay,Bldg & Impr-Maint	5,516	5,792	6,081	6,385	6,704	7,040	7,392	7,761	8,149	8,557
	Cap.outlay,Bldg & impr.Adm off	6,619	6,950	7,298	7,663	8,046	8,448	8,870	9,314	9,780	10,269
	Capital outlay, Commun. equip	17,932	17,932	0	0	0	0	0	0	0	0
	Capital outlay, EMS equipment	248,808	212,005	222,605	233,735	245,422	257,693	270,578	284,106	298,312	313,227
	Capital outlay, engines	4,755,178	3,184,460	3,662,129	4,211,448	4,843,165	5,569,640	6,405,086	7,365,849	8,470,727	9,741,335
	Capital outlay, FF equip	126,120	132,426	139,047	145,999	153,299	160,964	169,012	177,463	186,336	195,653
	Capital outlay, fitness equip	9,503	9,978	10,477	11,000	11,550	12,128	12,734	13,371	14,040	14,741
	Capital outlay, Technology	31,194	32,754	34,392	36,111	37,917	39,813	41,804	43,894	46,088	48,393
	Capital outlay, Training equip	21,658	8,300	8,715	9,151	9,608	10,089	10,593	11,123	11,679	12,263
	Capital outlay, office equip	7,649	8,031	8,433	8,855	9,297	9,762	10,250	10,763	11,301	11,866
	Capital Outlay, Rescue	37,731	39,617	41,598	43,678	45,862	48,155	50,563	53,091	55,745	58,533
	Capital Outlay Health & Safety	44,000	35,000	36,750	38,588	40,517	42,543	44,670	46,903	49,249	51,711
	CAPITAL OUTLAY-Contingency	200,000	100,000								
	Available account codes	48,439	50,861	53,404	56,075	58,878	61,822	64,913	68,159	71,567	75,145
	Capital outlay, Radio exchange	115,008	120,758	126,796	133,136	139,792	146,782	154,121	161,827	169,919	178,414
	Cap.outlay, protective clothing	100,000	6,700	7,035	7,387	7,756	8,144	8,551	8,979	9,428	9,899
Routine Total		5,815,069	4,013,263	4,408,544	4,995,184	5,666,088	6,433,709	7,312,358	8,318,485	9,470,994	10,791,616
⊟ Strategic	Cap outlay,Bldg & impr, Erie	75,000									
	Cap outlay,Bldg & impr, Vista	750,000	1,200,000								
	Capital outlay, Bldg & Grounds	935,000	5,597,240	6,197,240							
	Capital outlay, Commun. equip	55,000									
	Capital outlay, EMS equipment	21,046									
	Capital outlay, FF equip	87,700	13,000								
	Capital outlay, Technology	250,000	20,250								
	Capital outlay/Fleet	65,053	65,053	65,053							
	Capital Outlay, Rescue	105,000	120,000								
	Capital outlay/Stations	24,200									
	Capital outlay, shop equipment	6,565	6,000								
	Cap outlay,Remodel	15,000									
	(blank)	0	574,100								
	Capital Outlay - Retarders	22,300									
	Capital outlay, hose	54,500									
Strategic Total		2,466,364	7,595,643	6,262,293							
		8,281,433									

Capital projects planned in 2023

	Bud	get Amount
Radios & Dispatch		
Niwot Tower payment		17,932
	\$	17,932
Technology		
Network upgrades at all stations (firewalls, switches, etc.)	\$	25,100
Budget Software implementation	\$	20,000
	\$	45,100
Operations	~	26.000
EMS Monitor - 1 additional for backup	\$	36,000
Additional Knox Boxes for station 10 & EMS vehicles	\$	8,000
Stryker Prams for Ambulances (2) on order	\$	99,900
Holmatro extrication set for 2204 & 2208	\$	120,000
Paratech Rescue Guardian	\$	7,000
Replacement Paratech Airbags for 2201	\$ \$	13,000
F I 4	Ş	283,900
<u>Fleet</u> Ambulances	ć	C 40,000
	\$	640,000
Ambulances - Equip & Radios	\$ ¢	30,000
BC Vehicle for new hire	\$ \$	103,000
BC Vehicle - Equip & Radios	ې د	15,900
New Pumper for new Mead Station	\$	800,000
New Pumper - Equip & Radios	\$	105,625
Replace lighting package on 2202 & 2215	\$	7,500
Vintage Engine 10 transmission replacement	\$	6,000
Replace 2257 Hazmat Vehicle and trailer (possible grant)	\$	711,235
Table lift for the shop	\$ \$	6,000
Facilities	Ş	2,425,260
Facilities	ć	169 500
Xeroscaping project at Admin & seven stations	\$ ¢	168,500
Solar carport & EV charging station at Admin	\$ ¢	80,000
Fuel management system upgrade at four locations	\$ ¢	60,000
Electric vehicle charging stations at Maintenance facility	\$ ¢	25,000
Station 3 new location in Mead (YR 2)	\$ ¢	2,578,100
New station build in Mead (YR 2)	\$ ¢	3,619,140
Station 1 Bay drain / interior floor replacement	\$ ¢	40,000
Station 2 install bay exhaust fan	\$ ¢	10,000
Station 2 bunker gear dryer	\$	7,000
Station 7 bunker gear dryer	\$	7,000
Station 9 replace air conditioning system	\$ \$	44,000
Station 12 resurface parking lot	ې د	60,000
Station 12 mechanical upgrades	\$ ¢	12,000
Relocate shed at Station 6	\$ ¢	15,000
Station 8 - repair/remodel (YR 2)	\$ \$	1,500,000
	Ş	8,225,740

\$ 10,997,932

CAPITAL RESERVE PROJECT DETAIL



	Project Identificatio	Estimated total expenditures							
						-		-	_
Project Name:	Network Upgrades	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)		L Budget quest	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Kerry Grimes	•		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction							-
Date Approved:		Equipment/ other		25,100					25,100
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services		,					-
	eneficial in box below								-
	Necessary	Total	\$	25,100	\$ -	\$-	\$-	\$ -	\$ 25,100
Project Identifica	tion, location map, or picture etc.					Project Descriptio	n and Justification		
			Project	Descriptio	n:				
						Stations 1, 3, 4, 6, 7	7 8 12 13 as the th	e support/mainter	ance is expiring
						to trade-up and ge			
						indant/failover T-8			•
					,	hich we'd like to up	0		•
					tions. Weld Count	y is also requiring a	purchase of a sep	arate "Fortigate" fi	rewall to enable
		6	IP alerti	ing.					
	· · · · · · · · · · · · · · · · · · ·	())irebox 140	Why is t	this projec	t needed?:				
		• ••• 0				rewalls anyway, so	ungrading hardwa	re makes more fina	ancial sense and
						ur stations. Also, v			
			-			ne VPN from this fir			
				0 1		tches are necessar			
						. The Fortigate fire	•		
				-		ing the project or c			
			-		been considered?				
						and switch upgrade	s are standardizat	ion preventing ha	dware
					-	ues. The benefits			
						lelivery of alerting	-		
					•	sequences of not de			
			-			•	-	• • •	inty, more
FC	RTINET		potenti	al for issue	es and support, and	slower alerting fro	om Weld County C	AD.	
= ~		O III-							
				mpleting th	ne project require	increased operatin	g/maintenance cos	sts or a cost savings	?
			No						



Project Identification Estimated total expenditures									
	1					1	P	1	P
	Budget Module System	Project Costs (ENTER BY YEAR		1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project
Project Name:	Implementation	IN BOXES TO LEFT)		equest	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost
Requested By:	Tonya Olson			2023	2024	2025	2026	2027	
Approved (Y/N)		Construction			-				-
Date Approved:		Equipment/ other							
	f the Project is <i>critical, necessary</i> ,	Purchased Services		20,000					20,000
or b	eneficial in box below	Tetel	-				<u>^</u>		-
		Total	\$	20,000	\$-	\$ -	\$ -	\$-	\$ 20,000
Project Identifica	tion, location map, or picture etc.					Project Descriptio	n and Justification		
	Insert picture here, if appl	icable	Why is Why is The bu allow a What v alterna Reduce owners spread Will co A new	mplement this project dget modul ssigning ta: vill be the b titves have i s to have vis sheets that mpleting th	ion of the project f the budgeting mod t needed?: Ie will allow budge sks to those involv penefit of complet been considered? by replacing funct sibility into the bud are currently used ne project require i likely be more ex	rom 2022. With the dule in time for the at managers to built ed with developing ing the project or co ions performed on dgeting process as i to create the budg increased operatin pensive than the co	2024 budget cycle d their budget wor g the budget with a onsequence if not multiple spreadsh it progresses. It w get presented to th	that begins in July ksheet directly in t approvals and notif approved? What re eets, and make it e ill replace approxin te Board of Directo	he system. It will ications. alistic asier for budget nately 60 rs.



	Project Identificatio				Estimated tota	l expenditures				
Project Name:	Cardiac Monitor	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Bi Requ	0	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Pro Cost	-
Requested By:	Paul Johnson		202	3	2024	2025	2026	2027		
Approved (Y/N)		Construction								-
Date Approved:		Equipment/ other		36,000					3	6,000
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services								-
or be	e neficial in box below									-
	Critical	Total	\$	36,000	\$-	\$-	\$-	\$-	\$ 3	6,000
Project Identifica	tion, location map, or picture etc.					Project Descriptio	n and Justification			
			Why is thi Currently, we have covers a good as there's a c What will <u>alternative</u> The benefic continue to frontline a Will comp	s project , if there to pull c a lot of e it change call. Havi be the b es have l it is we v co pull fro apparatu	t needed?: is a need for an ex- one from a frontlin xtra events and cal es the response mong to transfer equi enefit of completi been considered? will have the equip om cross staffed st is.	e engine. I believe II types. Furthermo odel and we then h pment is never goo ing the project or co oment needed to n fations when a mor	al event, training, a backup is absolu- ore, pulling monito have to remember od practice as it ris onsequence if not neet our demand. hitor is needed, bu g/maintenance cos	deployment, broke ttely necessary, as rs from frontline a to move the equip ks forgetting a vital approved? What re if the project is not t this takes a monit t this takes a monit	our organizal opartus is ner ment everyti , lifesaving, j ealistic approved we or off of a	tion ver ime piece



	Project Identification		Estimated total expenditures								
roject Name:	Knox Box		Year 1 Bud Reques	0	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost		
	Paul Johnson		2023	-	2024	2025	2026	2027			
pproved (Y/N)		Construction							-		
ate Approved:		Equipment/ other	8	8,000					8,000		
lease indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services		,					-		
or be	eneficial in box below								-		
	critical	Total	\$ 8	8,000	\$-	\$ -	\$-	\$ -	\$ 8,000		
roject location m	nap or picture, etc.					Project Descriptio	n and Justification				
	1		Project Desc	riptior	1:	· ·					
Г		1	Why is this p			trolled substances	(narcotic pain mec	lications). The DEA	has very strict		
			accounting,	trackin	g, and storing nar	nd their storage. Ac cotics that involves example the EMS L	med vaults. This v	vill allow us to add	med vaults to		
	38	Carlo I			enefit of complet been considered?	ing the project or c	onsequence if not	approved? What re	alistic		
	CEDinatiz *	1	benefit is we	e will h	nave consistency w	vithin our already v c pain medication a			e of not doing th		



	Project Identification		Estimated total expenditures								
									-		
,	Stryker Prams for Ambulances		R	1 Budget equest	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost		
Requested By:	PJ			2023	2024	2025	2026	2027			
Approved (Y/N)		Construction							-		
Date Approved:		Equipment/ other		99,900					99,90		
	the Project is <i>critical, necessary,</i> neficial in box below	Purchased Services							-		
	critical	Total	\$	99,900	\$-	\$	\$ -	\$ -	\$ 99,90		
Project location ma	ap or picture, etc.					Project Descriptio	n and Justification				
		1	Projec	t Descriptio	n:						
					to have prams. In a	addition this will he	•	ur EMS system and	the loading		
	2 sty	6	What	will be the b		o prevent back inju		approved? What re	ealistic_		
						e need. the consec	qunce is we cannno	ot operate an ambu	lance without a		



	Project Identification	1	Estimated total expenditures							
Project Name:	Extrication equipment alignment	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)		Budget Juest	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost	
Requested By:	T Mallon		2	023	2024	2025	2026	2027		
Approved (Y/N)		Construction							-	
Date Approved:		Equipment/ other		120,000					120,00	
Please indicate if	f the Project is <i>critical, necessary</i> ,	Purchased Services							-	
or b e	eneficial in box below								-	
	Critical	Total	\$	120,000	\$-	\$-	\$ -	\$ -	\$ 120,00	
Project Identifica	tion, location map, or picture etc.					Project Descriptio	on and Justification			
Iolmatro PENTH	EON - PCU 50 Cutter Kit x2		Project	Descriptio	n:					
olmatro PENTH	EON - PSP 50 Spreader Kit x2		Allignm	ent Proiec	t: Continuation of e	eguiping front line	Type Lappartaus v	vith full complimer	t of extrication	
	EON - PTR 50 Telescopic Ram Kit x2 EON - 7 Ah Battery x4 ain Kit x2		equipin	ent. nonna		uipment purchase	101 2204 8110 2200.			
			Why is t	his project	t needed?:					
						ice and response d	emands of distict.			
			What w	ill be the b	enefit of completi	ng the project or c	onsequence if not	approved? What re	alistic	
					been considered?					
			-			ng the life safety ri	isk/benefits of hav	ing our first arriving	units be able to	
					rescue operations.	о ,	,		,	



	Project Identificatio	n			Estimated tota	al expenditures					
				× 2							
Due is at Name of	Devente als De anna Consultan	Project Costs (ENTER BY YEAR	Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project			
Project Name:	Paratech Rescue Guardian	IN BOXES TO LEFT)	Request	Estimated Cost	Estimated Cost 2025	Estimated Cost	Estimated Cost 2027	Cost			
Requested By: Approved (Y/N)	Dean Street	Construction	2023	2024	2025	2026	2027	-			
Date Approved (17N)		Equipment/ other	7,000					7,000			
	the Project is <i>critical, necessary</i> ,	Purchased Services	7,000					7,000			
	meficial in box below	Purchased Services									
01 De	Critical	Total	\$ 7,000	ć	\$ -	\$ -	\$ -	\$ 7,000			
Broject Identificat	tion, location map, or picture etc.	Total	\$ 7,000	ş -		, and Justification		\$ 7,000			
Project Identificat	tion, location map, or picture etc.		Ducie et Deceriuti		Project Descriptio						
			Project Description		22 70(204) 1 1						
				cue Guardian (part			-				
				available, monitorii		ismic activity and i	ncline to increase t	the safety of			
			rescue personne	and on-scene victi	ms.						
			Why is this project needed?:								
				all of MVFR heavy	lift and stabilzation	needs.					
				,							
			What will be the	benefit of complet	ing the project or c	anconuonco if not	annrouad2 What r	alistic			
				been considered?	ing the project of c	onsequence if not	approveur what is	ansuc			
								at an and a second			
				lian will improve th	e safety of our per	sonnel on any neav	lift operation or	structural			
			collapse operation	on.							
			Will completing	the project require	increased operatin	g/maintenance cos	sts or a cost savings	?			
			NA								



	Project Identificatio	n			Estimated tota	al expenditures		
		Project Costs (ENTER BY YEAR	Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project
Project Name:	Paratech Air Cushion and Kit	IN BOXES TO LEFT)	Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost
Requested By:	Dean Street		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	13,000					13,000
	f the Project is <i>critical, necessary</i> ,	Purchased Services						-
or b	eneficial in box below		-					-
	Critical	Total	\$ 13,000	\$ -	\$ -	\$ -	\$ -	\$ 13,000
Project Identifica	tion, location map, or picture etc.				Project Descriptio	n and Justification		
, <u> </u>			Project Descriptio	n:				
			What will be the b alternatives have None as air bags h	rent bags were pur up for remaining li <u>t needed?:</u> year life span and v <u>penefit of completi</u> <u>been considered?</u> ave a 10 year life s	chased used in 201 ifespan. were purchased pri ing the project or c	2 and have a life sp ior to 2012. onsequence if not escue company a b	approved? What re	er Bags will be



	Project Identification	1				Estimated tota	l expenditures				
[1 1				1	1	1	1	1		
			Year	1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project		
Project Name:	New vehicle for additional BC		R	equest	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost		
Requested By:	Humphries			2023	2024	2025	2026	2027			
Approved (Y/N)		Construction							-		
Date Approved:		Equipment/ other		103,000					103,000		
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services							-		
or be	neficial in box below								-		
	necessary	Total	\$	103,000	\$-	\$-	\$-	\$-	\$ 103,000		
Project location m	nap or picture, etc.					Project Descriptio	n and Justification				
			Projec	t Descriptio	<u>n:</u>						
			Vehicl	e for new B	C - price includes ti	ruck and upfitting b	ased on the 2022 r	new BC build. This o	could vary by upto		
			10% di	ue to curren	t supply chain and	inflation trends. Th	ne base truck has g	one from \$55k, to \$	61K in approx. 4		
			month	IS.							
			Why is	this projec	t needed?						
			Why is this project needed?: We're adding an additional BC								
			were	auunig an a							
			What will be the benefit of completing the project or consequence if not approved? What realistic								
				alternatives have been considered? Benefit is standardizing the BC vehicle now as we're adding additional positions.							
			Benef	it is standard	dizing the BC vehic	le now as we're ad	ding additional pos	sitions.			
		-									



	Project Identification	1			Estimated tota	I expenditures						
Project Name:	Pumper for new Mead Station TBD		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost				
Requested By:	Humphries		2023	2024	2025	2026	2027					
Approved (Y/N)		Construction						-				
Date Approved:		Equipment/ other	905,625					905,625				
	the Project is <i>critical, necessary</i> ,	Purchased Services	,					-				
	neficial in box below							-				
	Necessary	Total	\$ 905,625	\$-	\$ -	\$ -	\$ -	\$ 905,625				
Project location m	nap or picture, etc.				Project Descriptio	n and Justification						
			Project Description	n:								
			Pumper for TBD M		g based off of new	2202 spec and con	tract					
			Fulliper for TBD W	eau station - prich	ig based off of fiew	2202 spec and con	iti act.					
			Why is this project needed?:									
					ro 600+ days out fo	r dolivon						
			New FS needs a truck and pumpers are 600+ days out for delivery									
			What will be the b	enefit of completi	ng the project or c	onsequence if not	approved? What re	ealistic				
			alternatives have been considered?									
			Benefit is present	ing the community	a new FS with a ne	ew rig.						
			Will completing th	e project require i	ncreased oneratio	g/maintenance.com	sts or a cost savings	2				
			Typical vehicle ma		nereaseu operatin	5/maintenance cos	a cost savings	<u>.</u>				
			Typical venicle ma	intenance needs.								



	Project Identification				Estimated tota	l expenditures					
			Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project			
Project Name:	Partially re-light 2202 & 2215		Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost			
Requested By:	Bill Ross		2023	2024	2025	2026	2027				
Approved (Y/N)		Construction						-			
Date Approved:		Equipment/ other	7,500					7,500			
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services						-			
or be	e neficial in box below							-			
	Beneficial	Total	\$ 7,500	\$-	\$-	\$-	\$-	\$ 7,500			
Project location n	nap or picture, etc.				Project Descriptio	n and Justification					
			Project Description	<u>n:</u>							
			Replace warninig	ighting on 2202 & 2	2215.						
			Why is this project needed?: The current lighting utilizes "Power-Arc" products which are costly to maintain and failure prone due to								
			-	-	•	ch are costly to mai	ntain and failure p	rone due to			
			mechanical compo	onents withing the	light fixtures.						
			What will be the b		ng the project or c	onsequence if not	approved? What re	ealistic			
			alternatives have								
				d reliability. If we	don't replace the l	ights, we will conti	nue to repair/repla	ace them as they			
			fail.								
			Will completing th	ne project require i	ncreased operatin	g/maintenance cos	sts or a cost savings	<u>?</u>			
					osts from making t						
				,							



	Project Identification	1			Estimated tota	al expenditures		
					1	1	1	·i
Project Name:	Engine 10 Transmission		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Shop/outreach		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	6,000					6,000
	the Project is <i>critical, necessary,</i> eneficial in box below	Purchased Services						-
	beneficial	Total	\$ 6,000	\$-	\$ -	\$ -	\$-	\$ 6,000
Project location n	nap or picture, etc.				Project Descriptio	on and Justification	1	
			Project Descriptio	n:				
			manual transmissi	al transmission is h on with a TH350 or	equivalent.		pair. We would like	
			alternatives have	been considered? fill be able to oper			approved? What re	



	Project Identificatio	n			Estimated tota	l expenditures		
Project Name:	Hazmat Truck	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Cody Bennett		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction	635,427					635,427
Date Approved:		Equipment/ other						
	the Project is <i>critical, necessary</i> ,	Purchased Services	75,808					75,808
or be	eneficial in box below							-
	necessary	Total	\$ 711,235	\$ -	\$ -	\$ -	\$-	\$ 711,235
Project Identifica	tion, location map, or picture etc.				Project Descriptio	n and Justification		
			Project Description	on:				
				nt 2257 Hazmat Res	ponse Vehicle and	add equipment ar	nd capabilities to re	spond to hazmat
							•	spond to nazinat
	Incidents outside our jurisdiction in Weld County that the BCHMT doesn't respond to.						to operate	
/				been considered?				
/				o respond to and in				
			Will completing t	pecialized equipme	increased operatin	g/maintenance co:	sts or a cost savings	
			Eventually it will	be a cost savings du	ie to less repairs ne	eeded on the curre	nt 2257.	



	Project Identification	1			Estimated tota	l expenditures		
Project Name:	2000# Lifting table		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries/ B. Ross		2023	2024	2025	2026	2027	cost
Approved (Y/N)		Construction	2023	2024	2025	2020	2027	-
Date Approved:		Equipment/ other	6,000					6,000
	the Project is <i>critical, necessary</i> ,	Purchased Services	0,000					-
	eneficial in box below							-
0. 20	necessary	Total	\$ 6,000	ś -	\$-	\$ -	\$ -	\$ 6,000
Project location n	nap or picture, etc.		7 0,000	<u>,</u>	Project Descriptio			+ 0,000
	<u></u>		Project Descriptio	n:				
			What will be the t	ng of heavy vehicle	ing the project or c	onsequence if not	approved? What ro	salistic_
	ARI-hetra		alternatives have Proper tool for the	<u>been consideredr</u>				



	Project Identification		Estimated total expenditures							
	Admin & Station landscaping		Year	1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project	
Project Name:	project			equest	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost	
Requested By:	Webb / Humphries			2023	2024	2025	2026	2027		
Approved (Y/N)		Construction		168,500					168,500	
Date Approved:		Equipment/ other							-	
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services							-	
or be	eneficial in box below								-	
	beneficial	Total	\$	168,500	\$-	\$-	\$-	\$-	\$ 168,500	
Project location m	pan or nicture etc					Project Descriptio	n and Justification			
AND CONTRACTOR			Project	Descriptio	n:					
			Picture Why is We net	this projec	t needed?:	e project to be don	e at the admin buil	e around the whol Iding. ncerns about wate		
			What w	vill be the b	enefit of completi	ing the project or c	onsequence if not	approved? What re	alistic	
					been considered?					
							and maintenance	tied to maintaining	all of the grass	
		AU ROOM	<u>Will co</u>	mpletingth		increased operatin		sts or a cost savings w vegitation is get		



	Project Identification		Estimated total expenditures						
	Phase 1 - Solar carport / EV		Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project	
	charging at admin		Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost	
	Webb / Humphries		2023	2024	2025	2026	2027		
Approved (Y/N)		Construction	80,000					80,000	
Date Approved:		Equipment/ other						-	
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services						-	
or be	neficial in box below							-	
	Necessary	Total	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	
Project location m	ap or picture, etc.				Project Descriptio	n and Justification			
			Project Descriptio	n:	· · ·				
			Install solar carpo	rt[s] and EV charge	rs at admin. Install	additional solar sv	stem during this or	other phases.	
							with a vendor that v		
			explore and utilize them where appropriate.						
			explore and danze them where appropriate.						
			Why is this projec		1.1.1.1.1.			11 14	
			-				nologies where po	ssible. We need	
			to have infrastruct	ture in place to sup	port this initiative				
					ing the project or c	onsequence if not	approved? What re	ealistic	
			alternatives have	been considered?					
			Benefits include b	eing leaders in ou	r area and branch o	f local government	t to take on alterna	tive energy	
			generation and ut	ilization.					
			Will completing the	ne project require	increased operatin	g/maintenance cos	sts or a cost savings	?	
							work with the vend		
				•.	ice and replaceme				
				per manicentar	in replacement				



	Project Identification					Estimated tota	I expenditures			
Project Name:	Upgrade to a new fuel management system - St 1, 9, 10 & Maint.		Year 1 Bud Reques	-	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Pr Cost	•
			i					2027	03	<u>ــــــــــــــــــــــــــــــــــــ</u>
Requested By:	Humphries		2023		2024	2025	2026	2027		
Approved (Y/N)		Construction	6	50,000						60,000
Date Approved:		Equipment/ other								-
	f the Project is <i>critical, necessary,</i>	Purchased Services								-
or b	eneficial in box below									-
	beneficial	Total	\$6	50,000	\$-	\$ -	\$ -	\$ -	\$	60,000
Project location i	map or picture, etc.					Project Descriptio	n and Justification			
			Place at Star relocate tar Why is this Have a com split between What will b <u>alternatives</u> If we're goin necessary, t Will completer	project mon fu mon fu en no s <u>e the b</u> s have l mg to ha then we eting the	el access managei & 12. Stations 9 & n St 12 to Mainten t needed?: el access manager system and as syste penefit of completi been considered? ave on-site fuel, it e should remove a ne project require i	10 don't have mon ance. ment/monitoring s em that we've outg ing the project or c should be controll Il controls and mor increased operatin	itored/managed fu ystem across the er rown. onsequence if not ed by a common sy nitoring. g/maintenance cos	ary to replace the c el systems. During ntire organization. approved? What re rstem. If this is dee sts or a cost savings stems and periodic	We're curre ealistic med not	ently



	Project Identification				Estimated tota	al expenditures		
Project Name:	Install EV Chargers		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Webb/Humphries		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction	25,000					25,000
Date Approved:		Equipment/ other						-
	the Project is <i>critical, necessary,</i>	Purchased Services						-
	Necessary	Total	\$ 25,000	\$-	\$ -	\$ -	\$	\$ 25,00
Project location n	nap or picture, etc.				Project Description	on and Justification		
			Why is this project needed?: We're working to migrate to electric vehicles and alternative energy technologies where possible.					
			What will be the back	penefit of complet been considered? eing leaders in our		onsequence if not	approved? What re t to take on alterna	



	Project Identification					Estimated tota	l expenditures		
					1	1	1	1	1
			Yea	ar 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project
Project Name:	Shared Mead Station replacment			Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost
Requested By:	Webb			2023	2024	2025	2026	2027	
Approved (Y/N)		Construction		2,030,000	2,030,000				4,060,000
Date Approved:		Equipment/ other		203,000	203,000				406,000
Please indicate if t	the Project is <i>critical, necessary</i> ,	Purchased Services		345,100	345,100				690,200
or ben	neficial in box below								-
	necessary	Total	\$	2,578,100	\$ 2,578,100	\$-	\$-	\$ -	\$ 5,156,200
Project location ma	ap or picture, etc.					Project Descriptio	n and Justification		
			Proje	ct Descriptio	<u>n:</u>				
			New	Fire Station f	or East Mead, estir	nated at 7,000 sq/f	t. Furniture, fixture	es and professional	services
			inclu	ded. This will	be a shared facilit	y with Town of Me	ad.		
			included. This will be a shared ruently with rown or wedd.						
			Why	is this projec	t needed?:				
			Grow	th of the con	nmunity and need	to provide coverag	e		
			What	t will be the b	enefit of completi	ing the project or c	onsequence if not	annroved? What re	alistic
					been considered?	ing the project of c	onsequence in not		<u>canotic</u>
			_			citizens. Conseque	nco Dotontial los	of convice area an	d tay baca
			Derre	III - IIIdIIIIdiii	150 fatting for our	citizens. conseque	nce - Potential ios	S OF SETVICE died di	u lax base.
1									



	Project Identification	I			Estimated tota	l expenditures		
Project Name:	West Mead FS		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Webb		2023	2024	2025	2026	2027	cost
Approved (Y/N)	WC00	Construction	2,842,000	2,842,000	2023	2020	2027	5,684,000
Date Approved:		Equipment/ other	294,000	294,000				588,000
	the Project is <i>critical, necessary</i> ,	Purchased Services	483,140	483,140				966,280
	eneficial in box below	Turchased services	403,140	403,140				-
01 20	necessary	Total	\$ 3,619,140	\$ 3,619,140	ś -	\$ -	\$ -	\$ 7,238,280
Project location n	nap or picture, etc.		<i> </i>	¢ 0,010,110		n and Justification	*	<i> </i>
rojectiocation			Project Descriptio	n.	Troject Descriptio	in and sustained ton		
				or West Mead, BAS				
				nmunity and need	to provide coverag			palietie
					ing the project or c	onsequence if not	approved? What re	ealistic
			alternatives have		-iti Course	Determinel	- f	al days have a
			Will completing th	ne project require i . We will need per	increased operatin	g/maintenance cos	s of service area an sts or a cost savings ben the building ar	2



	Project Identificatio	n			Estimated tota	I expenditures		
		Project Costs (ENTER BY YEAR	Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project
Project Name:	Station 1 Bay Floor	IN BOXES TO LEFT)	Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost
Requested By:	Greg Munns		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction	25,000					25,000
Date Approved:		Equipment/ other						
	f the Project is <i>critical, necessary,</i>	Purchased Services						-
UT D	eneficial in box below Necessary	Total	\$ 25,000	ś -	\$ -	\$ -	\$ -	\$ 25,000
Due is at Isla a tifica	,	Total	\$ 25,000	3 -	•	•		\$ 25,000
rojectidentinca	tion, location map, or picture etc.		Project Descriptio		Project Descriptio	n and Justification		
	MVFR Station 1 10939 WCR 5 Longn	ront CO 80504	the drains are slig drined on the outs hazardous. What will be the the alternatives have The benefit is that other realistic alter Will completing the The completion of	ation 1 does not di e south wall where or prolonged peric or meets the wall. <i>i</i> htly proud of the fl side pad. During in penefit of completi	it pools under she bds which increases Attempts to squege oor surface. Becau clement weather, t ing the project or c in properly, decrea le themselves know	Iving and workben s the chance of mic ee the water towar se of this, the truck this can cause ice b onsequence if not asing the destruction wn.	ches against te wal robial growth as w ds the drain is ofte ss must be washed uild up making app approved? What re on caused by stand	I. This causes the ell as structural n unsuccessful as and pumps aratus backing ealistic ng water. No



	Project Identification	ı			Estimated tota	l expenditures		
		Project Costs (ENTER BY YEAR	Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project
Project Name:	Station 1 Flooring	IN BOXES TO LEFT)	Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost
Requested By:	Greg Munns		2023	2024	2025	2026	2027	
Approved (Y/N)		Construction	15,000	25	25	25	25	15,100
Date Approved:		Equipment/ other						
Please indicate if	the Project is <i>critical, necessary,</i>	Purchased Services						-
or be	eneficial in box below							-
N	ecessary/Beneficial	Total	\$ 15,000	\$ 25	\$ 25	\$ 25	\$ 25	\$ 15,100
Project Identifica	tion, location map, or picture etc.				Project Descriptio	n and Justification		
			be replaced with a Why is this project Station currently h There are several: to decontaminate; currently has rubb Laminate with elir staion vacumn. What will be the be alternatives have The benefit will be	tneeded?: tneeded?: has office carpet wi stains in very high , unlike laminate fi er mats laid over c minate carpet clear minate carpet clear penefit of complet been considered? e a more snaitary a appliances. The alt	hich stains easily an traffic area that do looring which can b carpeting that appe ning costs in the fur ing the project or c and preseantable st ernative is to leave	nd requires annual not appear to be c per mopped with bla ars to have trapped ture as well as deci onsequence if not ration while decreas the carpet in place	shampooing to sta leanable. Caprpeti each solution. The d moisture and like reasing the wear ar approved? What re asing annual mainte	y presentable. ng is very difficult exercise room ly bacteria. dd tear on the ealistic enance costs and



	Project Identification	n			Estimated tota	l expenditures		
Project Name:	Station 2 Bay Exhaust Fan	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	James Wood		2023	2024	2025	2026	2027	
pproved (Y/N)		Construction	5,000					5,000
ate Approved:		Equipment/ other	5,000					5,000
	f the Project is <i>critical, necessary</i> ,	Purchased Services						-
or b	eneficial in box below							-
	necessary	Total	\$ 10,000	\$ -	\$ -	\$ -	\$-	\$ 10,000
roject location i	map or picture, etc.				Project Descriptio	n and Justification		
			in conversations w causing the bay to quarters. What will be the b alternatives have	t needed?: nore than normal d ith Bill Humpries a heat up more. Thi nenefit of completi been considered? day there might be	due to the atrium v and Randy Norris, v is places additional ing the project or c a reduction in AC o	vindows. In 2022 it ve felt that this wo strain on the alrea onsequence if not electrical cost. The	was budgeted for wild only disperse t ady struggling AC ur approved? What re	ne existing hot a lit for the living



Project Identification				Estimated total expenditures							
	2							•			
Project Name:	Bunker Gear Dryer for Station 7	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)		Budget quest	Year 2 Estimated Cos	t Esti	Year 3 imated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL P Cos	•
Requested By:	Cody Bennett		2	023	2024		2025	2026	2027		
Approved (Y/N)		Construction									-
Date Approved:		Equipment/ other		7,000							7,000
Please indicate if	the Project is <i>critical, necessary</i> ,	Purchased Services									-
or be	neficial in box below										-
	necessary	Total	\$	7,000	\$-	\$	-	\$-	\$-	\$	7,000
Project location m	ap or picture, etc.					Proje	ject Descriptio	n and Justificatio	ı		
			Proiect	Descriptio	n:						
						o goor d	dryor that was	purchased for Sta	tion 1 last year		
			buliker	gear uryer	. This is the same	le geal u	uryer that was	purchased for Sta	lion I last year.		
5	The second second										
	The States										
			Why is this project needed?:								
		A CONTRACTOR OF	This will be used to dry bunker gear after we decon our gear. This will also be used to dry our hazmat suits and								
								0	· · · · · · · · · · · · , · ·		
			ice resc	ue suits af	ter decon.						
		A STATE OF									
· .											
			L								
			What will be the benefit of completing the project or consequence if not approved? What realistic								
			alternatives have been considered?								
1-											
			This gear dryer will thoroughly dry the gear and decrease drying time dramatically so crews can have their gear								
0			back in service sooner.								
	NOT THE OWNER										
				Will completing the project require increased operating/maintenance costs or a cost savings?							
				This will save time, electricity, and natural gas as we currently use fans that take longer and turn up the							
			heaters	in the hav	to dry the gear.						
			licaters	the bay	to any the gear.						



	Project Identificatio	n	Estimated total expenditures							
Project Name:	Station 9-Replace air conditioning system	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost		
Requested By:	Humphries		2023	2024	2025	2026	2027			
Approved (Y/N)		Construction	tion 44,000							
Date Approved: Equipment/ othe										
Please indicate i	f the Project is <i>critical, necessary</i> ,	Purchased Services						-		
or b	eneficial in box below							-		
	Necessary	Total	\$ 44,000	\$ -	\$ -	\$-	\$ -	\$ 44,000		
Project Identifica	tion, location map, or picture etc.				Project Descriptio	n and Justification				
	Insert picture here, if appl	substantial leaks, resolved. Larger e common area / kit Why is this projec Current system is What will be the t alternatives have Release of refridg Will completing th	scope includes ren quipment has also icchen during the su t needed?: undersized and coor penefit of completi been considered? erant into the atmos	e common area / ki noving and installir been included to a immer months as v olant lines are leak ing the project or c osphere and event increased operatin nay go up slightly.	ag all new refrigera account for the high rell. Full proposal of ing onsequence if not ual failure of the e	approved? What re	sure that issue is rienced in the on request.			



	Project Identification		Estimated total expenditures							
Project Name:	Resurface parking lot		Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost		
Requested By:	Humphries/Webb		2023	2024	2025	2026	2027			
Approved (Y/N)		Construction	60,000					60,000		
Date Approved:		Equipment/ other						-		
	the Project is <i>critical, necessary</i> ,	Purchased Services						-		
or be	eneficial in box below							-		
	necessary	Total	\$ 60,000	\$-	\$-	\$ -	\$-	\$ 60,000		
Project location m	nap or picture, etc.				Project Descriptio	n and Justification				
			Project Description	<u>n:</u>						
Remove/recycle old asphalt, repair substrate soil/base and install new asphalt. Why is this project needed?: The asphalt has been neglected for several years. It is now beyond the point of repair and repairs the substrate soil appears to be necessary. We're utilizing this facility mu had in previous years and additional traffic will continue to damage the current surfaces. The appearance of the site is not great. What will be the benefit of completing the project or consequence if not approved? What realternatives have been considered?								ch more than we current		
			injury to our perso usability of the sit	-	to interact with uno	even surfaces, and	improving the app	earance and		



	Project Identificatio	n	Estimated total expenditures							
		1	·		I		I			
		Project Costs (ENTER BY YEAR	Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project		
Project Name:	Station 12 - Mechanical Upgrades	IN BOXES TO LEFT)	Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost		
Requested By:	Humphries/Webb		2023	2024	2025	2026	2027			
Approved (Y/N)		Construction						-		
Date Approved:		Equipment/ other	12,000					12,000		
		Purchased Services						-		
or b	eneficial in box below							-		
	Necessary	Total	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000		
Project Identifica	tion, location map, or picture etc.				Project Descriptio	n and Justification				
Insert picture here, if applicable			alternatives have Benefit will be hav equipment and bu	nng to see more us s were being evalu <u>beenefit of completi</u> <u>been considered?</u> ving new more effi ubuilding damage v	ated by Toling Med	chanical. onsequence if not istalled at the facil iment fails.	approved? What re	e <mark>alistic</mark> is potential		



Project Identification Estimated total expenditures											
Project Name:	Relocate shed at Station 6		Year 1 B Requ	0	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost		
,	A.Scott		202		2024	2025	2026	2027	COSC		
Approved (Y/N)	A.Scott	Construction	20/	15,000	2024	2025	2020	2027	15,000		
Date Approved:		Equipment/ other		13,000					13,000		
	the Project is <i>critical, necessary</i> ,	Purchased Services									
	neficial in box below	Turchased Services									
01 02	beneficial	Total	\$	15,000	ś -	\$ -	\$-	\$ -	\$ 15,000		
Project location m			÷	10,000	*		n and Justification	Ŧ	÷ 10,000		
rejectionation			Project De	escrintio	1 .						
I.					_	just to the east. Th	s would require re	moving some land	scaning nouring a		
						ift and move the st		moving some land	scaping, pouring a		
			pau, anu j	paying to	nave somebouy n	int and move the st	ucture.				
			Why is this project needed?:								
i i			Gain additional parking at the site								
1											
			What will	be the b	enefit of completi	ing the project or c	onsequence if not	approved? What re	ealistic		
			alternativ	es have l	peen considered?						
			The bene	fit would	be to get it out of	the parking lot and	d open up more spa	ce for parking			
					0	0					
l i i i i i i i i i i i i i i i i i i i											
l .											
I.											



Project Identification		Estimated total expenditures							
		Year 1 Budget	Year 2	Year 3	Year 4	Year 5	TOTAL Project		
Project Name: Station 8 - reconstruction		Request	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Cost		
Requested By: Webb/Humphries		2023	2024	2025	2026	2027	cost		
Approved (Y/N)	Construction	1,500,000					1,500,000		
Date Approved:	Equipment/ other								
Please indicate if the Project is <i>critical, necessary</i> ,	Purchased Services						-		
or beneficial in box below							-		
critical	Total	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000		
Project location map or picture, etc.				Project Descriptio	n and Justification	•	· · · ·		
		Project Description	n:	.,,					
		Project Description: Additional funding for repairs at this site. \$750K was budgeted for 2022. ADD this to carryover funds for the site site site site site site site sit							

OTHER FUND BUDGETS

DEBT SERVICE FUND BY SOURCE AND OBJECT

			2022 ESTIMATED	2023 ADOPTED
Account	Description	2021 AUDITED ACTUAL	ACTUAL	BUDGET
⊡ 4441	INTEREST ON DEPOSITS	17	2,300	2,500
■ 4551	BOND TAX COLLECTION	592,538	639,727	585,392
= 4447	INTEREST-BOND PROCEEDS			0
■ 4122	SPECIFIC OWNERSHIP-BOULDEF	{	25,500	23,000
Grand Total		592,555	667,527	610,892
5390	Tax collection fee(Purch Svcs)	8,887	9,496	8,781
≡ 5650	Bond Principal retired	525,000	540,000	550,000
⊡ 5651	Bond Interest Payment	112,189	100,797	89,079
≡ 5391	Paying Agent Fee Bond	750	750	750
Grand Total		646,826	651,043	648,610

