



## **Board of Directors Meeting**

**March 19, 2024**

**Following the Pension Board Meeting**

**3561 N Stagecoach Road, Longmont**

**Hybrid/Virtual: Zoom**

### **AGENDA**

#### **I. OPENING OF MEETING**

- a. Call to Order
- b. Roll Call
- c. Pledge of Allegiance
- d. Approval of Agenda

#### **II. PUBLIC/MEMBER PARTICIPATION**

*3-minute time limit. Comments are for any item, on the agenda or not, unless they are set for a public hearing.*

#### **III. CONSENT AGENDA**

- a. January 24, 2024 Special Meeting Minutes
- b. February 20, 2024 BOD Meeting Minutes

#### **IV. REPORTS**

- a. Local 3214 Report
- b. Chief's Report

#### **V. NEW BUSINESS**

- a. Convergent Impact Presentation
- b. February 2024 District Financials
- c. Frontline Presentation
- d. Ratify the donation of an ambulance to Boulder Valley Schools
- e. Consideration of donation: Radio Equipment
- f. Consideration for approval of the Human Resource position RFP

#### **VI. OLD BUSINESS**

- a. Public Hearing for Westview Acres Exclusion
- b. Construction Project Updates

- Monarch Park Place
- Meadow Sweet Station

**VII. BOARD MEMBER ITEMS**

- a. Upcoming Board Items

**VIII. EXECUTIVE SESSION**

*Section. 24-6-402(4)(b) C.R.S. for purposes of consulting with our attorney on the issue of current employee litigation.*

*Section 24-6-402(4)(f) C.R.S. for purposes of consulting with our attorney on a personnel matter regarding the Fire Chief's Employment Agreement.*

*Section. 24-6-402(4)(b) C.R.S. for purposes of consulting with our attorney on the issue of succession plan for the Fire Chief position.*

**IX. ADJOURNMENT**

**ATTACHMENTS**

January 24, 2024 Special Meeting Minutes  
February 20, 2024 BOD Meeting Minutes  
Local 3214 Report  
Chief's Report  
Community Outreach Calendars – March and April  
February Incident Report  
February District Financials  
Ambulance Donation Media  
Request for Board Action – Donation of Radio Equipment  
Westview Acres Exclusion Petition  
Elder Proposal and Fee Matrix  
Fransen Pittman Proposal and Fee Matrix  
Upcoming Board Items

---

Join Zoom Meeting

<https://us02web.zoom.us/j/89305145158?pwd=Vm5ONzdVVEpCMWtnWHFOdm9kNDduUT09>

Meeting ID: 893 0514 5158

Passcode: 122835

Dial by your location

719 359 4580

Meeting ID: 893 0514 5158

Passcode: 122835





**Board of Directors Special Meeting  
3561 N Stagecoach Road, Longmont  
January 24, 2024, at 4:00 pm  
Hybrid/Virtual: Zoom**

*This is a work session for the Mountain View Board of Directors. It is intended for education and discussion; no decision will be made during this session. Public attendance is welcome as observers; there will be no public participation.*

## **Meeting Minutes**

### **I. OPENING OF MEETING**

a. Call to Order

The special meeting of the Board of Directors of the Mountain View Fire Protection District was held on January 24, 2024, as an In-Person/Virtual Zoom meeting and was called to order by Director McConnell at 4:00 p.m.

b. Roll Call

The following Board members attended the meeting:

Director McConnell, Director DeVenny, Director Lathrop, Director Whitlow, and Director Venrick(remote).

Other people present were Chief David Beebe, Deputy Chief Sterling Folden, Director of Administrative Services Pam Owens, BC Chad Rademacher, and Legal Counsel John Chmil.

c. Pledge of Allegiance

d. Approval of Agenda

Director Whitlow moved to approve the agenda as written. The motion was seconded by Director Lathrop and carried unanimously.

### **II. PUBLIC PARTICIPATION**

None

**III. CONSENT AGENDA**

None

**IV. NEW BUSINESS**

a. Discussion on the Mountain View Fire Protection District Strategic Plan.

Chief Beebe presented the Mountain View Fire Protection District Strategic Plan. He covered the purpose of a strategic and master plan, Mountain View's current plans, proposed components of news plans, and the process. After discussion, the Board permitted to staff to move forward to create the Request for Proposal for the Master and Strategic Plans.

b. Discussion on Succession Planning for Fire Chief

The Board had a discussion on Succession Planning for the Fire Chief position. They discussed the hiring timeline, the job description, possible relocation time and expenses, the contract for that position, and the possibility of hiring a consultant.

Chief Beebe had a Monday.com overview the 2024 Goals and Objectives for the District.

**V. BOARD MEMBER ITEMS**

Director McConnell and Chief Beebe talked about having a State of the District type of event. In the past, Chief Beebe has gone to town meetings given a summary of the District, and had a question-and-answer type of event. Instead of going to the different towns and communities, we would have a dinner or social event and have all the elected officials at the same event. Ideally, he would like to have it in the first quarter, but due to time constraints and venues, it would most likely be after the first quarter.

Director Lathrop asked if any other towns had responded about coming to a board meeting and doing a presentation. Chief Beebe said they are on board, and that is just a manner of planning them. The Town of Dacono is scheduled to attend the March meeting.

**VI. EXECUTIVE SESSION**

Director Whitlow moved to go into Executive Session at 6:55 pm pursuant to Sec. 24-6-402(4)(b), C.R.S., for legal advice on specific legal questions regarding the Fire Chief's Employment Agreement and succession planning. The motion was seconded by Director DeVenny and carried unanimously.

Executive Session ended at 8:41 pm

**VII. ADJOURNMENT**

There being no further business, Director Whitlow moved to adjourn the meeting at 8:42 p.m. It was seconded by Director Lathrop and carried unanimously.

The preceding minutes are approved by the Mountain View Fire Protection District Board of Directors and constitute the official minutes of the meeting held on the date stated above.

---

President, Laura McConnell                      Date

---

Board Secretary, Cole Lathrop                      Date



**Board of Directors Regular Meeting  
February 20, 2024,  
6:00 pm  
Hybrid/Virtual: Zoom**

**Meeting Minutes**

**I. OPENING OF MEETING**

a. Call to Order

The regular meeting of the Board of Directors of the Mountain View Fire Protection District was held on February 20, 2024, as an In-Person/Virtual Zoom meeting, and was called to order by Director McConnell at 6:00 p.m.

b. Roll Call

The following Board members attended the meeting:

President McConnell, Director DeVenny, Director Whitlow, Director Lathrop, and Director Todd Venrick

Other persons present were Fire Chief David Beebe, Deputy Chief Sterling Folden, Director of Administrative Services Pamela Owens, Director of Finance Tonya Olson, Deputy Chief Jeff Webb, Public Information Officer Rick Tillery, and Legal Counsel John Chmil.

c. Pledge of Allegiance

d. Approval of Agenda

Director Whitlow moved to approve the agenda as written. The motion was seconded by Director Lathrop and carried unanimously.

**II. PUBLIC/MEMBER PARTICIPATION**

None

**III. CONSENT AGENDA**

Director Lathrop moved to approve the consent agenda, including the Regular Meeting minutes from January 6, 2024. The motion was seconded by Director Whitlow and was carried unanimously.

#### IV. REPORTS

a. Local 3214 Report

Local 3214's report was included in the packet. No questions or comments were made.

b. Chief's Report

Chief Beebe's report was included in the packet.

Director Lathrop asked Deputy Chief Webb if there was any update on the drainage problem at Station 8. Deputy Chief Webb had no update at this point. Chief Beebe did have a meeting with the City Manager and sent him some documentation that he requested so Chief Beebe asked the Board to give him some time before they offered a phone call to the Town of Erie.

Director McConnell complimented the District and all involved with the orientation day of the 14 new hires.

Director DeVenny asked about the inspection reports coming back on the Monarch building. Deputy Chief Webb said they have come back with fixable items, next is the response to the sellers with the inspection results. Director DeVenny also asked about the increase in plan reviews and Deputy Chief Webb said that the Town of Erie has turned on the sprinkler requirements for subdivisions and the rise in plan reviews are the sprinkler reviews.

#### V. NEW BUSINESS

a. January 2024 District Financials

Director of Finance Tonya Olson reviewed the financials for January 2024. Director Whitlow moved to approve the January 2024 Financials. The motion was seconded by Director Venrick and carried unanimously.

b. Accreditation: Letter of Understanding with Center for Public Safety Excellence

Deputy Chief Webb explained that Mountain View Fire Rescue is in the fourth year of the accreditation cycle. The next one will be in March of 2025. He requested that the letter in the Board packet be approved by the Board and Chief Beebe. The letter states that Mountain View is going to do the work required and is committed to the process.

**Motion:** Director Whitlow moved to approve the Letter of Understanding with the Center of Public Safety Excellence. The motion was seconded by Director DeVenny and carried unanimously.

c. Set Public Hearing for Westview Acres Exclusion

Chief Beebe updated the Board that we have received the exclusion application from Westview Acres and need to set the Public Hearing for the March 19<sup>th</sup> meeting.

#### VI. OLD BUSINESS

a. Public Hearing for Mendoza Exclusion

President McConnell opened the Public Hearing for the Mendoza Exclusion at 6:18 pm. Director of Administration Pam Owens reviewed the paperwork in the Board packet.

President McConnell closed the Public Hearing at 6:20 pm. **Motion:** Director Venrick moved to approve the Mendoza Exclusion. The motion was seconded by Director Lathrop and carried unanimously.

b. Construction Projects Updated

Deputy Chief Webb presented to the Board about modifying the current contract with Wember. The change would be more efficient and easier to add or delete projects with Wember without having to negotiate full contracts each time. Webb also discussed Infusion Architects. They were chosen to be the architects on the Administrative building project.

**Motion:** Director Lathrop moved to approve the new Wember contract. The motion was seconded by Director Venrick and carried unanimously.

**Motion:** Director Whitlow moved to approve the Infusion Architects. The motion was seconded by Director Venrick and carried unanimously.

**VII. BOARD MEMBER ITEMS**

a. Upcoming Board Items

Ms. Owens reviewed the upcoming board items document in the Board packet and reminded the Board that the projects for the meetings are listed at the bottom. Director Whitlow asked to add the SDA Conference to the list.

Director McConnell updated the Board that on March 11<sup>th</sup> the Division of Fire Prevention and Control is having their annual strategic plan review and they have asked for input on it and she asked if Mountain View has anyone attending this meeting. **Action:** Chief Beebe said that he had not heard anything about it but would check into it.

**VIII. EXECUTIVE SESSION**

Director Lathrop moved to go into Executive Session at 7:00 p.m. pursuant to pursuant to Section. 24-6-402(4)(b) C.R.S. for purposes of consulting with our attorney on the issue of current employee litigation, pursuant to Section 24-6-402(4)(f) C.R.S. for purposes of discussing a personnel matter regarding the Fire Chief's Employment Agreement, and pursuant to Section. 24-6-402(4)(b) C.R.S. for purposes of consulting with our attorney on the issue of succession plan for the Fire Chief position. It was seconded by Director Venrick and carried unanimously.

Legal on litigation – 7:00 to 7:36

Personnel matter – 7:36 to 8:18

Legal on succession planning – 8:18 to 9:06

Executive Session ended at 9:06 pm

**Motion:** Director Whitlow moved to reject the current settlement offer and proceed as discussed in Executive Session. The motion was seconded by Director Venrick and carried unanimously.

**IX. ADJOURNMENT**

There being no further business to come before the meeting, Director Lathrop moved to adjourn the meeting at 9:15 p.m. It was seconded by Director Whitlow and carried unanimously.

The preceding minutes are approved by the Mountain View Fire Protection District Board of Directors and constitute the official minutes of the meeting held on the date stated above.

\_\_\_\_\_  
President, Laura McConnell                      Date

\_\_\_\_\_  
Board Secretary, Cole Lathrop                      Date

## Action Items

### January 16, 2024

None

### February 20, 2024

**Action:** Chief Beebe will check in to see if anyone can be a Mountain View representative at the Colorado Division of Fire Prevention meeting regarding their strategic plan review on March 11, 2024. – Chief Beebe attended the strategic plan review meeting on the 11<sup>th</sup>.



## Motions

### January 16, 2024

**Motion:** Director DeVenny moved to approve the District to submit the application for the Peace Officers Grant. The motion was seconded by Director Whitlow and carried unanimously.

**Motion:** Director Lathrop moved to approve the 2024 Audit Engagement letter from Hayne & Company. The motion was seconded by Director DeVenny and carried unanimously.

**Motion:** Director Whitlow moved to set the Public Hearing for the Mendoza Minor Exclusion for the February 20<sup>th</sup> meeting. The motion was seconded by Director Venrick and carried unanimously.

**Motion:** Director Whitlow moved to approve the Tri Pointe Homes Exclusion. It was seconded by Director DeVenny and carried unanimously.

**Motion:** Director Venrick moved to approve the Third Amendment of the Fire Chief's Employment Agreement. It was seconded by Director Whitlow and carried unanimously.

**Motion:** Director Lathrop moved to approve Resolution 2024-1 Authorization for Monarch Place Transaction. It was seconded by Director Venrick and carried unanimously.

### February 20, 2023

**Motion:** Director Whitlow moved to approve the Letter of Understanding with the Center of Public Safety Excellence. The motion was seconded by Director DeVenny and carried unanimously.

**Motion:** Director Venrick moved to approve the Mendoza Exclusion. The motion was seconded by Director Lathrop and carried unanimously.

**Motion:** Director Lathrop moved to approve the new Wember contract. The motion was seconded by Director Venrick and carried unanimously.

**Motion:** Director Whitlow moved to approve the Infusion Architects. The motion was seconded by Director Venrick and carried unanimously.

**Motion:** Director Whitlow moved to reject the current settlement offer and proceed as discussed in Executive Session. The motion was seconded by Director Venrick and carried unanimously.

## Glossary

### **A**

ADA – Americans with Disabilities Act

AFG – Assistance to Firefighters Grant

Alpha Side – Front side of a structure

### **B**

BCSO – Boulder County Sheriff's Office

Bravo Side – Left side of a structure

BVFC – Boulder Valley Fire Consortium

BVSD – Boulder Valley School District

### **C**

CBA – Collective Bargaining Agreement

CDOT – Colorado Department of Transportation

Charlie Side – Back side of a structure

CO – Certificate of Occupancy

CORA – Colorado Open Records Act

CWPP – Community Wildfire Protection Plan

### **D**

Delta Side – Right side of a structure

DiSC Assessments - DiSC is an acronym that stands for the four main personality profiles described in the DiSC model: (D)ominance, (i)nfluence, (S)teadiness, and (C)onscientiousness.

DOLA – Department of Local Affairs

### **E**

EMS – Emergency Medical Service

### **F**

FMLA – Family Medical Leave Act

FPPA – Fire and Police Pension Association

### **G**

GC – General Contractor

**H**

**I**

ISO – Insurance Rating Office

**J**

**K**

**L**

**M**

MAFIT – Multi-Agency Fire Investigation Team

MDT – Mobile Data Terminal

MVFR – Mountain View Fire Rescue

MVFPD – Mountain View Fire Protection District

**N**

NIST – National Institute of Standards and Technology

**O**

OSMP – Open Space and Mountain Parks

**P**

PERA – Public Employee’s Retirement Association

PIO – Public Information Officer

**Q**

**R**

RFP – Request for Proposal

RHS - Retiree Healthcare Savings

**S**

SDA - Special District Association

SSO - Single Sign On

SWAT - Special Weapons and Tactics

**T**

TCO – Temporary Certificate of Occupancy

U

V

W

WC – Workers Compensation

X

Y

Z



Subject: Report of IAFF L3214

From: Mountain View Professional Firefighters IAFF L3214

To: Mountain View Fire Protection District Board of Directors

Date: March 8th, 2024

Dear Directors,

Management and the Union have resolved a contract language issue surrounding the implications of being on a Performance Improvement Plan (PIP) and promotional testing. The issue was resolved by signing a contract MOU (attached). This remedy was suggested by the Board as a means to solve contract issues outside of negotiations. The Union greatly appreciates Deputy Chief Foldens suggested modifications to the language that were ultimately adopted.

March 2nd thru 7th IAFF L3214 sent 2 members to attend the IAFF Legislative Conference in Washington, DC. Members received education on political action and lobbied representatives and senators on supporting fire service Issues. Issues lobbied were items like the renewal of AFG, SAFER, Free Speech, Windfall Provision and funding The US Fire Administration. Programs that have greatly impacted MVFR members and benefited our citizens. Time was also spent establishing relationships and personally speaking with Rep. Careveo, Rep. Neguse, Sen. Bennet, and Sen. Hickenlooper.

With contract negotiations quickly approaching, the Union is focused on preparation. We continue to hope that the district's bargaining resolution can be changed and/or replaced to better accommodate discussions during our upcoming negotiations. A top priority is finding ways to eliminate barriers that restrict discussions on issues that matter greatly to our members. Collaborative efforts will remove barriers that stifle contract negotiations. Thus, we will create a positive impact on the citizens we serve and our members who risk their lives every day.

We look forward to continued discussion with the board on these concerns.

Respectfully Submitted,

IAFF L3214



Section: 20.4

20.4 Examinations for promotions shall be open to all candidates who possess the minimum qualifications as outlined by the District and in accordance with specific testing eligibility deadlines. The Fire Chief or his/her designee will verify eligibility of all requests to test. A Firefighter candidate's personnel file, including but not limited to performance evaluations, accomplishments, and disciplinary actions, will be reviewed and considered for eligibility purposes. ~~No Firefighter who is currently on a performance improvement plan or who has, within the twenty four (24) months preceding the notice of the position, been demoted or suspended without pay, shall be eligible to test or a promotion.~~ A Firefighter currently on a performance improvement plan is not eligible to test for a promotion. A Firefighter who has been demoted or suspended without pay within the twenty-four (24) months preceding the notice of the position is not eligible to test for a promotion.

Signature of below indicates Agreement to a Memorandum Of Understanding (MOU) of above.



L3214 Representative

2/13/2024

Date



MVFPD Representative

2/13/2024

Date



INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS

# LEGISLATIVE PRIORITIES

118<sup>TH</sup> CONGRESS, SECOND SESSION



# A Letter from the General President

**DEAR MEMBER OF CONGRESS,**

On behalf of the more than 344,000 men and women of the International Association of Fire Fighters, I present a copy of our 2024 Legislative Priorities. This book will provide you and your staff with a deeper understanding of the critical policy issues that impact America's professional fire fighters and emergency medical workers and the communities we serve. Improving the fire service requires assistance from elected leaders like you. Decisions made on Capitol Hill directly impact our ability to do our jobs safely and effectively. I say this not only as the General President of the IAFF, but also as a local fire fighter who still relishes the opportunity to make my community better by serving a tour at my firehouse.



IAFF leaders and members from across the country will gather in our nation's capital from March 4-6 to meet with their elected representatives. Please take the time to meet with IAFF members from your district and home state to hear their concerns and understand how the issues outlined in these pages are impacting public safety.

Thank you for your consideration of our issues. Please know that our entire office stands ready to assist you and your staff throughout the year. Do not hesitate to call on us. We look forward to working with you.

Sincerely,

A handwritten signature in black ink that reads "Edward A. Kelly". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

**Edward A. Kelly**  
General President



# SAVE THE AFG/SAFER GRANT PROGRAMS

The AFG and SAFER grant programs provide more than \$700 million per year to ensure local fire departments are staffed and have the equipment needed to respond to emergencies. Unless Congress acts, these programs will be eliminated on October 1. Congress must pass the Fire Grants and Safety Act (H.R. 4090/S. 870) to ensure fire stations are staffed and that 9-1-1 calls are answered.

## BACKGROUND

Too many communities risk the lives of their fire fighters and residents by allowing fire departments to operate without full staffing and modern, effective equipment. Studies have shown that the ability to maintain full staffing is one of the biggest predictors of safe and effective emergency responses.

The AFG/SAFER grants were created more than 20 years ago, delivering vital support to the fire service following the September 11th Terrorist Attacks. Each year, these grants provide more than \$700 million to local and state fire departments to recruit and retain fire fighters, provide training, and obtain equipment and apparatus. AFG/SAFER is the largest form of federal assistance that goes directly to fire

departments. These grants ensure America's fire service is prepared to respond to emergencies at home and in mutual aid agreements across the nation.

Since the creation of these programs, AFG/SAFER has awarded more than \$15 billion to fire departments. These grants have directly resulted in fire stations being staffed, fire trucks on the road, and lives being saved.

The authorization for AFG/SAFER lapsed at the end of FY 2023, and these programs now face a statutory sunset at the end of FY 2024. The Senate passed S. 870 in April 2023 by a 95-2 vote; however, the bill has not moved in the House. Congress cannot allow these programs to disappear and leave communities unprepared for emergencies. The IAFF urges Congress to pass H.R. 4090/S. 870.

## CO-SPONSORSHIP CONTACTS

### Rep. Thomas Kean (R-NJ)

William Pietri  
william.pietri@mail.house.gov

### Rep. Bill Pascrell (D-NJ)

Francesco Hanson  
francesco.hanson@mail.house.gov

### Sen. Gary Peters (D-MI)

Naveed Jazayeri  
Naveed\_Jazayeri@hsgac.senate.gov

### Sen. Susan Collins (R-ME)

Kelsey Byerly  
Kelsey\_Byerly@collins.senate.gov

## REAUTHORIZE THE U.S. FIRE ADMINISTRATION.

The United States Fire Administration (USFA) is the primary representative of the fire service within the federal government and helps fire departments be prepared to respond to emergencies. USFA plays a key role in training fire fighters at the National Fire Academy, leading fire-related data collection and analysis to shape public education efforts, and conducting research into PFAS and other threats to fire fighter health and safety. The U.S. Fire Administration's authorization also expired at the end of FY 2023 and must be reauthorized so that it can continue providing its critical support for the fire service.

## ALWAYS READY TO ANSWER THE CALL

- In 2020, our nation's fire fighters and emergency medical workers responded to more than 36 million emergency calls for service.
- Fire departments are all-hazards response agencies that routinely answers calls for fires, medical emergencies, hazardous materials incidents, terrorism, and natural disasters.
- The responsibility to fund fire and EMS agencies largely falls on local governments.
- When tax revenues decline, public safety shouldn't suffer due to failures to maintain staffing levels or provide effective emergency response equipment.
- Since 2000, these grants have provided more than \$15 billion to ensure communities have the resources needed to save lives during emergencies.
- AFG and SAFER face a statutory sunset at the end of FY 2024.
- Congress has reauthorized these grants several times since they were created in 2000 — each time on a strongly bipartisan basis.
- Congress must reauthorize AFG and SAFER by passing the Fire Grants and Safety Act (H.R. 4090/S. 870).

## FULL STAFFING LEVELS ARE KEY TO SAFE, EFFECTIVE RESPONSES

- Firefighting is an inherently dangerous job.
- Studies have shown that when jurisdictions cut staffing, fire fighters are more likely to be injured and are less effective at emergency response.
- The SAFER grant helps local government recruit and retain fire fighters — as well as protect these jobs during economic downturns.
- SAFER uses a sliding scale over several years to ensure local governments can maintain these new staff positions after the grant ends.
- These fire and EMS professionals are available to also provide interstate mutual aid responses.
- Emergencies happen regardless of local budgets.
- SAFER is a critical form of support to ensure fire houses aren't empty and communities unprepared.

## EFFECTIVE EQUIPMENT IS NEEDED

- In addition to proper staffing levels, fire fighters also need to have modern, effective equipment and apparatus.
- Local governments often lack the funding to invest in higher capacity SCBA tanks, modern apparatus with advanced safety features, new extrication equipment, or multiple sets of turnout gear.
- AFG grants allow jurisdictions to obtain the tools and equipment needed to keep fire fighters safe and allow them to work more effectively.
- AFG also helps ensure fire fighters and emergency medical workers can obtain training to address emerging threats such as lithium-ion batteries and terrorism.
- When seconds count in emergency responses, fire fighters should not be forced to rely on outdated and ineffective equipment.

## REAUTHORIZE THE U.S. FIRE ADMINISTRATION

- The U.S. Fire Administration (USFA) is housed within FEMA and serves as the primary representative of fire fighters and emergency medical workers within the federal government.
- In addition to training thousands of fire fighters each year at the National Fire Academy, the USFA also conducts in-depth data collection and analysis to identify trends in fire loss.
- This research is also translated into life safety education for both fire fighters and the public.
- Congress also recently tasked the USFA with investigating major fires to identify lessons learned.
- The USFA's authorization lapsed at the end of FY 2023 and must be renewed.
- The IAFF also supports increasing the USFA's authorization level to ensure it can continue leading fire and life safety efforts for the federal government.

# SUPPORT SURVIVORS OF FALLEN PUBLIC SAFETY OFFICERS

## BACKGROUND

The IAFF urges Congress to pass the Honoring Our Fallen Heroes Act (S. 930/H.R. 1719) to recognize first responders' occupational cancer deaths as line-of-duty deaths and provide death benefits to their survivors. Fire fighters have a significantly greater likelihood of developing cancer due to on-the-job exposures. Congress must stand by their survivors and recognize their sacrifice as a line-of-duty death.

## CANCER RATES IN THE FIRE SERVICE

Due to occupational exposures to carcinogens in smoke, vehicle exhaust, and even their own protective gear, fire fighters are far more likely to develop cancer than the average person. The World Health Organization has even recognized working as a fire fighter to be a Category 1 carcinogenic exposure – the same level as smoking tobacco or unprotected exposure to radiation. Fire fighters are almost 15% more likely to die from cancer and nearly 200% more likely to develop some forms of cancer.

## CO-SPONSORSHIP CONTACTS

### Rep. Carlos Gimenez (R-FL)

Carlos Castro

Carlos.Castro@mail.house.gov

### Rep. Bill Pascrell (D-NJ)

Francesco Hanson

Francesco.Hanson@mail.house.gov

### Sen. Amy Klobuchar (D-MN)

Adam El-Sahn

Adam\_El-Sahn@judiciary-dem.senate.gov

### Sen. Kevin Cramer (R-ND)

Mary Silverthorn

Mary\_Silverthorn@cramer.senate.gov

In 2022, Congress recognized the clear link between firefighting and cancer when it passed legislation to provide presumptive workers' compensation benefits for fire fighters battling cancer. While this and similar actions by 49 states assist fire fighters who are actively battling cancer, it does not help survivors of fire fighters who have died due to occupational cancer. As a result, survivors of first responders who die due to cancer often experience significant financial hardships.

## PSOB PROGRAM

The Public Safety Officers Benefits (PSOB) Program, operated by the Department of Justice, provides benefits for fire, EMS, and law enforcement officers killed or permanently injured in the line of duty. PSOB recognizes public safety officers' deaths due to traumatic incidents (like building collapses or vehicle accidents) and medical incidents (heart attacks, COVID, and 9/11-related cancer). PSOB does not currently recognize occupational cancer as an eligible cause of death.

## THE HONOR ACT

The Honor Act would correct this oversight in the PSOB program by recognizing the undeniable connection between cancer and fire fighters' chronic occupational exposures to carcinogens. This bill would ensure fire fighters and other first responders can access death and disability benefits due to occupational cancer.

The Honor Act is endorsed by the International Association of Fire Fighters, International Association of Fire Chiefs, National Volunteer Fire Council, Fraternal Order of Police, National Association of Police Organizations, and the Federal Law Enforcement Officers Association.

## **FIRE FIGHTERS FACE SIGNIFICANT CANCER RISKS WHILE SERVING THE PUBLIC**

- Studies have shown that smoke from the average house fire contains more than 140 hazardous chemicals due to the prevalence of synthetic materials and plastics. Known carcinogens such as arsenic and benzene are often present in this smoke.
- Turnout gear is another common carcinogenic exposure for fire fighters since it is made with PFAS. This PFAS was intended to repel water, but has since been shown to be highly carcinogenic and was recently classified by the Environmental Protection Administration as a “hazardous substance.”
- Other common carcinogenic exposures for fire fighters include diesel exhaust, firefighting foams, and motor vehicle fluids.
- Together, these exposures make fire fighters nearly 10% more likely than the average person to develop cancer and nearly 15% more likely to die from cancer. Fire fighters are at a 200% risk of developing certain types of cancer, including mesothelioma and testicular cancer.
- In recent years, nearly 75% of fire fighter line-of-duty deaths (LODD) were due to occupational cancer.

## **PSOB BENEFITS**

- The Public Safety Officers Benefits (PSOB) program is an important way for the federal government to support the survivors of fire fighters, emergency medical workers, and law enforcement officers who are killed in the line of duty.
- PSOB provides surviving family members with a variety of benefits, including a one-time monetary award and Pell grant for the fallen public safety officer’s children.
- Survivors of fallen public safety officers are only eligible to receive a PSOB award if the public safety officer died due to certain circumstances such as a flashover, building collapse, motor vehicle accident, or a limited number of medical conditions.

## **OCCUPATIONAL CANCER DEATHS MUST BE RECOGNIZED AS LODDS**

- The PSOB program currently recognizes several medical conditions as eligible LODDs including heart attacks and strokes. PSOB has been updated in recent years to cover public safety officers who die from COVID-19 and suicide due to PTSD.
- In 2022, Congress passed the Federal Firefighter Fairness Act which recognized the clear roots of occupational cancer for fire fighters and provides presumptive workers’ compensation benefits for federal fire fighters diagnosed with cancer.
- 49 out of 50 states also provide presumptive workers’ compensation for fire fighters battling cancer due to the countless carcinogenic exposures that fire fighters face throughout their career.
- Despite being eligible for workers’ compensation coverage, fire fighters who die from job-related cancer continue to be denied PSOB.
- When 75% of fire fighter LODDs are due to the same medical condition, we cannot continue to ignore those deaths and abandon those fire fighters’ surviving family members.

## **CONGRESS MUST SUPPORT THE FAMILIES OF ALL LODDS**

- The PSOB program is an important way for our nation to express its appreciation for those who make the ultimate sacrifice in service to others.
- PSOB allows public safety officers to know that their families will be supported if they do not return home from work.
- Fire fighters who die from occupational cancer are no different than those who experience a fatal injury or accident when responding to a call.
- Survivors of fire fighters who die from occupational cancer face the same challenges to pay their mortgage, clothe their children, and afford the necessities of life. It is critical that Congress ensure that they can access the PSOB program.

# SUPPORT THE DEVELOPMENT OF NEXT-GENERATION TURNOUT GEAR

## BACKGROUND

The IAFF urges Congress to pass the PFAS Alternatives Act (H.R. 4769) to drive the development of next-generation protective gear. America's fire fighters are forced to use gear that offers limited protection and contains PFAS chemicals. The PFAS Alternatives Act will help develop gear that is safer and free of carcinogens.

Due to occupational exposure to carcinogens, including PFAS chemicals in their protective gear, fire fighters are far more likely to develop cancer than the average person. The World Health Organization's International Agency for Research on Cancer classifies firefighting as a Group 1 carcinogen – indicating a causal association between working as a fire fighter and developing cancer. Fire fighters are almost 15% more likely to die from cancer and nearly 200% more likely to develop some forms of cancer.

PFAS are a hazardous class of chemicals used in fire fighting protective gear. Studies have found an association between PFAS exposure and negative health outcomes like cancer, kidney disease, and reproductive harm. Textiles in protective gear also absorb carcinogens from fires and other incidents which are not fully removed through laundering.

## CO-SPONSORSHIP CONTACTS

### Rep. Debbie Dingell (D-MI)

Andrew Haring  
Andrew.Haring@mail.house.gov

### Rep. Sam Graves (R-MO)

Jimmy Ballard  
Jimmy.Ballard@mail.house.gov

## NEED FOR RESEARCH AND DEVELOPMENT

Despite advances in materials science, protective gear remains a source of carcinogenic exposure for fire fighters. In addition to exposing fire fighters to PFAS, this gear is heavy (nearly 45lbs), hinders fire fighters' mobility, adds to retained metabolic heat buildup, captures carcinogens from emergency incidents, and provides no indication when washing or maintenance is needed.

Fire fighters need protective gear that will protect them from the hazards of their jobs and not expose them to carcinogens. The research and development of existing protective gear has historically been funded by the corporate interests that secure patents for, manufacture, and sell the gear. This has resulted in gear that causes cancer. The development of next-generation protective gear must be led by fire fighters who will prioritize health and safety – not corporate profits.

## THE PFAS ALTERNATIVES ACT

The PFAS Alternatives Act (H.R. 4769) will authorize a \$25 million grant within the U.S. Fire Administration to drive the development of next-generation protective gear. This research will be conducted in partnership between fire fighters and scientists and focus on key goals like:

- The elimination of all PFAS chemicals
- Improved resistance to carcinogens and chemicals from fires and other emergencies
- Visual alerting for the need to clean the gear, perform other maintenance
- Better accounting for varied individual fire fighters' body types and composition
- More comprehensive protection from the dangers that fire fighters face



# TALKING POINTS

## CANCER CONTINUES TO BE THE BIGGEST THREAT FACING FIRE FIGHTERS

- In recent years, nearly 75% of fire fighter line-of-duty deaths were due to occupational cancer.
- When compared to the general public, fire fighters are nearly 10% more likely to develop cancer and almost 15% more likely to die from cancer.
- The epidemic of cancer in the fire service is driven by fire fighters' exposure to a wide range of carcinogens. PFAS chemicals continue to be one of the most frequent sources of carcinogenic exposure for fire fighters.
- These exposures leave fire fighters up to 100% more likely to develop some forms of cancer such as mesothelioma.

## TURNOUT GEAR CONTAINS PFAS CHEMICALS AND FAILS TO PROTECT FIRE FIGHTERS FROM CARCINOGENS

- Despite advances in science, fire fighters' turnout gear has largely failed to evolve.
- Turnout gear is made of three layers and is designed to protect fire fighters from heat, liquids, and cuts.
- PFAS is used in the manufacturing of turnout gear to repel water and other liquids.
- PFAS is a highly carcinogenic chemical which has been linked to many forms of cancer.
- In 2022, the Biden Administration classified PFAS as a "hazardous chemical" and may subject it to rigorous clean-up requirements.
- Despite this knowledge, PFAS has not been removed from turnout gear and continues to be intentionally added.
- Turnout gear can also absorb chemicals and carcinogens from emergency calls like fires, vehicle accidents, and hazardous materials incidents.
- Regular washing of turnout gear can help reduce some of these carcinogens; however, PFAS is a "forever" chemical and cannot be removed.

## RESEARCH IS NEEDED TO DEVELOP NEXT-GENERATION TURNOUT GEAR

- Fire fighters need next-generation turnout gear.
- First and foremost, fire fighters need turnout gear that is PFAS-free. Fire fighters take their gear on and off countless times per shift. It is unacceptable that fire fighters are exposed to carcinogens every time they wear their gear.
- Materials science has advanced in recent years. Next-generation turnout gear should embrace new materials that are more resistant to absorbing chemicals from smoke and other toxins that fire fighters encounter when working.
- Next-generation turnout gear should also leverage technology to be lighter weight, account for body composition differences in fire fighters, and include indicators to alert fire fighters when their gear needs to be cleaned or otherwise fixed.
- Fire fighters work a dangerous job and deserve to have turnout gear that actually protects them rather than repeatedly exposes them to toxins.

## ANY RESEARCH ON TURNOUT GEAR MUST BE LED BY FIRE FIGHTERS

- Firefighting is a very unique and often misunderstood profession. Researchers who are knowledgeable about materials science may not understand the unique demands that fire fighters face.
- The chemical industry has consistently prioritized profits over fire fighter safety.
- Solid research requires partnerships – however, fire fighters must be in a leadership position in developing next-generation turnout gear to ensure the final product is both affordable and practical.
- To be effective and embraced by fire fighters, next-generation turnout gear must be developed by fire fighters and for fire fighters. This bill takes meaningful steps to ensure fire fighters oversee this critical research and development process.

# PROTECT FIRE FIGHTERS' RIGHTS TO FREE SPEECH

## BACKGROUND

Fire fighters work a dangerous job and deserve the right to speak openly and freely about the challenges they face. However, fire fighters and other public safety officers are routinely fired or suspended for expressing their needs. The IAFF urges Congress to pass the Public Safety Officer Free Speech Act and ensure our first responders are not unfairly denied the right to discuss job-related issues.

## FIRST AMENDMENT RIGHTS DENIED

Fire fighters serve in one of the most visible, yet misunderstood jobs in our communities. Movies and TV shows routinely share inaccurate information about the type of work fire fighters perform and what they need. These misconceptions about the job commonly lead local governments to deny fire fighters the staffing, tools, training, and apparatus they need to respond to emergency incidents safely and effectively. These challenges are often compounded by bureaucratic rules that hinder recruitment and retention efforts.

## CO-SPONSORSHIP CONTACTS

### Rep. Jefferson Van Drew (R-NJ)

Trevor Ray  
Trevor.Ray@mail.house.gov

### Rep. Steve Cohen (D-TN)

Jared Feldman  
Jared.Feldman@mail.house.gov

First responders routinely face unfair discipline when expressing their needs, even while off-duty. IAFF members have been fired or suspended for simple acts like making comments at city council meetings, writing letters to the editor in newspapers, or being politically active. These penalties are wholly inconsistent with the First Amendment protections that all Americans enjoy.

Communities have a solemn duty to ensure fire fighters have the safest possible working conditions. Key to this is ensuring that they can express their own needs in their own words. Basic First Amendment protections should not be denied to fire fighters simply because they work for a government agency. Fire fighters must be given the right to speak about their operational needs, salary and benefits issues, and other administrative policies.

## PROTECTING FIRST RESPONDERS' RIGHTS TO FREE SPEECH

The IAFF is proud to endorse the Public Safety Free Speech Act (H.R. 7398), which would ensure that fire fighters and other first responders keep their rights to speak publicly about job-related issues. H.R. 7398 would protect fire fighters from retaliation and discipline when they raise public awareness of job-related issues, including delivery of public safety services, compensation and working conditions, PPE and other response resources, administrative procedures, or political opinions. To be eligible for these protections, fire fighters can only share their opinions on these topics while off-duty and in non-official capacities.

# TALKING POINTS

## FIRST RESPONDERS DESERVE THE RIGHT TO SPEAK FREELY ABOUT THEIR JOBS

- Fire fighters and emergency medical workers have unique jobs that are often misunderstood by the general public. When serving their communities and working on the front lines of emergencies, first responders face occupational dangers that few people have experienced first-hand.
- As experts in emergency response, first responders have the right, and duty, to discuss job-related concerns. Fire fighters and emergency medical workers are uniquely positioned to explain emergency preparedness needs to the public and elected officials.
- Simple investments in replacing protective gear, providing routine medical screenings, and maintaining safe staffing levels are ways that a community can respect first responders by providing them safer working conditions. Unfortunately, fire fighters and emergency medical workers often face discipline for requesting this support.

## FIRE FIGHTERS AND EMERGENCY MEDICAL WORKERS ARE OFTEN SUSPENDED OR FIRED FOR EXERCISING THEIR RIGHTS

- Municipalities often have policies prohibiting fire fighters and emergency medical workers from discussing job-related issues publicly.
- First responders have even faced penalties for exercising their free speech rights when off-duty.
- IAFF members have been penalized for advocating for positions on ballot referendums, meeting with elected officials about staffing shortages and insufficient safety equipment, and submitting letters to the editor.
- First responders challenge these penalties in the courts but are denied justice due to confusing laws about when public employees can make comments and what disclosures are protect by whistleblower rules.

## CONGRESS MUST PROTECT FIRST RESPONDERS' BASIC RIGHTS

- The Public Safety Free Speech Act would establish clear protections that ensure all first responders retain the right to discuss job-related issues such as safety protections, staffing levels, wages and benefits, and administrative requirements.
- This legislation would allow first responders to seek compensation from their employers if they are unfairly disciplined for speaking on job-related issues while off-duty.
- This legislation would provide protections to ensure that fire fighters and emergency medical workers can leverage their experience to educate community members and policymakers on issues, such as how staffing levels allow for more effective responses and how improved safety protections help personnel stay on the job longer and avoid occupational injuries and illnesses.

## BASIC PROTECTIONS ARE NEEDED IN ALL 50 STATES

- The COVID pandemic was another instance where first responders faced penalties for speaking out on issues like the need for personal protective equipment or unfairly imposing administrative regulations without consulting employees.
- Municipalities in both labor-focused states and right-to-work states trampled on fire fighters' rights to free and public speech.
- Passing the Public Safety Free Speech Act sends a clear message that Congress values our nation's first responders and that all municipalities must honor the constitutional rights of dedicated public servants.
- Until fire fighters are guaranteed free speech, then cannot fully advocate for their safety and the safety of those they serve.



# SUPPORT COLLECTIVE BARGAINING FOR FIRE FIGHTERS AND EMERGENCY MEDICAL WORKERS

## BACKGROUND

The IAFF urges Congress to pass the Public Safety Employer-Employee Cooperation Act (H.R. 3539). This legislation ensures fire fighters and emergency medical workers have the right to work with their employers to address concerns related to working conditions.

## BENEFITS OF FIRE SERVICES COLLABORATION

Fire fighters and emergency medical workers face dangerous conditions while fighting fires, responding to vehicle accidents, and caring for critically ill and injured patients. Unlike private sector and federal employees, fire and emergency medical workers have no federal protections for their rights to collectively work with their employers to improve working conditions and operational readiness. Recently, this cooperation enabled fire fighters, paramedics, and their communities to confront tough budgetary constraints, staffing challenges, and shortages of personal protective equipment amid the COVID-19 pandemic.

Studies show that when fire fighters and emergency medical workers collaborate with their employers, their communities have lower death rates per fire and more effective emergency responses. Fire fighters and emergency medical workers also enjoy safer working conditions, improved wages, and more secure retirements. As personnel

increasingly respond across state lines for wildland fires, terrorist acts, and natural disasters, it is more important than ever to ensure they have the staffing, resources, and open dialogue needed to succeed.

Congress has recognized the need to support our nation's fire fighters and emergency medical workers. The Cooperation Act has enjoyed longstanding bipartisan support and, in 2007, was passed in the House with a majority of both parties voting in support. That vote, 314-97, sent a clear message that Congress intends to protect our frontline emergency responders.

## ESTABLISHING A FRAMEWORK FOR COOPERATION

The Cooperation Act recognizes the value of partnerships between fire fighters and emergency medical workers and their employers by protecting the rights to form a union, bargain over working conditions, develop a written agreement, and establish a dispute resolution mechanism. The Cooperation Act does not permit fire fighters and emergency medical workers to engage in strikes or lockouts.

Many states already recognize these rights and would see no impact from the Cooperation Act. States which do not protect these rights would have two years to draft laws consistent with this framework; however, states retain full independence in drafting the exact details of their laws.

## PROTECTIONS FOR STATES' RIGHTS AND EXISTING AGREEMENTS

The Cooperation Act includes protections for existing state laws, including right-to-work laws, and labor agreements. The legislation also exempts jurisdictions with less than 25 full-time employees or populations under 5,000.

## CO-SPONSORSHIP CONTACTS

**Rep. Pete Stauber (R-MN)**  
Allie Esau  
Allie.Esau@mail.house.gov

**Rep. Dan Kildee (D-MI)**  
Grace Banfield  
Grace.Banfield@mail.house.gov

## **THE COOPERATION ACT ENJOYS BROAD BIPARTISAN SUPPORT WHILE PROTECTING STATES' RIGHTS**

- Legislation providing collective bargaining rights for fire fighters and emergency medical workers has received broad, bipartisan support in Congress.
- In 2007, the U.S. House of Representatives passed such legislation by a vote of 314 to 97 with a majority of both parties voting in favor.
- The bill gives maximum flexibility for states to craft their own laws and enables fire fighters and emergency medical workers to sit down and talk with their employers.
- The Cooperation Act respects the uniqueness of each state's employment needs by prohibiting fire fighters or emergency medical workers from striking, maintaining states' right-to-work laws, and enabling local jurisdictions to make public safety decisions.

## **COLLECTIVE BARGAINING HELPS PROTECT PUBLIC SAFETY**

- The federal government has a vested interest in improving local emergency response capabilities by supporting adequate staffing, training, and equipment.
- Beyond "routine" emergencies, preparedness for major interstate incidents, such as natural disasters and terrorist acts, relies on effective local fire and EMS agencies.
- This readiness is best supported when first responders can work directly with their local government leadership to ensure their needs are met.
- Fire fighters' ability to talk about their job with employers protects public safety and promotes preparedness.
- Collective bargaining has produced measurable improvements to staffing, training, equipment, and health and safety throughout the nation's fire departments.
- The benefits from this improved coordination are illustrated by the fact that civilian fire fatality rates are, on average, lower in states that provide these basic rights to fire fighters and emergency medical workers..

## **THE COOPERATION ACT IS A MATTER OF FAIRNESS FOR PUBLIC SAFETY**

- Fire fighters and emergency medical workers risk their lives every day to protect the public. They deserve the same rights to discuss workplace issues with their employer that the federal government grants most other workers.
- The United States has a long history of providing collective bargaining rights to workers.
- The freedom to assemble is established by the First Amendment to the Constitution and is key to our democracy.
- These labor rights for private sector workers were further codified over 80 years ago when Congress passed the National Labor Relations Act.
- First responders must be treated the same.

## **THE COOPERATION ACT STRENGTHENS PUBLIC SAFETY RETIREMENT AND WAGES**

- Due to the dangerous nature of the profession, fire fighters often are forced to retire early, putting an emphasis on smart retirement planning.
- Studies show that employers and employees who engage in collective bargaining achieve fairer pension contributions and improved retirement security.
- Collective bargaining also strengthens earnings for those still on the job and ensures they receive a fair wage for their work.
- Eight of the top 10 states, in terms of disposable income, recognize public employees' rights to collectively bargain.
- Conversely, nine of the bottom 10 states in terms of per capita income do not allow collective bargaining for all public sector workers.

# FAIRNESS FOR RETIRED FIRST RESPONDERS

## BACKGROUND

The WEP/GPO provision denies Social Security benefits for retired first responders who paid their fair share simply because they chose a career in public service. Despite paying into Social Security through a second job, thousands of fire fighters and emergency medical workers are denied their full Social Security benefits because they were not eligible for Social Security through their primary job. The IAFF urges Congress to pass the Social Security Fairness Act of 2023 (H.R. 82/S. 597) and end the penalty on public service.

## HOW WEP/GPO HURTS FIRE FIGHTERS

Fire fighters and other first responders often work second jobs to provide for their families. In some parts of the country, fire fighters' salaries are so low that these second jobs are needed to keep their families afloat. While most fire fighters do not qualify for Social Security through their primary job, they pay full Social Security withholdings on earnings from their second job.

## CO-SPONSORSHIP CONTACTS

### Rep. Garret Graves (R-LA)

Logan De la Barre-Hays  
Logan@mail.house.gov

### Rep. Abigail Spanberger (D-VA)

Rebecca Eichmann  
Rebecca.Eichmann@mail.house.gov

### Sen. Sherrod Brown (D-OH)

Chad Bolt  
Chad.Bolt@brown.senate.gov

### Sen. Susan Collins (R-ME)

Michael Mets  
Michael.Mets@collins.senate.gov

Congress created the WEP in 1983 to prevent people who didn't qualify for Social Security, and their survivors in the case of the GPO, from receiving full benefits. However, the WEP/GPO fails to distinguish between people who don't pay into Social Security and people who paid into Social Security through a second job. The WEP/GPO can slash retired fire fighters' Social Security benefit by more than \$500 per month.

Almost all workers must pay into Social Security for 10 years before they qualify for full benefits in their retirement. Unlike the average person, most fire fighters and emergency medical workers are forced to pay into Social Security for three times as long – 30 years – before they can receive their full benefits. The GPO can similarly cut the Social Security survivor benefits.

Like most retirees, fire fighters and other first responders often struggle to make ends meet in retirement. Losing hundreds of dollars per month in fairly earned benefits needlessly penalizes a first responder and their family for their career in public service. Retired fire fighters are not seeking a hand-out – they just want the benefits that they paid for and earned.

## REPEAL THE WEP/GPO

The IAFF is proud to support the Social Security Fairness Act of 2023 (H.R. 82/S. 597). This bill would fully repeal the WEP/GPO and end this unfair penalty that hurts thousands of retired first responders every year. Retirees already struggle to maintain a dignified retirement with a limited income. The WEP/GPO makes this challenge even harder by denying them the benefits that they earned. Congress needs to end the WEP/GPO and ensure that retired public servants can have the retirement that they deserve.

## **FIRE FIGHTERS DESERVE SOCIAL SECURITY BENEFITS**

- Fire fighters and other public safety often work second jobs to provide for their families.
- In some parts of the nation, fire fighters earn an average salary of just \$32,000 – forcing them to find other income to keep their families afloat.
- While most fire fighters are ineligible for Social Security, they generally pay full Social Security withholdings on earnings from their second job.
- Most workers only need to pay into Social Security for 10 years in order to receive their full benefits.
- First responders must pay into Social Security for 30 years through their second job to qualify for full benefits.

## **WHAT IS THE WEP/GPO?**

- Congress created the Windfall Elimination Provision (WEP) and Government Pension Offset (GPO) in 1983 to prevent people from receiving Social Security benefits that they did not earn.
- The WEP/GPO does not distinguish between those who don't qualify for Social Security and those, like fire fighters, who qualify through a second job.
- The WEP can reduce a fire fighter's Social Security payment by more than \$500 per month.
- The GPO is a similar provision which can reduce the Social Security survivor benefit.
- Congress needs to develop a better, more precise tool to address mispayment of Social Security benefits to those who did not earn them.
- Fire fighters and other first responders cannot be penalized because other people are not paying their share into the Social Security program.
- Fire fighters are generally forced to pay into Social Security for 30 years just to receive the same level of benefits as private sector workers.

## **FIRST RESPONDERS SHOULD RETIRE WITH DIGNITY**

- In many states, retired fire fighters and other first responders receive extremely limited pension incomes of just \$25,000 per year.
- When these retirees plan for their retirement, they do so assuming that they will receive the Social Security benefits that have paid for.
- Losing more than \$500 per month in their Social Security benefits can force retirees to make tough decisions about which bills to pay or medications that they can afford.
- It's bad enough that fire fighters are routinely denied fair wages during their working years – penalizing them further in retirement is an added burden that they do not deserve.
- After a career of public service and sacrificing their own well-being, fire fighters and other first responders deserve to know that their hopes for retirement will not be stolen from them.

## **REPEALING THE WEP/GPO**

- More than two-thirds of the House and half of the Senate has cosponsored H.R. 82/S. 597.
- This enormous, bipartisan group of Members of Congress recognize the unfair burden that the WEP/GPO places on retired public servants.
- Congress cannot continue to allow the Social Security program to be balanced at the expense of retired fire fighters.
- The Social Security Fairness Act will ensure that fire fighters across the nation can receive the benefits that they have paid for and earned.
- Fire fighters are not looking for a hand-out, just the benefits that they deserve.



# MOUNTAIN VIEW FIRE RESCUE

FROM THE OFFICE OF DAVE BEEBE, FIRE CHIEF

To: MVFPD Board of Directors  
From: Dave Beebe  
Date: February 1, 2024

Re: March Chief's Report

Directors,

Please accept this report on activities, progress, and concerns that have occurred or are ongoing.

- The RFP for the Strategic Plan and Master Plan was released. The closing date for submittals is March 15. The selection process will occur after the March 19 board meeting.
- We have received the district-wide results from Frontline Health for the assessment conducted in December 2023. Chief Folden will be presenting an overview to the board at the March 19 meeting.
- CPS HR has concluded the survey work for the HR assessment. They are working on the report and hope to have a draft report for staff review by March 22.
- Chief Webb and Chief Beebe attended the CPSE Accreditation conference from 2/26 through 3/1. The District will be reaccredited in March 2025 and will be working throughout 2024 to get prepared. We anticipate a site visit in the fall of 2024.

## **Administrative Services**

- The District currently has three employees on modified duty. One employee is out on leave, and two are on workers comp.
- The Battalion Chief and Captain promotional process will take place at the end of April.
- Planning for the promotions and swearing-in ceremony are underway. The event will be on June 6<sup>th</sup> at 1 pm.

## **Finance**

- Staff continued to work on closing the year and completing reconciliations in anticipation of the audit scheduled for March 4<sup>th</sup> – 8<sup>th</sup>.
- Finance and HR worked jointly to get the new Retiree Health Savings plan activated with the provider and the payroll processor, ADP.

- Finance staff participated in new hire orientation sessions. Finance presented a high-level overview of district finances and budget. Staff also presented a detailed explanation of what to expect from payroll and what's needed from employees.
- Software update:
  - Staff had their first meeting and introduction with our client management associate at JMT. This is a resource assigned to the district to make sure implementation goes well and we are satisfied with our experience.
  - During February, JMT Consulting was working on building the district's database in Sage Intacct. Only one update meeting was held in February. We are on track for go-live on May 1<sup>st</sup>.

## **Operations**

### EMS:

- Ambulance donation to Boulder Valley School District. This went to the Technical Education Program for the emergency responder/EMT classes.
- Completed the school bus accident response guideline for the district.

### Operations:

- We began work with Frederick/Firestone on an IGA for auto-aid.
- Working with the City of Boulder for auto-aid in the area of Flagstaff.
- Received the Frontline assessment report.

### Training:

- Annual Ice Rescue Refresher was a success (February 6-8-10) with the involvement of Lafayette Fire.
- The New Recruit Pre-Academy (February 12-16) was a success, with reports from Ivy that our new Firefighters are off to a solid start at the 24-1 Front Range Fire Academy. The academy will continue through the end of May.
- Erie has granted Mountain View ongoing access to an acquired structure for more training through March. We will continue to use this for search and rescue training. No live fire will be performed at this building.

### Wildland:

- Hired Derek Sams for the Wildland Specialist II position. He started on March 12<sup>th</sup>.
- We should have the Wildland Specialist I hired by late Spring.

## **Life Safety**

### Life Safety Division:

- 67 plans reviewed in February.
- Several special event plans are coming in for the summer.

- Mead
  - 234 Main Street is under construction after 3 years of sitting idle.
  - QuikTrip opened at Highway 66 and I-25.
  - Working with the town to finalize plans for Turion Subdivision.
- Erie
  - 111<sup>th</sup> and Arapahoe apartment complex construction to start this month. 230 units.
  - Community events and farmer's market plans and permits are continuing.
- Superior
  - CDOT Superior Maintenance expecting CO this week.
- Unincorporated Weld
  - Mazda finishing up its remodel, TCO issued. Final CO in two weeks.
- Niwot
  - Demolition plans for 7477 Dry Creek, to prepare for remodel.
  - Arete finishing remodel on Dry Creek Parkway.

#### Fire Investigations:

- Flagstaff Fire—fireworks/arson.
- Dacono Home fire—welding.
- Assist MAFIT with fires in Lyons, Hygiene, and school bus fire in Lafayette.
- Ditch fires near Highway 52 and County Line Road.

#### Community Outreach:

- Opened up the Outreach Assistant part-time position to round out our team. The position will remain open for the rest of the year.
- Will be posting the Education Specialist (Full Time Assistant) position soon and it will be an internal posting.
- Save the Dates for our summer's Kid's Academy will be sent out this month.

#### Information Technology Division:

- Onboarded 14 new hires.
- Completed setup of CradlePoints and computers for new ambulances.
- Began testing and documentation to ensure website compliance with new accessibility laws (HB21-1110 and SB23-244) going into effect July 1.

#### Fleet/Facilities Section:

##### Facilities:

- Station 8
  - Waiting for others before we can move the ditch project forward.
- Monarch Park Place building.

- We have returned our list of objections and concerns to the current owners for further negotiation.
- The list includes replacing the roof, replacing several HVAC/mechanical components, and mold mitigation.
- We've chosen Infusion Architects to help with the programming and design for the project.
- We conducted General Contractor interviews on 2/23/2024. During the March meeting, we will present the selected candidate to the Board.
- We met with BCSO representatives to discuss providing them with an office. This would move them from Station 4.
- Station 14 – West Mead
  - The programming and design process for the West Mead site is ongoing.
  - We are currently working through the site design and development review process with the Town of Mead.
- Station 15 – Meadow Sweet
  - The programming and design process continues. The Station Design Committee met with the team on 2/27.
  - We installed a "future home of" sign on 2/1.
  - The Town of Erie and district staff have conducted preliminary discussions concerning traffic flow into and out of the site.
- Station 4
  - We are working on plans to add bedrooms and refinish a bathroom at Station 4. This is to support additional staffing to bring 2224 in-service full-time.
  - We are working on an additional scope for remodeling the bathroom on the North side and venting the bunker gear room to the outside. This would also include sealing the wall between the gear room and 2nd floor to prevent drawing air from the gear room to the second floor.
- Station 5
  - Working through plans to finish a bathroom and set up an additional bedroom. This is to support bringing our second Battalion Chief online.
- Station 10
  - We will turn over the construction of a new septic field to Wember to manage.
- Marshall Mesa Cistern
  - Wember will manage this project.

Fleet:

- 2270/Bat 205—is back with us for the final equipment installation.
- The Braun ambulances are still being equipped and getting prepared for county inspections.



- The Rosenbauer Type VI brush rigs are back with us. Staff will equip them for service, and they will work with Operations on equipment mounting needs.
- 2257/Haz-Mat 207—No update.
- Braun has provided no updates on the progress of the apparatus being built.
- We will send personnel to Rosenbauer during the 2nd week of March for the mid-point inspection of the new 2201/201 rescue pumper.
  - They have not notified us when this will occur on the other two rigs in production.

#### **Communications**

- Interviewed by KMGH News 7 regarding a grass fire along Highway 52 in Boulder County.
- Collaborated with Boulder Valley School District BVSD on the ambulance donation story; on the front page of the Daily Camera and Fox 31.
- Spoke with Fox 31, Univision Denver, 9 News, and CBS 4 regarding the salvage yard fire.
- Took photos and videos of the recruits during Pre-Academy.
- Gave talk to recruits on “This is Who We Serve”.
- Worked with Pam Owens to create a joint training video regarding the discipline process.
- Took photos of the Science of Fire talk at Platt Middle School given by Dep F.M. Kelly and Julia Dumond.

Respectfully,

*Dave Beebe*

Fire Chief

# MARCH

/ 2024

| SUNDAY  | MONDAY | TUESDAY   | WEDNESDAY  | THURSDAY   | FRIDAY   | SATURDAY   |
|---|--------|---|--|--|--|--|
| 25  | 26     | 27  | 28   | 29   | 1<br><b>9a-11a</b> Car Seat Checks<br>Station 6<br><b>1p-3p</b> Aspen Ridge Prep<br>Science Expo | 2<br><b>9a-5p</b> Longmont<br>Survival and<br>Preppers Show          |
| 3<br><b>10a-4p</b> Longmont<br>Survival and<br>Preppers Show          | 4      | 5<br><b>6p-8p</b> Monthly<br>Outreach Assistant<br>Meeting        | 6 <b>6:30p - 8:30p</b><br>FairviewEstates<br>Fire Safety<br>Presentation     | 7 <b>9:00a-4:00p</b><br>Hands Only CPR<br>Mead High School<br><b>11:00 AM</b><br>Senior BP Checks<br>Erie & Mead | 8<br><b>9:00a-4:00p</b><br>Hands Only CPR<br>Mead High School                                    | 9<br><b>9:00a-11a</b><br>Injured Veteran<br>Escort Home<br>Mead, CO  |
| 10  | 11     | 12<br><b>10a-2p</b><br>Blood Drive<br>Station 7                   | 13   | 14<br><b>1p-3p</b><br>Stepping On Class<br>UCHealth Longs Peak   | 15   | 16<br><b>1p -5p</b> CPR Class for Erie<br>United Methodist<br>Church |
| 17  | 18     | 19<br><b>6:00p-8:00p</b><br>Board of Directors<br>Monthly Meeting | 20   | 21<br><b>1p-3p</b><br>Stepping On Class<br>UCHealth Longs Peak   | 22   | 23   |
| 24<br><b>12n-2:00pm</b><br>Easter Egg Hunt with<br>Erie Optimist Club | 25     | 26  | 27<br><b>8a-12n</b><br>WildfireMitigation<br>Coordination<br>Forum - Boulder | 28<br><b>1p-3p</b><br>Stepping On Class<br>UCHealth Longs Peak   | 29   | 30   |
| 31  | 1      | 2   | 3  | 4  | 5  | 6  |

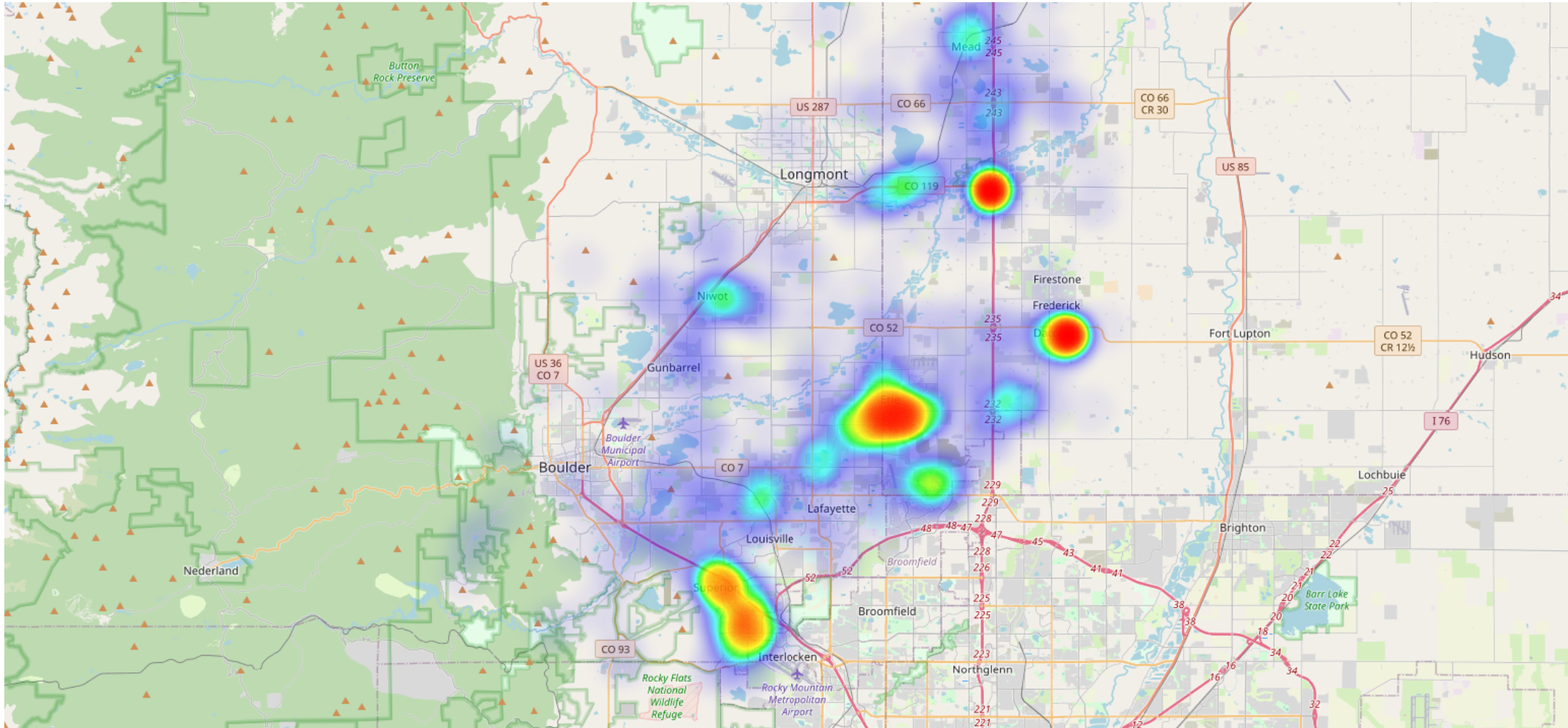
# APRIL

/ 2024

| SUNDAY | MONDAY  | TUESDAY  | WEDNESDAY  | THURSDAY   | FRIDAY   | SATURDAY   |
|--------|---|--|--|--|--|--|
| 31     | 1   | 2<br><b>6p-8p Monthly Outreach Assistant Meeting</b>   | 3  | 4<br><b>11:00 AM Senior BP Checks Erie &amp; Mead</b>    | 5<br><b>9a-11a Car Seat Checks Station 6<br/>5:00p-10:00pm CO Mammoth First Responder Dodgeball Tournament</b> | 6  |
| 7      | 8<br><b>9a-4p CPR Training Left Hand Water District</b> | 9<br><b>9a-4p CPR Training Left Hand Water District<br/>6:30p-8:30p Guide Dog Training - Station 5</b> | 10<br><b>9a-4p Car Seat Safety Conference Denver<br/>9a-4p CPR Training Left Hand Water District</b> | 11<br><b>9a-4p CPR Training Left Hand Water District</b> | 12   | 13<br><b>5p-10p CO Avalanche First Responder Night</b> |
| 14     | 15  | 16<br><b>6:00p-8:00p Board of Directors Monthly Meeting</b>  | 17   | 18   | 19   | 20   |
| 21     | 22  | 23   | 24   | 25   | 26   | 27<br><b>10a-12n Arbor Day Festival - Superior</b>     |
| 28     | 29  | 30   | 1  | 2  | 3  | 4  |

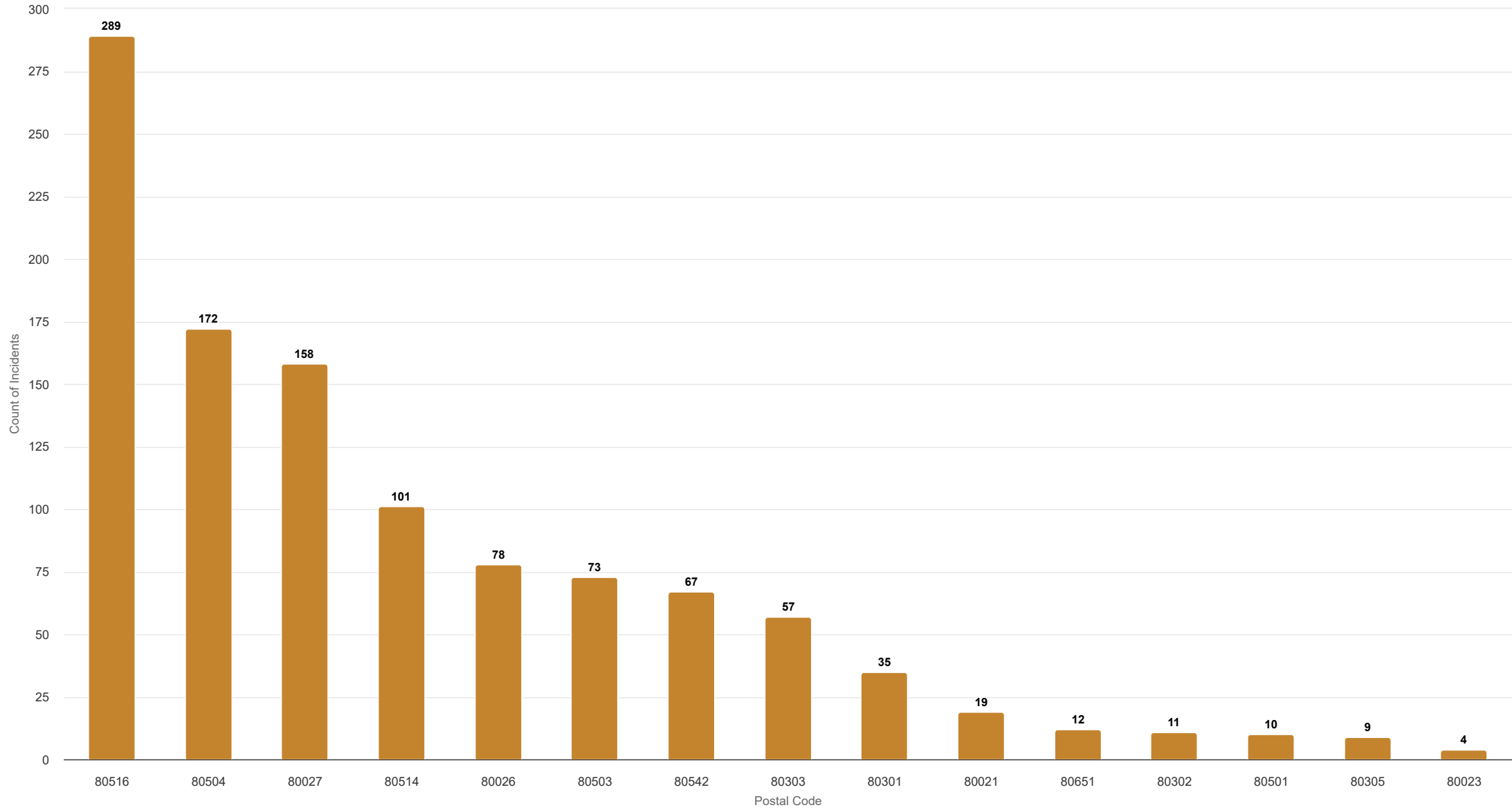
Scene Locations of Fire Incidents

N = 1,102 Jan 01, 2024 to Dec 31, 2024



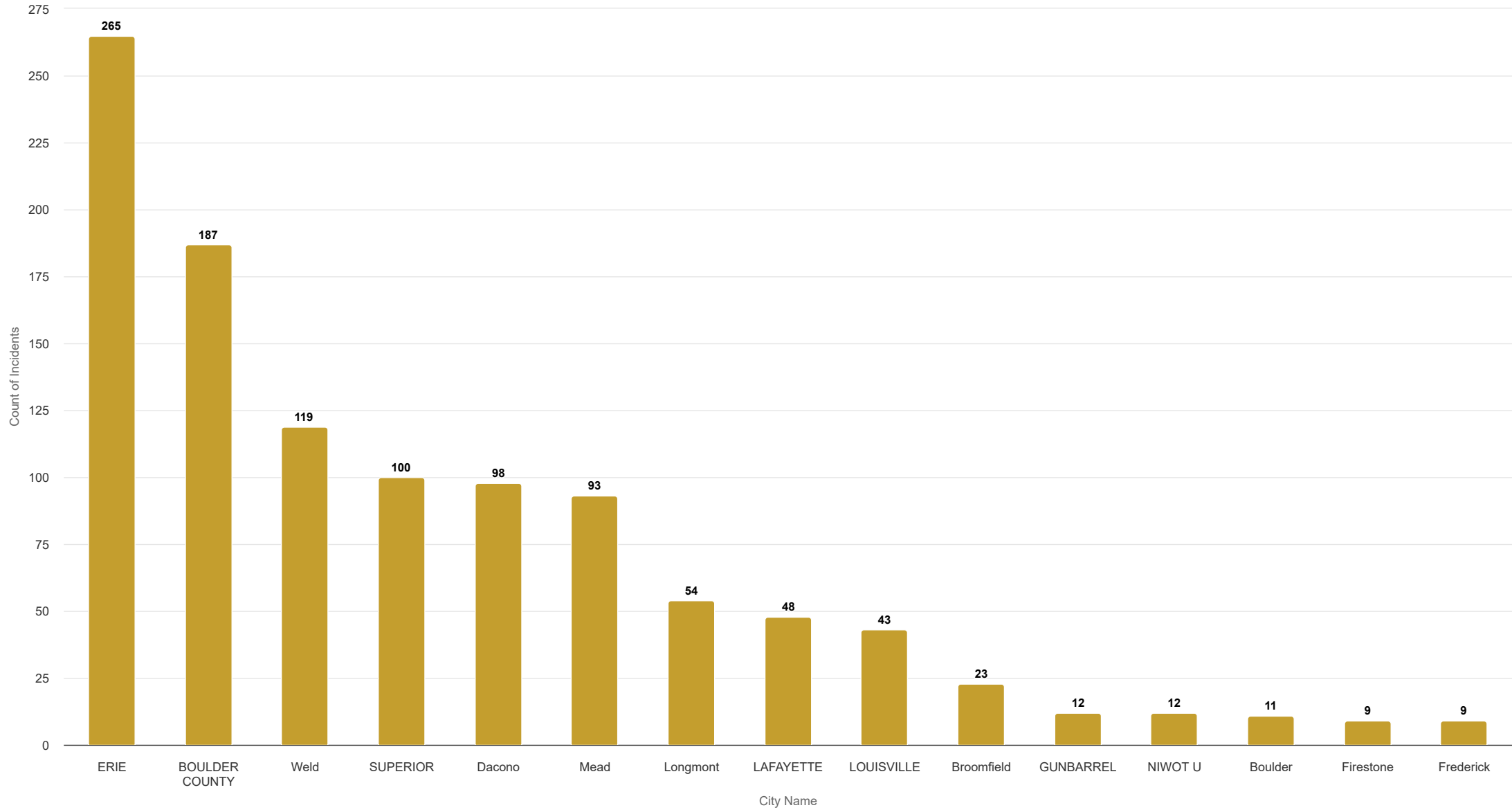
**Incidents by Postal Code**

Jan 01, 2024 to Dec 31, 2024



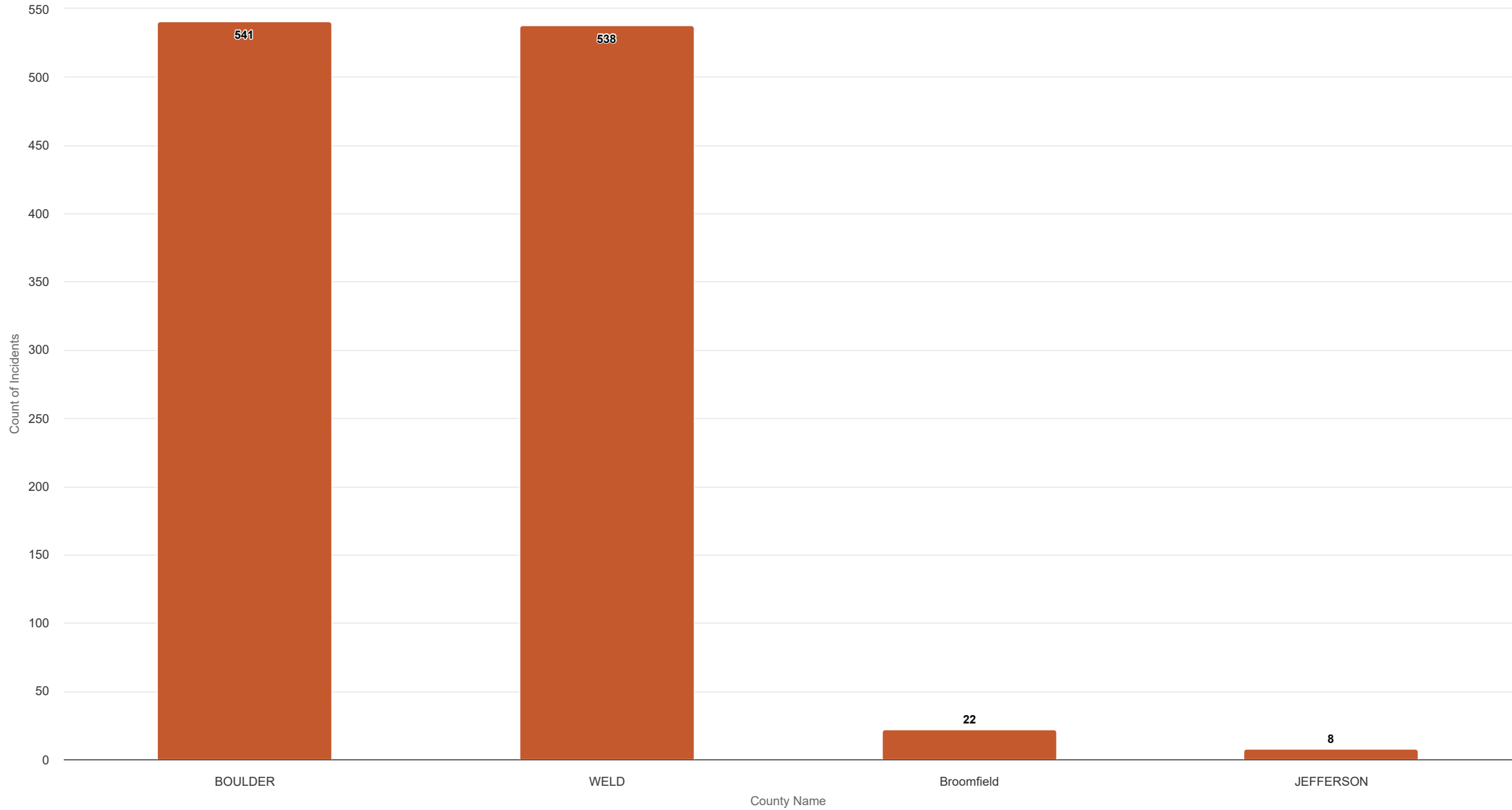
**Incidents by City Name (Top 15)**

Jan 01, 2024 to Dec 31, 2024



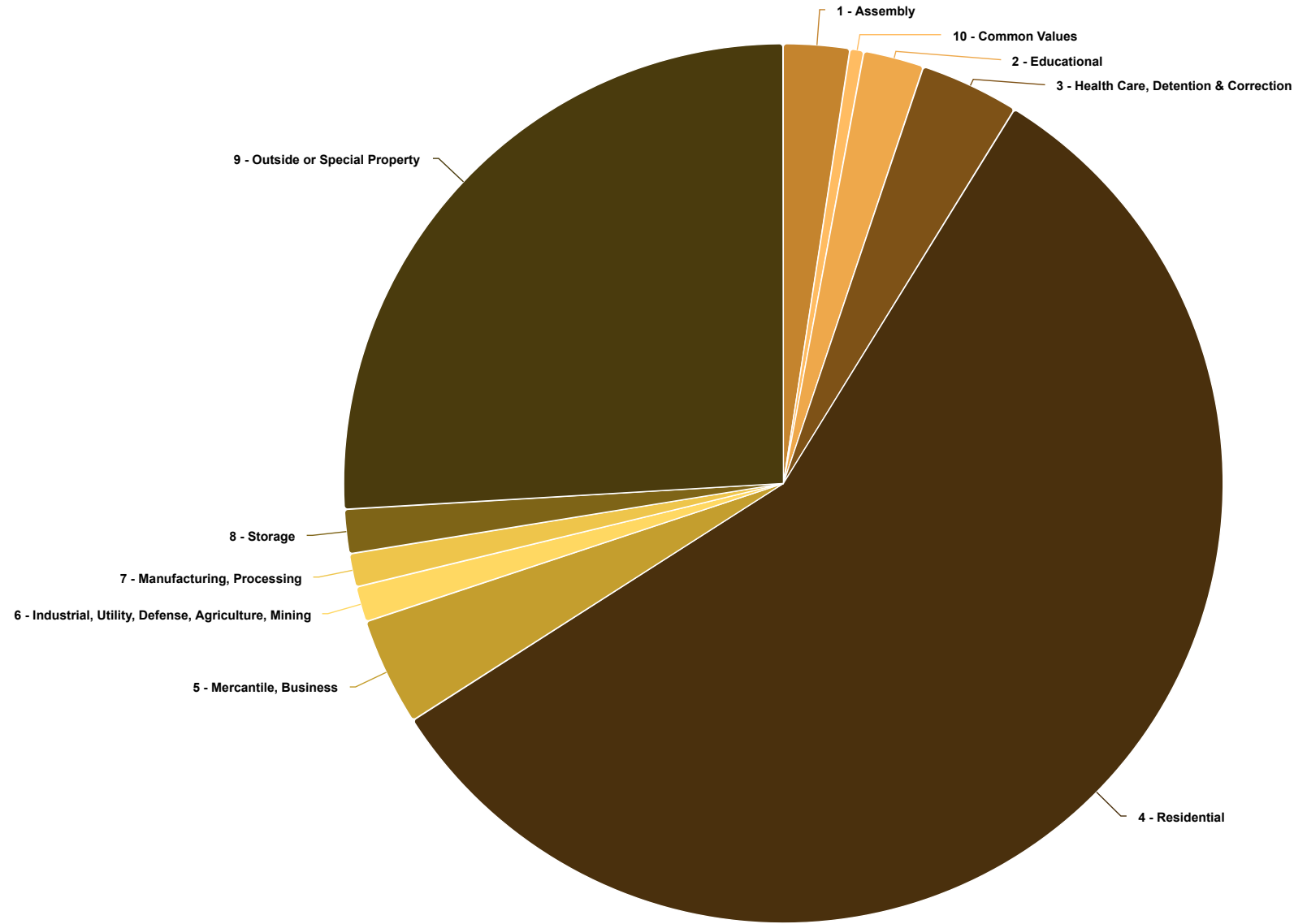
**Incidents by County Name (Top 15)**

Jan 01, 2024 to Dec 31, 2024



### Incidents by Property Use Category

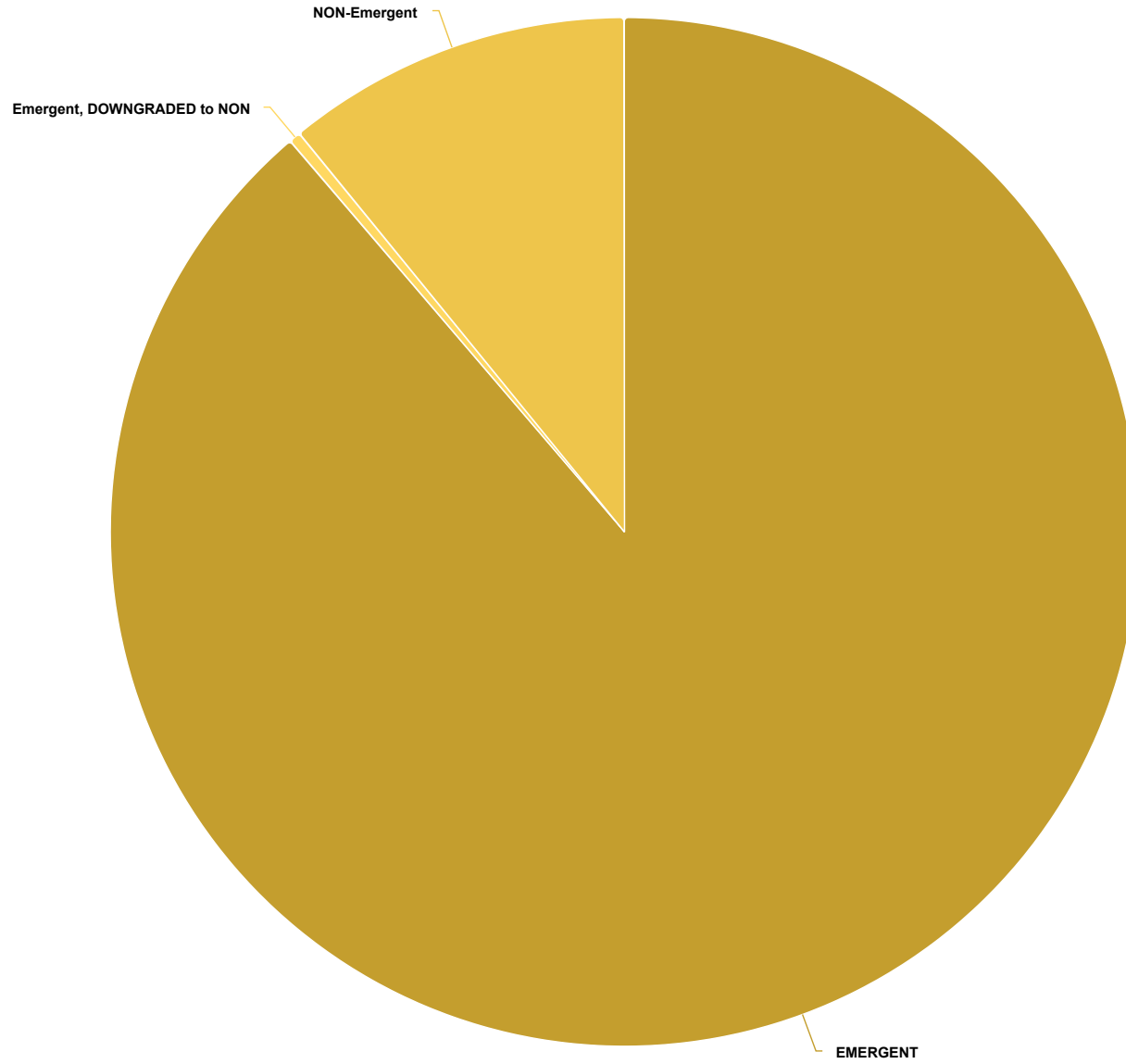
Jan 01, 2024 to Dec 31, 2024





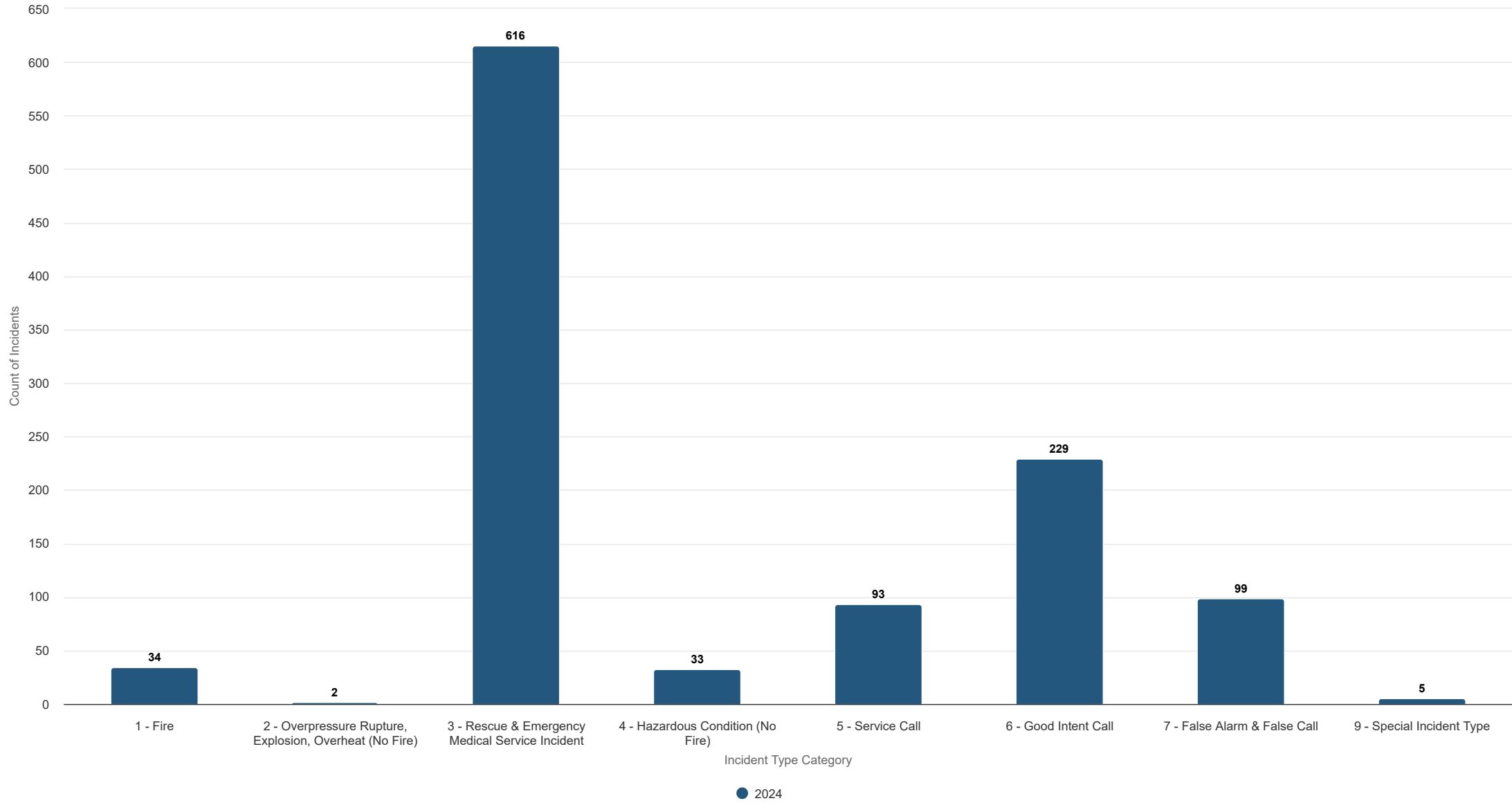
**Incidents by Response Mode To Scene**

Jan 01, 2024 to Dec 31, 2024



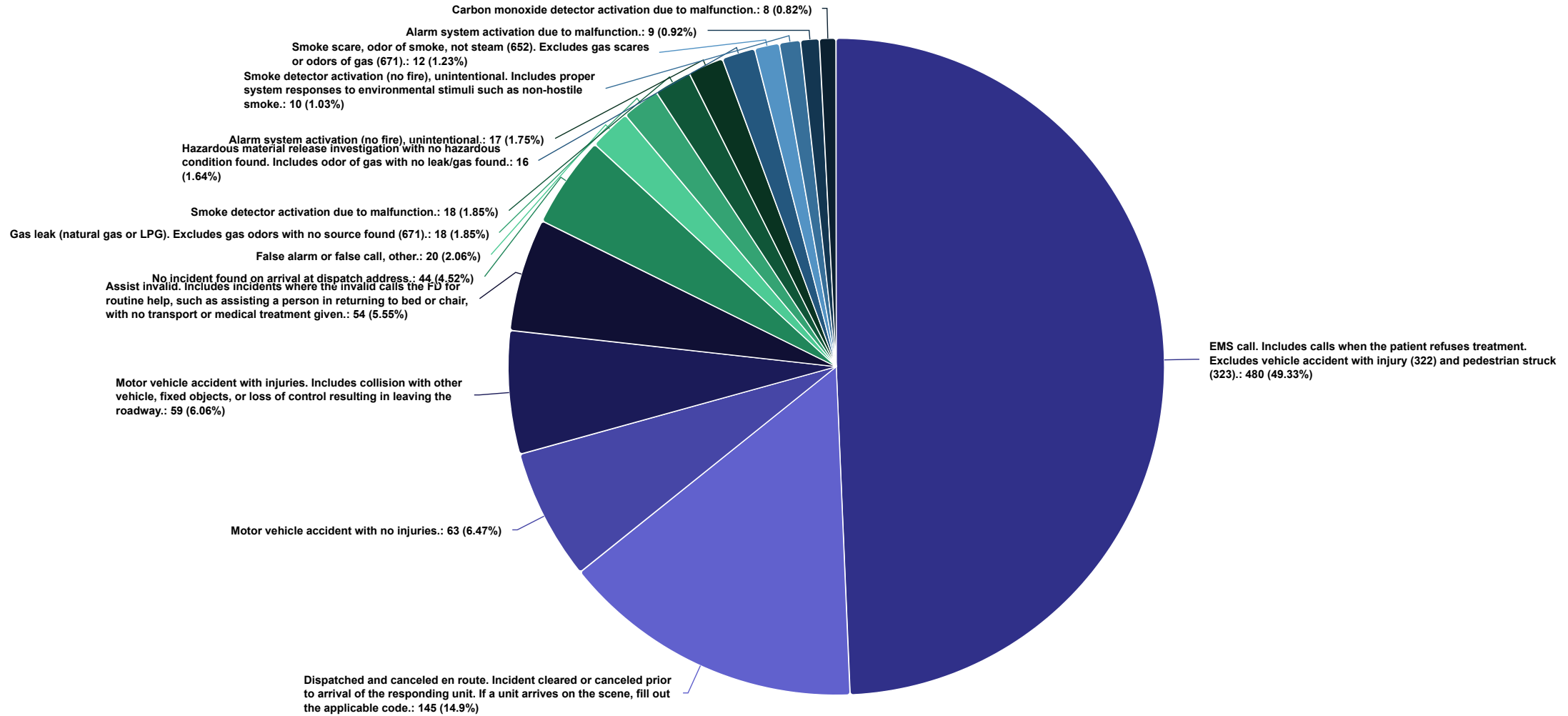
**Incidents by Category and Year**

Jan 01, 2024 to Dec 31, 2024



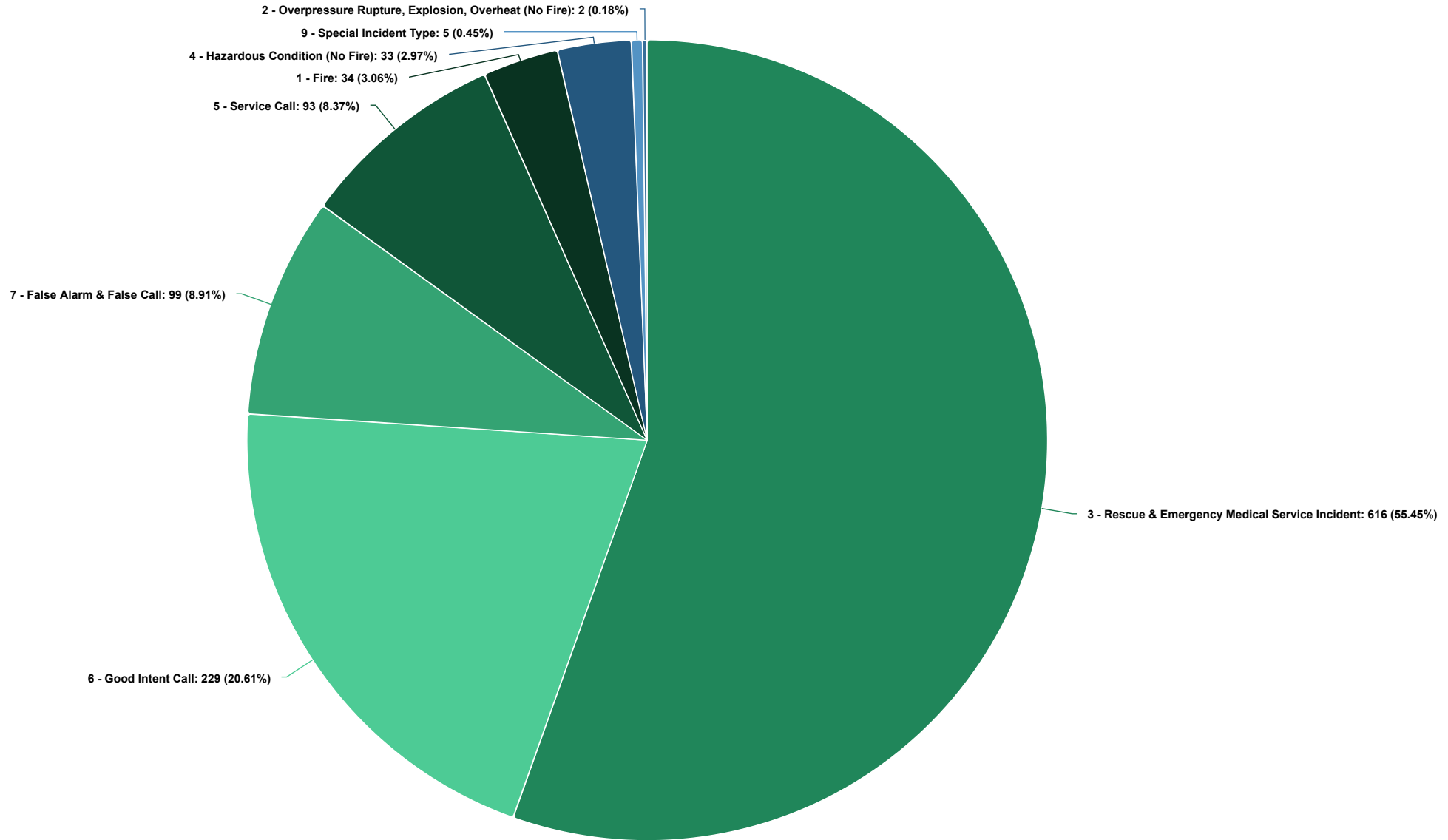
**Incident Types (Top 15)**

Jan 01, 2024 to Dec 31, 2024



**Incident Type Categories**

Jan 01, 2024 to Dec 31, 2024



Incidents by Category and Month

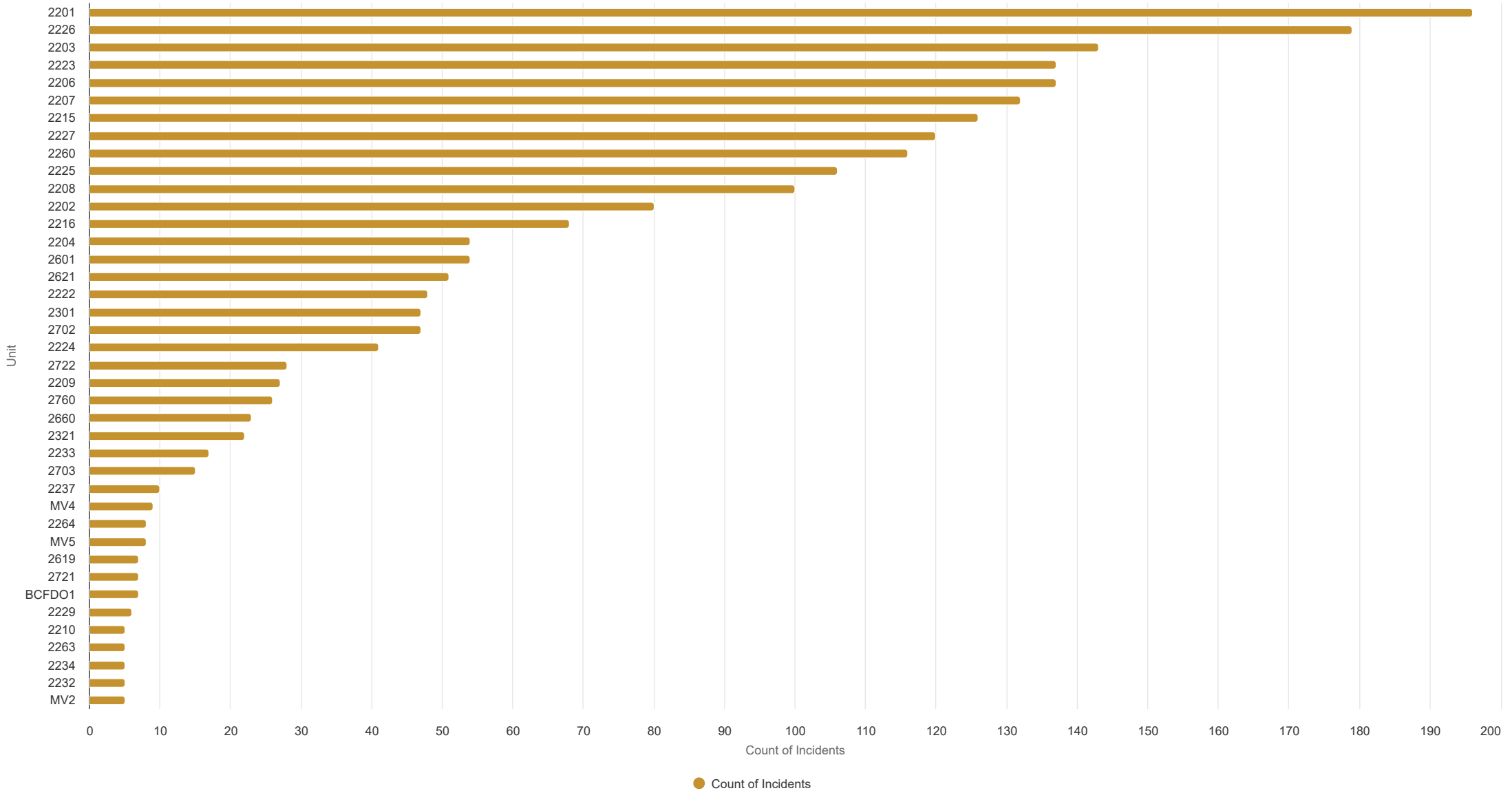
Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Incident Type Category                                  | 2024       |            |          | 2024                  |                                | Grand Total - Previous | 2023        | YTD % Change |
|---|------------|------------|----------|-----------------------|--------------------------------|------------------------|-------------|--------------|
|   | Jan        | Feb        | Mar      | Grand Total - Current | % of Total Incidents - Current |                        |             |              |
| 1 - Fire  | 15         | 19         | 0        | 34                    | 3%                             | 18                     | 2%          | 88.89%       |
| 2 - Overpressure Rupture, Explosion, Overheat (No Fire) | 1          | 1          | 0        | 2                     | 0%                             | 1                      | 0%          | 100%         |
| 3 - Rescue & Emergency Medical Service Incident         | 302        | 314        | 0        | 616                   | 55%                            | 687                    | 65%         | -10.33%      |
| 4 - Hazardous Condition (No Fire)                       | 13         | 20         | 0        | 33                    | 3%                             | 31                     | 3%          | 6.45%        |
| 5 - Service Call  | 52         | 41         | 0        | 93                    | 8%                             | 80                     | 8%          | 16.25%       |
| 6 - Good Intent Call                                    | 127        | 102        | 0        | 229                   | 21%                            | 175                    | 16%         | 30.86%       |
| 7 - False Alarm & False Call                            | 68         | 31         | 0        | 99                    | 9%                             | 71                     | 7%          | 39.44%       |
| 9 - Special Incident Type                               | 3          | 2          | 0        | 5                     | 0%                             | 1                      | 0%          | 400%         |
| <b>Grand Total</b>                                      | <b>581</b> | <b>530</b> | <b>0</b> | <b>1,111</b>          | <b>100%</b>                    | <b>1,064</b>           | <b>100%</b> | <b>4.42%</b> |

Incidents by Apparatus Resource ID (Top 40)

Jan 01, 2024 to Dec 31, 2024

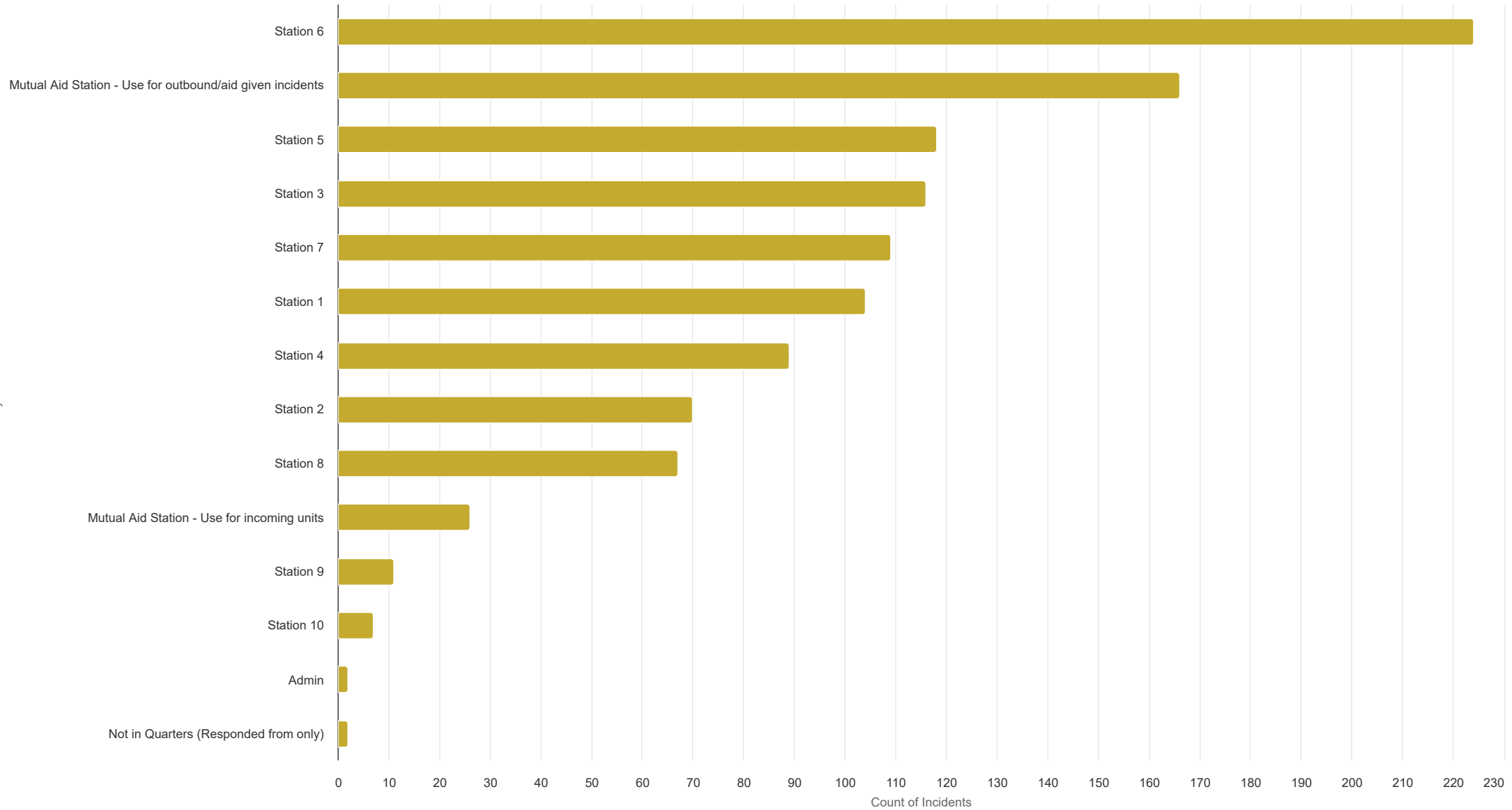


**Incidents by Primary Station Name**

Jan 01, 2024 to Dec 31, 2024



Primary Station Name



Station Summary Report  
 Jan 01, 2024 to Dec 31, 2024

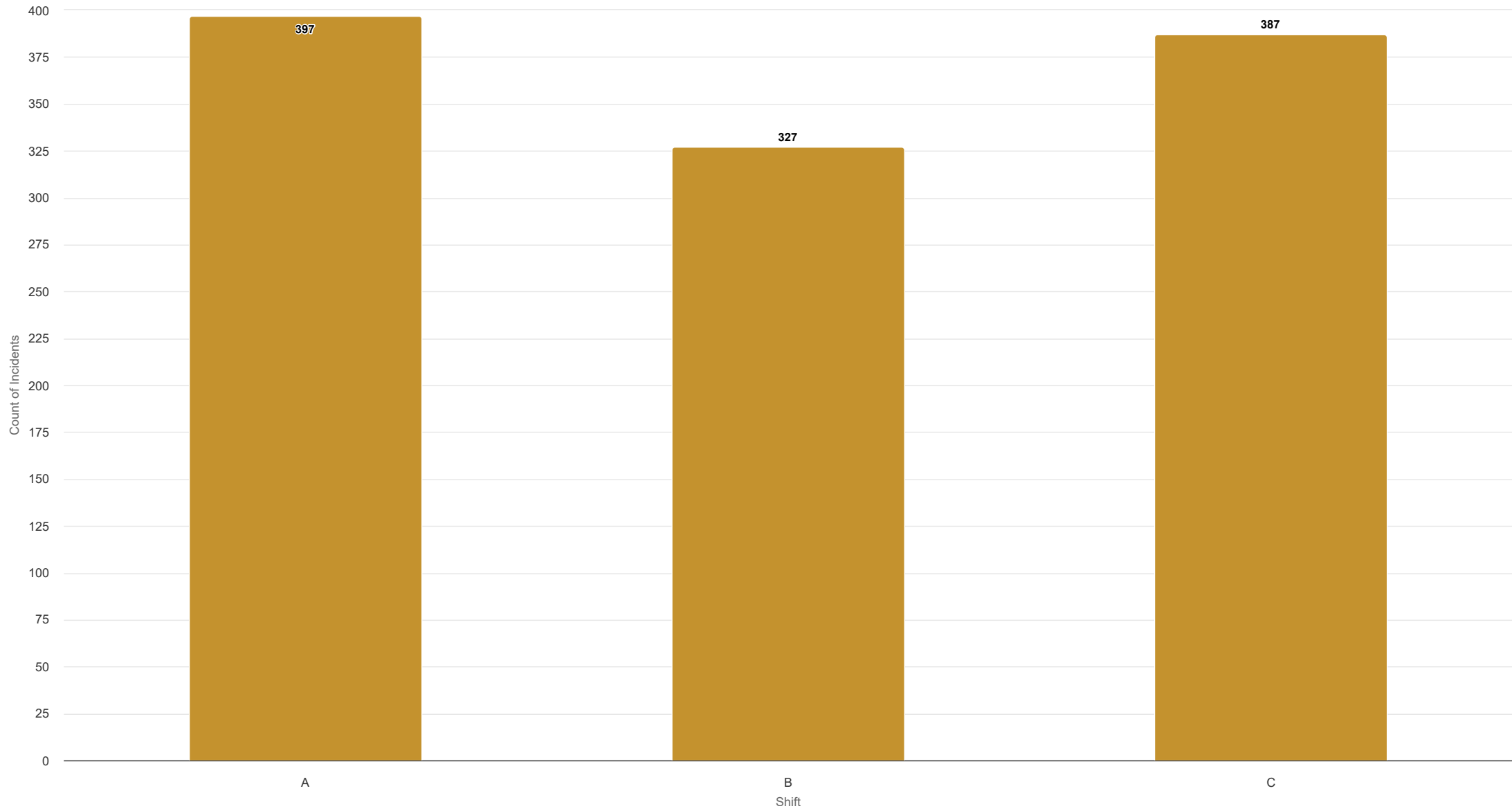


| Station   | EMS Incidents | Fire Incidents | Other Incidents | Total Incidents | % of Total Incidents | Station Reliability | 90th Percentile Response Time (PSAP to Arrival) |
|---|---------------|----------------|-----------------|-----------------|----------------------|---------------------|---|
| Mutual Aid Station - Use for incoming units               | 18            | 0              | 8               | 26              | 0%                   | 42.31%              | 00:13:31  |
| Mutual Aid Station - Use for outbound/aid given incidents | 80            | 5              | 81              | 166             | 0%                   | 24.10%              | 00:14:51  |
| Not in Quarters (Responded from only)                     | 1             | 0              | 1               | 2               | 0%                   | 50%                 | 00:13:10  |
| Station 1   | 60            | 9              | 35              | 104             | 0%                   | 94.23%              | 00:12:57  |
| Station 10  | 1             | 1              | 5               | 7               | 0%                   | 71.43%              | 00:22:52  |
| Station 2   | 39            | 2              | 29              | 70              | 0%                   | 45.71%              | 00:14:34  |
| Station 3   | 59            | 5              | 52              | 116             | 0%                   | 92.24%              | 00:15:10  |
| Station 4   | 45            | 3              | 41              | 89              | 0%                   | 46.07%              | 00:13:07  |
| Station 5   | 72            | 1              | 45              | 118             | 0%                   | 86.44%              | 00:14:37  |
| Station 6   | 136           | 4              | 84              | 224             | 0%                   | 61.16%              | 00:12:25  |
| Station 7   | 58            | 3              | 48              | 109             | 0%                   | 88.99%              | 00:12:40  |
| Station 8   | 41            | 1              | 25              | 67              | 0%                   | 79.10%              | 00:11:36  |
| Station 9   | 6             | 0              | 5               | 11              | 0%                   | 100%                | 00:12:45  |
| Admin   | 0             | 0              | 2               | 2               | 0%                   | 100%                | 01:02:00  |
| <b>Overall</b>  | <b>616</b>    | <b>34</b>      | <b>461</b>      | <b>1,111</b>    | <b>100%</b>          | <b>66.34%</b>       | <b>00:13:33</b>                                 |



**Incidents by Shift**

Jan 01, 2024 to Dec 31, 2024



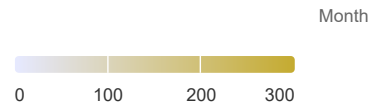
### Primary Action Taken Categories by Month

Jan 01, 2024 to Dec 31, 2024



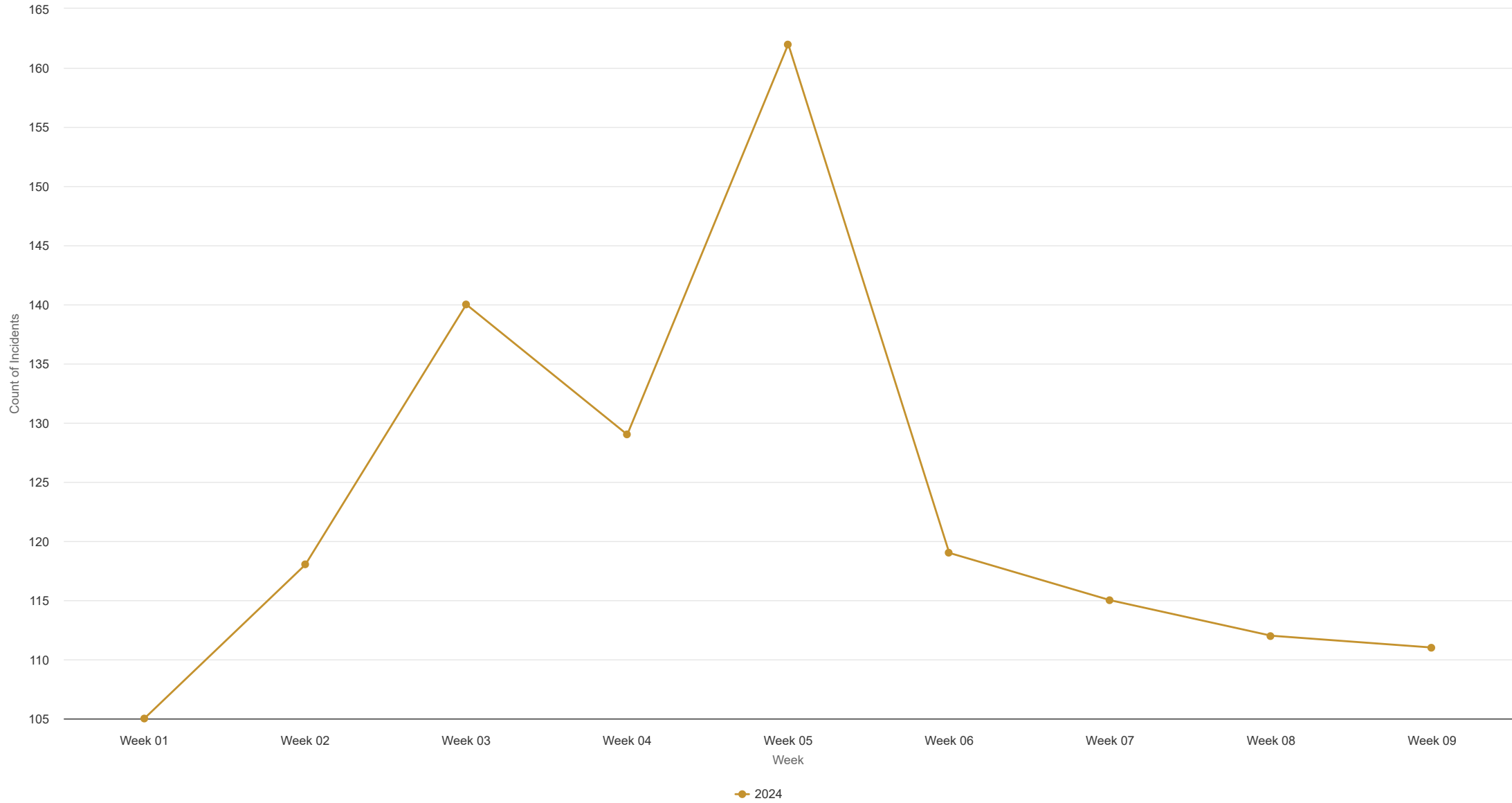
Primary Action Taken Categories

| Primary Action Taken Categories          | January | February |
|--|---------|----------|
| Assistance                               | 47      | 35       |
| Common Values                            | 0       | 2        |
| EMS & Transport                          | 245     | 251      |
| Fill-in, Standby                         | 80      | 72       |
| Fire Control or Extinguishment           | 9       | 17       |
| Fires, Rescues & Hazardous Conditions    | 2       | 1        |
| Hazardous Condition                      | 4       | 0        |
| Information, Investigation & Enforcement | 188     | 146      |
| Search & Rescue                          | 0       | 2        |
| Systems & Services                       | 6       | 4        |

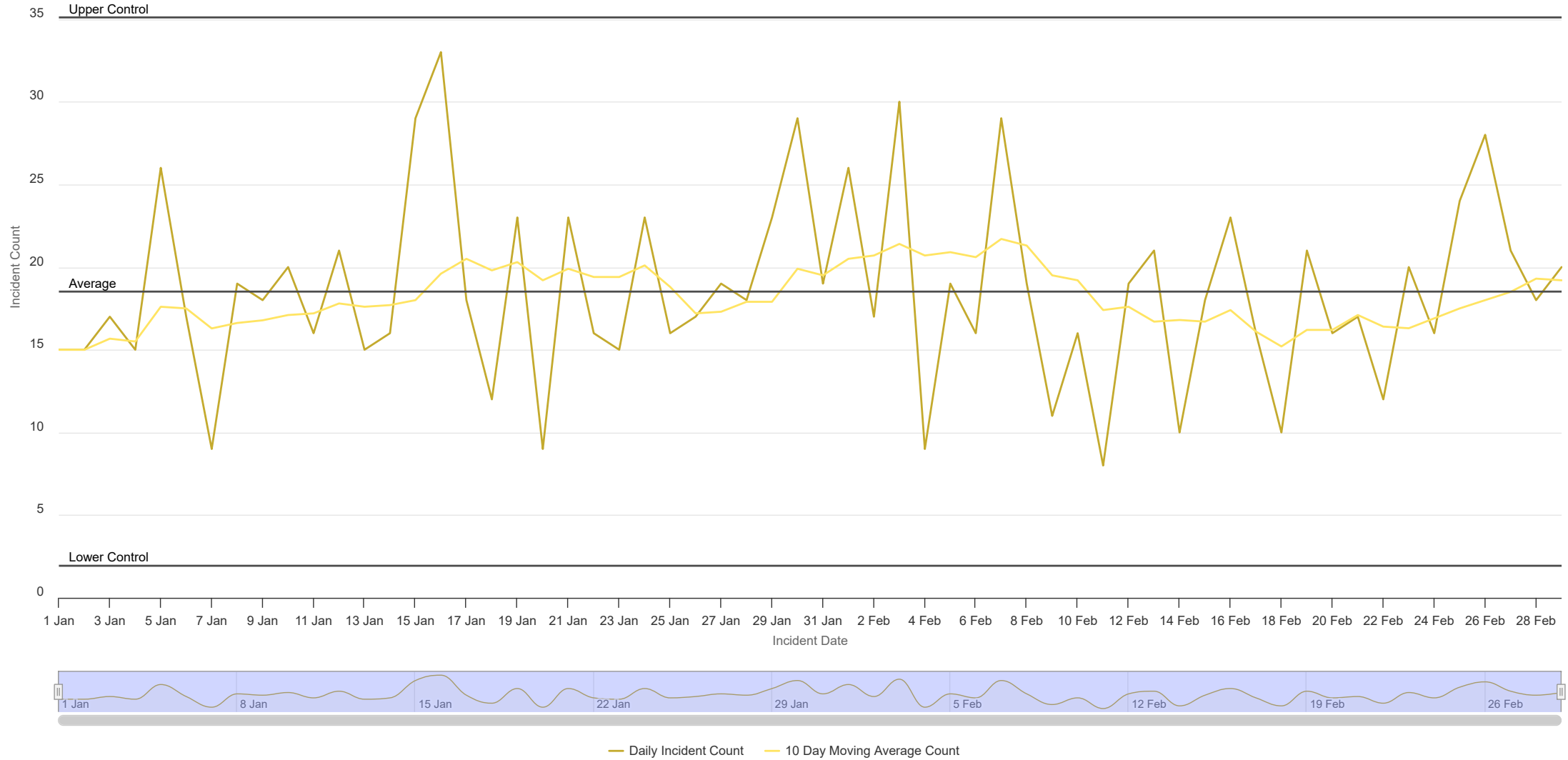


**Fire Call Volume by Week**

Jan 01, 2024 to Dec 31, 2024



Fire Call Volume by Day  
Jan 01, 2024 to Dec 31, 2024



Aid Given and Received Summary

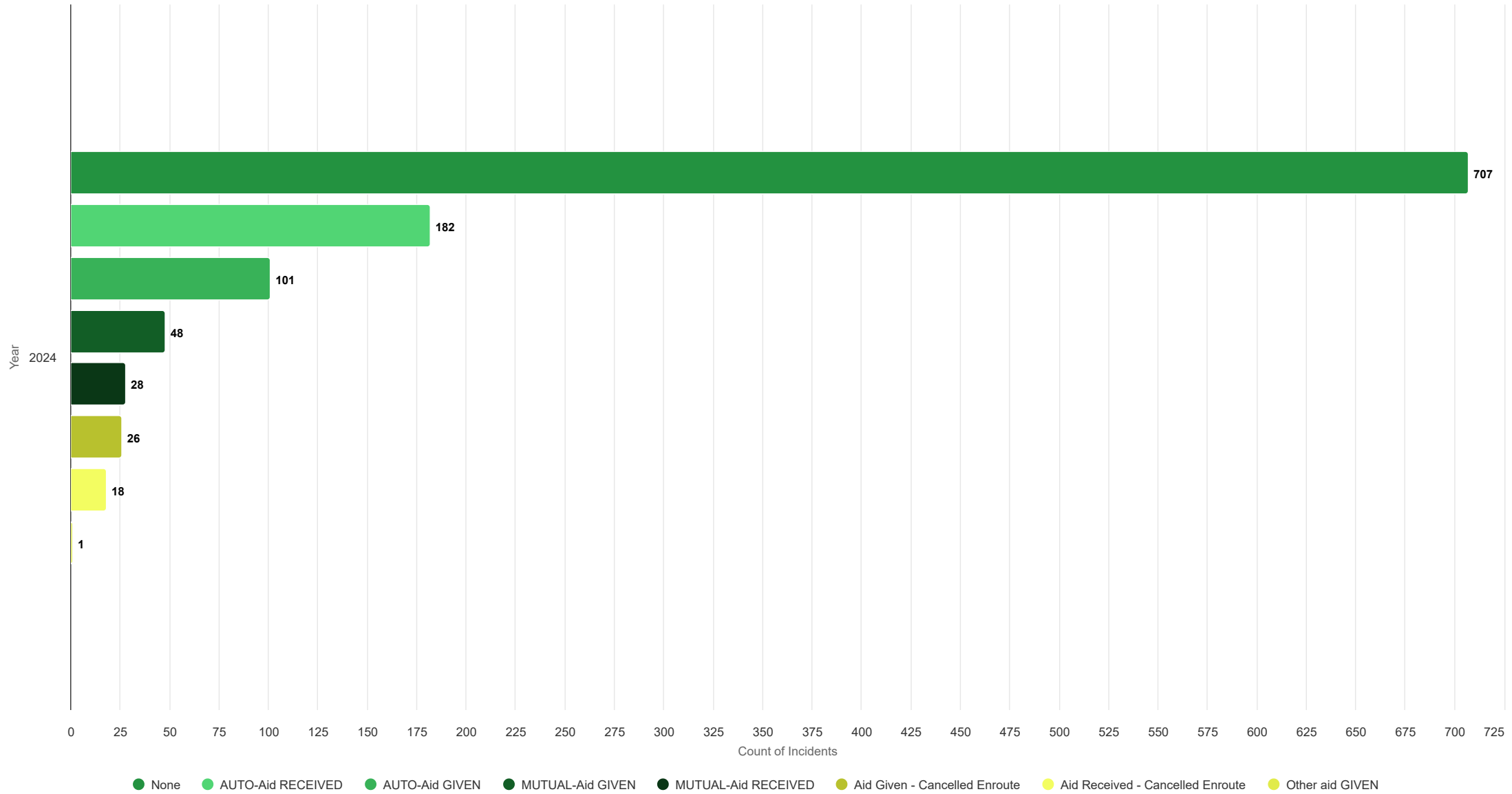
Jan 01, 2024 to Dec 31, 2024



| Fire Department                               | Automatic Aid Given | % of Total Automatic Aid Given | Automatic Aid Received | % of Total Automatic Aid Received | Mutual Aid Given | % of Total Mutual Aid Given | Mutual Aid Received | % of Total Mutual Aid Received |
|---|---------------------|--------------------------------|------------------------|-----------------------------------|------------------|-----------------------------|---------------------|--------------------------------|
| Berthoud Fire Protection District             | 0                   | 0%                             | 0                      | 0%                                | 2                | 0%                          | 0                   | 0%                             |
| Boulder County Sheriff's Office               | 0                   | 0%                             | 3                      | 0%                                | 0                | 0%                          | 0                   | 0%                             |
| Boulder Fire Rescue                           | 7                   | 0%                             | 1                      | 0%                                | 4                | 0%                          | 0                   | 0%                             |
| Boulder Rescue Squad                          | 0                   | 0%                             | 1                      | 0%                                | 0                | 0%                          | 0                   | 0%                             |
| Boulder Rural Fire Protection District        | 7                   | 0%                             | 40                     | 0%                                | 2                | 0%                          | 2                   | 0%                             |
| Frederick-Firestone Fire Protection District  | 0                   | 0%                             | 2                      | 0%                                | 6                | 0%                          | 10                  | 0%                             |
| Front Range Fire Rescue Authority             | 1                   | 0%                             | 0                      | 0%                                | 0                | 0%                          | 0                   | 0%                             |
| Lafayette Fire Department                     | 33                  | 0%                             | 66                     | 0%                                | 3                | 0%                          | 9                   | 0%                             |
| Longmont Fire Department                      | 21                  | 0%                             | 1                      | 0%                                | 2                | 0%                          | 0                   | 0%                             |
| Louisville Fire Protection District           | 30                  | 0%                             | 50                     | 0%                                | 5                | 0%                          | 3                   | 0%                             |
| North Metro Fire Rescue District              | 2                   | 0%                             | 0                      | 0%                                | 23               | 0%                          | 0                   | 0%                             |
| Platteville-Gilcrest Fire Protection District | 0                   | 0%                             | 0                      | 0%                                | 1                | 0%                          | 0                   | 0%                             |
| <b>Overall</b>                                | <b>101</b>          | <b>100%</b>                    | <b>164</b>             | <b>100%</b>                       | <b>48</b>        | <b>100%</b>                 | <b>24</b>           | <b>100%</b>                    |

**Aid Given and Received by Year**

Jan 01, 2024 to Dec 31, 2024



Mutual Aid Given by Incident Type Category

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Incident Type Category                          | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|---|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|   | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| 1 - Fire  | 0         | 1         | 0        | 1                     | 2%                             | 6                      | 13%                             | -83.33%      |
| 3 - Rescue & Emergency Medical Service Incident | 19        | 14        | 0        | 33                    | 69%                            | 31                     | 67%                             | 6.45%        |
| 5 - Service Call                                | 0         | 0         | 0        | 0                     | 0%                             | 3                      | 7%                              | -100%        |
| 6 - Good Intent Call                            | 4         | 7         | 0        | 11                    | 23%                            | 6                      | 13%                             | 83.33%       |
| 7 - False Alarm & False Call                    | 2         | 1         | 0        | 3                     | 6%                             | 0                      | 0%                              | N/A          |
| <b>Grand Total</b>                              | <b>25</b> | <b>23</b> | <b>0</b> | <b>48</b>             | <b>100%</b>                    | <b>46</b>              | <b>100%</b>                     | <b>4.35%</b> |

Automatic Aid Given by Incident Type Category

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Incident Type Category                          | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change   |
|---|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|----------------|
|   | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |                |
| 1 - Fire  | 1         | 3         | 0        | 4                     | 4%                             | 3                      | 3%                              | 33.33%         |
| 3 - Rescue & Emergency Medical Service Incident | 18        | 26        | 0        | 44                    | 44%                            | 80                     | 68%                             | -45%           |
| 4 - Hazardous Condition (No Fire)               | 2         | 0         | 0        | 2                     | 2%                             | 2                      | 2%                              | 0%             |
| 5 - Service Call                                | 4         | 2         | 0        | 6                     | 6%                             | 4                      | 3%                              | 50%            |
| 6 - Good Intent Call                            | 16        | 18        | 0        | 34                    | 34%                            | 25                     | 21%                             | 36%            |
| 7 - False Alarm & False Call                    | 7         | 4         | 0        | 11                    | 11%                            | 4                      | 3%                              | 175%           |
| <b>Grand Total</b>                              | <b>48</b> | <b>53</b> | <b>0</b> | <b>101</b>            | <b>100%</b>                    | <b>118</b>             | <b>100%</b>                     | <b>-14.41%</b> |



Mutual Aid Received by Incident Type Category

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Incident Type Category                                  | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|---|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|   | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| 1 - Fire  | 3         | 1         | 0        | 4                     | 14%                            | 1                      | 4%                              | 300%         |
| 2 - Overpressure Rupture, Explosion, Overheat (No Fire) | 0         | 1         | 0        | 1                     | 4%                             | 0                      | 0%                              | N/A          |
| 3 - Rescue & Emergency Medical Service Incident         | 7         | 10        | 0        | 17                    | 61%                            | 19                     | 70%                             | -10.53%      |
| 5 - Service Call  | 1         | 0         | 0        | 1                     | 4%                             | 0                      | 0%                              | N/A          |
| 6 - Good Intent Call                                    | 3         | 1         | 0        | 4                     | 14%                            | 6                      | 22%                             | -33.33%      |
| 7 - False Alarm & False Call                            | 1         | 0         | 0        | 1                     | 4%                             | 1                      | 4%                              | 0%           |
| <b>Grand Total</b>                                      | <b>15</b> | <b>13</b> | <b>0</b> | <b>28</b>             | <b>100%</b>                    | <b>27</b>              | <b>100%</b>                     | <b>3.70%</b> |

Automatic Aid Received by Incident Type Category

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Incident Type Category                          | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|---|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|   | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| 1 - Fire  | 1         | 5         | 0        | 6                     | 3%                             | 4                      | 2%                              | 50%          |
| 3 - Rescue & Emergency Medical Service Incident | 49        | 65        | 0        | 114                   | 63%                            | 119                    | 66%                             | -4.20%       |
| 4 - Hazardous Condition (No Fire)               | 2         | 3         | 0        | 5                     | 3%                             | 4                      | 2%                              | 25%          |
| 5 - Service Call                                | 4         | 3         | 0        | 7                     | 4%                             | 10                     | 6%                              | -30%         |
| 6 - Good Intent Call                            | 22        | 16        | 0        | 38                    | 21%                            | 23                     | 13%                             | 65.22%       |
| 7 - False Alarm & False Call                    | 7         | 5         | 0        | 12                    | 7%                             | 21                     | 12%                             | -42.86%      |
| <b>Grand Total</b>                              | <b>85</b> | <b>97</b> | <b>0</b> | <b>182</b>            | <b>100%</b>                    | <b>181</b>             | <b>100%</b>                     | <b>0.55%</b> |

Mutual Aid Given by Fire Department Given Aid

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Fire Department                               | FDID  | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|---|-------|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|   |       | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| Berthoud Fire Protection District             | 06905 | 1         | 1         | 0        | 2                     | 4%                             | 0                      | 0%                              | N/A          |
| Boulder Fire Rescue                           | 01315 | 2         | 2         | 0        | 4                     | 8%                             | 6                      | 13%                             | -33.33%      |
| Boulder Rural Fire Protection District        |       | 2         | 0         | 0        | 2                     | 4%                             | 4                      | 9%                              | -50%         |
| Coal Creek Fire Protection District           | 05912 | 0         | 0         | 0        | 0                     | 0%                             | 2                      | 4%                              | -100%        |
| Frederick-Firestone Fire Protection District  | 12324 | 2         | 4         | 0        | 6                     | 13%                            | 7                      | 15%                             | -14.29%      |
| Front Range Fire Rescue Authority             | 12342 | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 2%                              | -100%        |
| Lafayette Fire Department                     |       | 2         | 1         | 0        | 3                     | 6%                             | 1                      | 2%                              | 200%         |
| Longmont Fire Department                      | 01360 | 2         | 0         | 0        | 2                     | 4%                             | 3                      | 7%                              | -33.33%      |
| Louisville Fire Protection District           |       | 4         | 1         | 0        | 5                     | 10%                            | 11                     | 24%                             | -54.55%      |
| North Metro Fire Rescue District              | 00180 | 9         | 14        | 0        | 23                    | 48%                            | 11                     | 24%                             | 109.09%      |
| Platteville-Gilcrest Fire Protection District | 12369 | 1         | 0         | 0        | 1                     | 2%                             | 0                      | 0%                              | N/A          |
| <b>Grand Total</b>                            |       | <b>25</b> | <b>23</b> | <b>0</b> | <b>48</b>             | <b>100%</b>                    | <b>46</b>              | <b>100%</b>                     | <b>4.35%</b> |

Automatic Aid Given by Fire Department Given Aid

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Fire Department                        | FDID  | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change   |
|--|-------|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|----------------|
|  |       | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |                |
| Berthoud Fire Protection District      | 06905 | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 1%                              | -100%          |
| Boulder Fire Rescue                    | 01315 | 4         | 3         | 0        | 7                     | 7%                             | 3                      | 3%                              | 133.33%        |
| Boulder Rural Fire Protection District |       | 3         | 4         | 0        | 7                     | 7%                             | 19                     | 16%                             | -63.16%        |
| Front Range Fire Rescue Authority      | 12342 | 0         | 1         | 0        | 1                     | 1%                             | 0                      | 0%                              | N/A            |
| Lafayette Fire Department              |       | 21        | 12        | 0        | 33                    | 33%                            | 26                     | 22%                             | 26.92%         |
| Longmont Fire Department               | 01360 | 6         | 15        | 0        | 21                    | 21%                            | 19                     | 16%                             | 10.53%         |
| Louisville Fire Protection District    |       | 13        | 17        | 0        | 30                    | 30%                            | 44                     | 37%                             | -31.82%        |
| Lyons Fire Protection District         | 01367 | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 1%                              | -100%          |
| North Metro Fire Rescue District       | 00180 | 1         | 1         | 0        | 2                     | 2%                             | 5                      | 4%                              | -60%           |
| <b>Grand Total</b>                     |       | <b>48</b> | <b>53</b> | <b>0</b> | <b>101</b>            | <b>100%</b>                    | <b>118</b>             | <b>100%</b>                     | <b>-14.41%</b> |

Mutual Aid Received by Fire Department

Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Fire Department                              | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|--|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|  | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| American Medical Response                    | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 4%                              | -100%        |
| Berthoud Fire Protection District            | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 4%                              | -100%        |
| Boulder County Sheriff's Office              | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 4%                              | -100%        |
| Boulder Rural Fire Protection District       | 1         | 1         | 0        | 2                     | 8%                             | 4                      | 17%                             | -50%         |
| Frederick-Firestone Fire Protection District | 7         | 3         | 0        | 10                    | 42%                            | 5                      | 22%                             | 100%         |
| Lafayette Fire Department                    | 3         | 6         | 0        | 9                     | 38%                            | 8                      | 35%                             | 12.50%       |
| Longmont Fire Department                     | 0         | 0         | 0        | 0                     | 0%                             | 3                      | 13%                             | -100%        |
| Louisville Fire Protection District          | 2         | 1         | 0        | 3                     | 13%                            | 0                      | 0%                              | N/A          |
| <b>Grand Total</b>                           | <b>13</b> | <b>11</b> | <b>0</b> | <b>24</b>             | <b>100%</b>                    | <b>23</b>              | <b>100%</b>                     | <b>4.35%</b> |

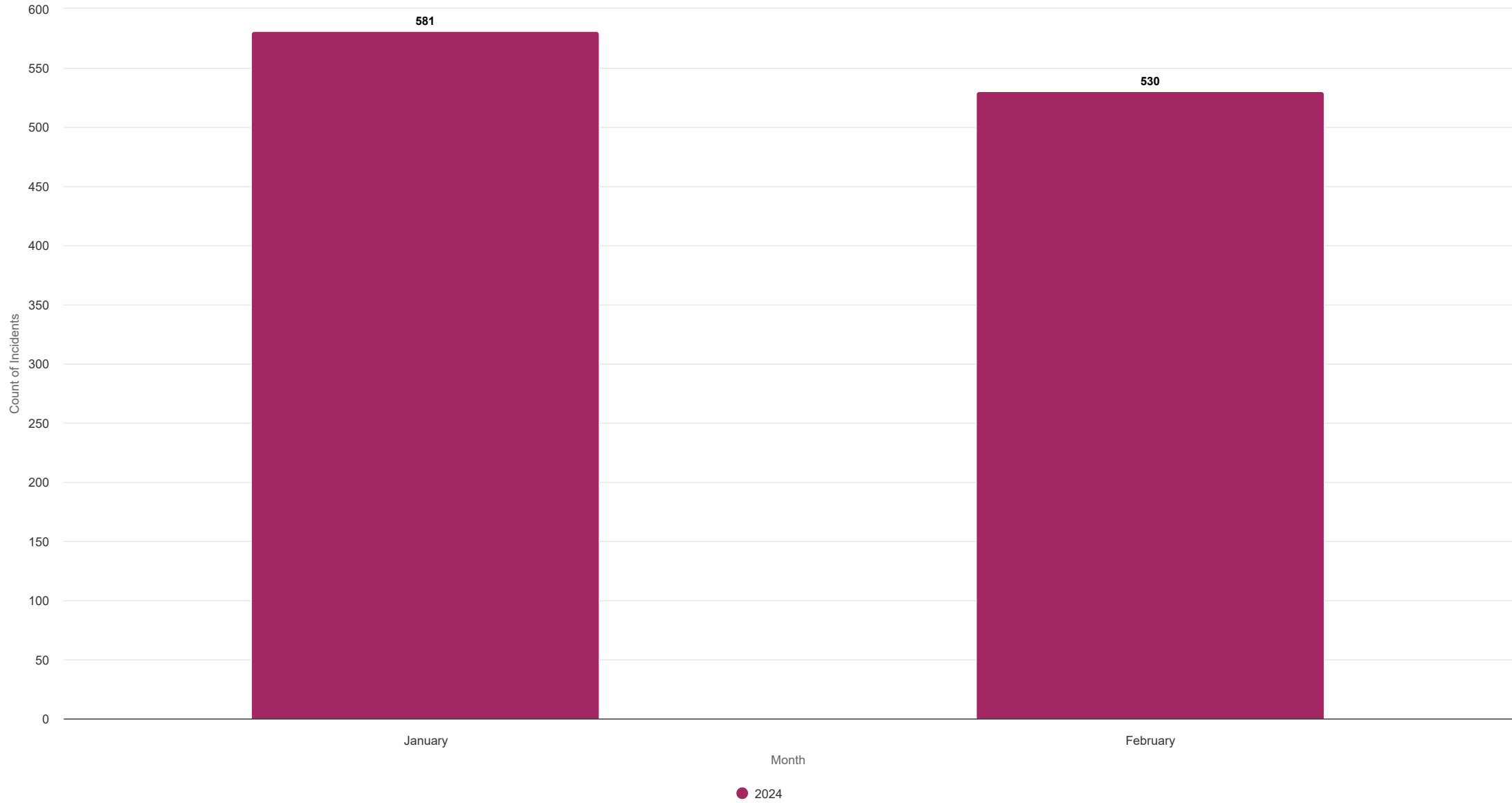
Automatic Aid Received by Fire Department  
 Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Fire Department                              | 2024      |           |          | 2024                  |                                | 2023                   |                                 | YTD % Change |
|--|-----------|-----------|----------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|  | Jan       | Feb       | Mar      | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| American Medical Response                    | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 1%                              | -100%        |
| Berthoud Fire Protection District            | 0         | 0         | 0        | 0                     | 0%                             | 1                      | 1%                              | -100%        |
| Boulder County Sheriff's Office              | 1         | 2         | 0        | 3                     | 2%                             | 0                      | 0%                              | N/A          |
| Boulder Fire Rescue                          | 0         | 1         | 0        | 1                     | 1%                             | 1                      | 1%                              | 0%           |
| Boulder Rescue Squad                         | 1         | 0         | 0        | 1                     | 1%                             | 1                      | 1%                              | 0%           |
| Boulder Rural Fire Protection District       | 20        | 20        | 0        | 40                    | 24%                            | 43                     | 27%                             | -6.98%       |
| Frederick-Firestone Fire Protection District | 1         | 1         | 0        | 2                     | 1%                             | 2                      | 1%                              | 0%           |
| Lafayette Fire Department                    | 36        | 30        | 0        | 66                    | 40%                            | 77                     | 49%                             | -14.29%      |
| Longmont Fire Department                     | 0         | 1         | 0        | 1                     | 1%                             | 1                      | 1%                              | 0%           |
| Louisville Fire Protection District          | 16        | 34        | 0        | 50                    | 30%                            | 29                     | 18%                             | 72.41%       |
| North Metro Fire Rescue District             | 0         | 0         | 0        | 0                     | 0%                             | 2                      | 1%                              | -100%        |
| <b>Grand Total</b>                           | <b>75</b> | <b>89</b> | <b>0</b> | <b>164</b>            | <b>100%</b>                    | <b>158</b>             | <b>100%</b>                     | <b>3.80%</b> |

**Incidents by Month**

Jan 01, 2024 to Dec 31, 2024



### Incidents by Day and Hour

Jan 01, 2024 to Dec 31, 2024



| Day of Week | 0000 | 0100 | 0200 | 0300 | 0400 | 0500 | 0600 | 0700 | 0800 | 0900 | 1000 | 1100 | 1200 | 1300 | 1400 | 1500 | 1600 | 1700 | 1800 | 1900 | 2000 | 2100 | 2200 | 2300 |
|-------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Sunday      | 11   | 3    | 3    | 0    | 1    | 2    | 1    | 4    | 6    | 5    | 4    | 5    | 7    | 2    | 4    | 8    | 13   | 4    | 6    | 5    | 6    | 9    | 4    | 4    |
| Monday      | 4    | 5    | 3    | 3    | 2    | 1    | 9    | 12   | 10   | 8    | 14   | 17   | 14   | 14   | 11   | 10   | 10   | 14   | 13   | 5    | 2    | 4    | 2    | 2    |
| Tuesday     | 1    | 2    | 2    | 3    | 3    | 3    | 2    | 5    | 15   | 14   | 7    | 16   | 9    | 11   | 18   | 7    | 10   | 12   | 10   | 9    | 7    | 4    | 8    | 6    |
| Wednesday   | 0    | 7    | 1    | 3    | 1    | 4    | 6    | 3    | 10   | 15   | 6    | 14   | 10   | 10   | 7    | 11   | 8    | 11   | 13   | 8    | 6    | 7    | 3    | 7    |
| Thursday    | 1    | 1    | 2    | 5    | 2    | 2    | 2    | 8    | 13   | 10   | 6    | 9    | 10   | 9    | 11   | 11   | 12   | 5    | 9    | 6    | 3    | 3    | 8    | 6    |
| Friday      | 1    | 2    | 7    | 4    | 3    | 2    | 3    | 4    | 5    | 5    | 6    | 11   | 11   | 5    | 7    | 8    | 9    | 17   | 13   | 11   | 7    | 6    | 6    | 5    |
| Saturday    | 4    | 1    | 2    | 2    | 1    | 1    | 2    | 3    | 5    | 7    | 5    | 9    | 6    | 13   | 11   | 10   | 9    | 9    | 12   | 11   | 7    | 2    | 5    | 1    |



Monthly Call Volume Year over Year

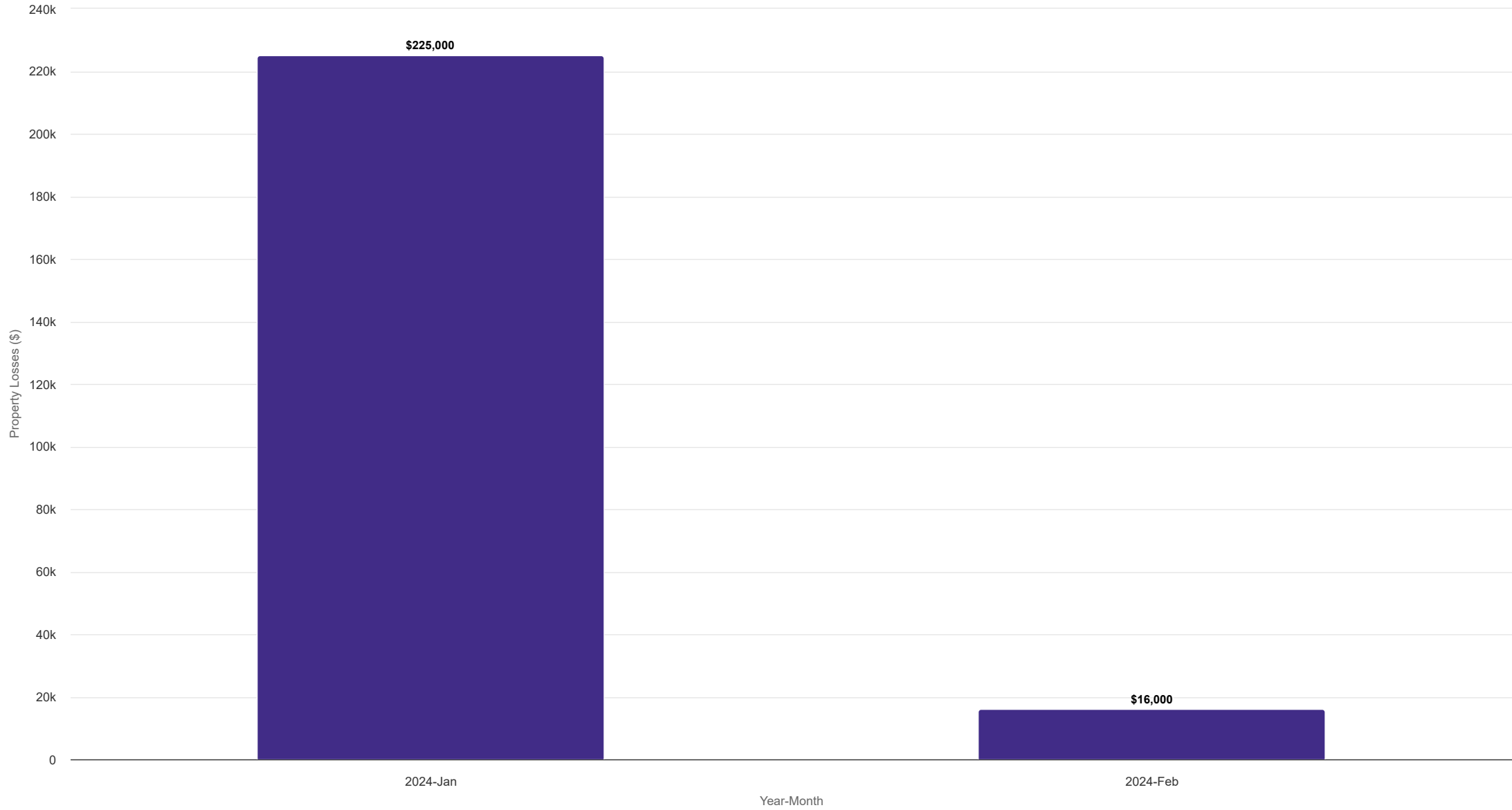
Jan 01, 2023 12:00 AM to Mar 01, 2024 01:32 AM



| Month Name         | 2024                  |                                | 2023                   |                                 | YTD % Change |
|--------------------|-----------------------|--------------------------------|------------------------|---------------------------------|--------------|
|                    | Grand Total - Current | % of Total Incidents - Current | Grand Total - Previous | % of Total Incidents - Previous |              |
| January            | 581                   | 52%                            | 568                    | 53%                             | 2.29%        |
| February           | 530                   | 48%                            | 475                    | 45%                             | 11.58%       |
| March              | 0                     | 0%                             | 21                     | 2%                              | -100%        |
| <b>Grand Total</b> | <b>1,111</b>          | <b>100%</b>                    | <b>1,064</b>           | <b>100%</b>                     | <b>4.42%</b> |

**Property Losses by Month**

Jan 01, 2024 to Dec 31, 2024



Property Loss Incidents (Top 20)  
 Jan 01, 2024 to Dec 31, 2024



| Agency Name               | Incident Date Time | Incident Number   | Property Use   | Street Number | Street Name  | City           | State | Postal Code | Property Pre-Incident Value | Property Loss |
|---------------------------|--------------------|-------------------|--|---------------|--------------|----------------|-------|-------------|-----------------------------|---------------|
| Mountain View Fire Rescue | 1/10/2024 11:57 AM | 20240110-00532    | Open land or field. Includes grasslands and brushlands. Excludes crops or areas under cultivation. | 3826          | WCR 28       | Mead           | CO    | 80504       | \$200,000                   | \$200,000     |
| Mountain View Fire Rescue | 1/3/2024 8:17 PM   | 20240103-01045    | 1- or 2-family dwelling, detached, manufactured home, mobile home not in transit, duplex.          | 1207          | MAC DAVIDSON | Dacono         | CO    | 80514       | (blank)                     | \$25,000      |
| Mountain View Fire Rescue | 2/5/2024 6:49 PM   | BCFD240205-001594 | 1- or 2-family dwelling, detached, manufactured home, mobile home not in transit, duplex.          | 8314          | 95TH         | BOULDER COUNTY | CO    | 80504       | \$15,000                    | \$15,000      |
| Mountain View Fire Rescue | 2/24/2024 6:56 PM  | 20240224-00740    | 1- or 2-family dwelling, detached, manufactured home, mobile home not in transit, duplex.          | 1065          | GLEN DALE    | Dacono         | CO    | 80514       | (blank)                     | \$1,000       |

Overlapping Calls and Hours

Jan 01, 2024 12:00 AM to Dec 31, 2024 11:59 PM



| Overlapping Calls   | Occurrences  | % of Occurrences | Hours           | % of Hours  |
|---------------------|--------------|------------------|-----------------|-------------|
| 0 Overlapping Calls | 1,678        | 75.48%           | 1,342.57        | 93.30%      |
| 1 Overlapping Call  | 410          | 18.44%           | 78.55           | 5.46%       |
| 2 Overlapping Calls | 110          | 4.95%            | 15.67           | 1.09%       |
| 3 Overlapping Calls | 24           | 1.08%            | 2.17            | 0.15%       |
| 4 Overlapping Calls | 1            | 0.04%            | 0.02            | 0%          |
| <b>Totals</b>       | <b>2,223</b> | <b>100%</b>      | <b>1,438.98</b> | <b>100%</b> |

Calls in Progress

Jan 01, 2024 12:00 AM to Dec 31, 2024 11:59 PM



| Calls in Progress   | Occurrences  | % of Occurrences | Hours           | % of Hours  |
|---------------------|--------------|------------------|-----------------|-------------|
| 0 Calls In Progress | 678          | 30.50%           | 992.78          | 68.99%      |
| 1 Call In Progress  | 1,000        | 44.98%           | 349.79          | 24.31%      |
| 2 Calls In Progress | 410          | 18.44%           | 78.55           | 5.46%       |
| 3 Calls In Progress | 110          | 4.95%            | 15.67           | 1.09%       |
| 4 Calls In Progress | 24           | 1.08%            | 2.17            | 0.15%       |
| 5 Calls In Progress | 1            | 0.04%            | 0.02            | 0%          |
| <b>Totals</b>       | <b>2,223</b> | <b>100%</b>      | <b>1,438.98</b> | <b>100%</b> |



**Mountain View Fire Rescue**  
**Statement of Revenues and Expenditures**  
**GENERAL FUND**  
For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|  | Total Original<br>Budget | Current Period<br>Actual | YTD<br>Actual     | Total Remaining<br>Budget |             |
|--|--------------------------|--------------------------|-------------------|---------------------------|-------------|
| BEGINNING FUND BALANCE                                     | 55,131,401               | 67,780,665               | 69,402,311        | (14,270,909)              | -26%        |
| <b>REVENUES</b>  |                          |                          |                   |                           |             |
| Property Taxes   | 53,297,048               | 12,076,815               | 12,259,045        | 41,038,003                | 77%         |
| Local TIF Reimbursements                                   | 1,690,000                | 0                        | 158,867           | 1,531,133                 | 91%         |
| Specific Ownership Tax                                     | 1,927,230                | 204,089                  | 374,625           | 1,552,605                 | 81%         |
| Fees for Service   | 18,000                   | 1,500                    | 3,000             | 15,000                    | 83%         |
| EMS Transports   | 2,600,000                | 116,306                  | 246,407           | 2,353,593                 | 91%         |
| Fire Prevention Fees                                       | 100,000                  | 34,463                   | 77,915            | 22,085                    | 22%         |
| Maintenance Shop Fees                                      | 350,000                  | 30,384                   | 42,311            | 307,689                   | 88%         |
| Investment Earnings  | 1,000,000                | 213,654                  | 453,976           | 546,024                   | 55%         |
| Wildland   | 102,000                  | 0                        | 0                 | 102,000                   | 100%        |
| Grant Awards   | 0                        | 0                        | 0                 | 0                         | 0%          |
| <b>Total REVENUES</b>                                      | <b>61,084,278</b>        | <b>12,677,212</b>        | <b>13,616,146</b> | <b>(47,468,133)</b>       | <b>-78%</b> |
| <b>OTHER REVENUE SOURCES</b>                               |                          |                          |                   |                           |             |
| Miscellaneous Revenues                                     | 171,000                  | 250                      | 19,560            | 151,440                   | 89%         |
| Oil & Gas Royalties  | 0                        | 887                      | 2,358             | (2,358)                   | 0%          |
| Rebates and Discounts                                      | 0                        | 0                        | 300               | (300)                     | 0%          |
| <b>Total OTHER REVENUE SOURCES</b>                         | <b>171,000</b>           | <b>1,137</b>             | <b>22,218</b>     | <b>(148,782)</b>          | <b>-87%</b> |
| <b>EXPENDITURES</b>  |                          |                          |                   |                           |             |
| Salaries & Wages   | 22,460,451               | 1,506,683                | 2,999,238         | 19,461,213                | 87%         |
| Overtime   | 2,320,652                | 129,606                  | 212,009           | 2,108,643                 | 91%         |
| Benefits   | 8,727,928                | 565,742                  | 1,124,631         | 7,603,297                 | 87%         |
| General Operating Supplies                                 | 1,453,748                | 93,495                   | 143,862           | 1,309,886                 | 90%         |
| Small Equipment/Tools                                      | 753,444                  | 11,754                   | 39,186            | 714,258                   | 95%         |
| Non-Capital Tech Expense                                   | 488,860                  | 21,498                   | 48,300            | 440,560                   | 90%         |
| Non-Capital Fleet Expense                                  | 324,500                  | 13,320                   | 16,424            | 308,076                   | 95%         |
| General Purchased Services                                 | 1,671,591                | 216,556                  | 387,255           | 1,284,336                 | 77%         |
| Contract Services  | 710,177                  | 31,444                   | 118,943           | 591,234                   | 83%         |
| Training   | 480,043                  | 4,678                    | 12,871            | 467,172                   | 97%         |
| Repairs & Maint/Equip                                      | 406,426                  | 27,121                   | 41,062            | 365,364                   | 90%         |
| Repairs & Maint/Building                                   | 592,548                  | 14,131                   | 48,260            | 544,288                   | 92%         |
| Utilities  | 571,144                  | 37,279                   | 69,918            | 501,226                   | 88%         |
| Capital Outlay   | 60,000                   | 0                        | 0                 | 60,000                    | 100%        |
| <b>Total EXPENDITURES</b>                                  | <b>41,021,512</b>        | <b>2,673,306</b>         | <b>5,261,960</b>  | <b>35,759,552</b>         | <b>87%</b>  |
| <b>EXCESS/(DEFICIENCY) REVENUES<br/>AFTER EXPENDITURES</b> |                          |                          |                   |                           |             |
|  | 20,233,766               | 10,005,043               | 8,376,403         | (11,857,363)              | -59%        |
| <b>Changes in Fund Balances</b>                            |                          |                          |                   |                           |             |
| Restricted for TABOR                                       | (17,000,000)             | 0                        | 0                 | (17,000,000)              | 100%        |
|  | (1,230,645)              |                          |                   |                           |             |
| <b>ENDING FUND BALANCE</b>                                 | <b>57,134,522</b>        | <b>77,785,708</b>        | <b>77,778,714</b> | <b>(20,644,192)</b>       | <b>-36%</b> |

**FS1-1** - Exclusion fee, reimbursement by Hazmat Authority



**Mountain View Fire Rescue  
Budget Summary by Department  
ADMINISTRATION**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|   | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|---|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense       | 41,100                           | 521                              | 1,873                 | 39,227                            | 95%        |
| 5209 - Food/Catering                      | 6,200                            |                                  | 1,014                 | 5,186                             | 84%        |
| 5227 - Misc. Fees                         | 10,000                           |                                  |                       | 10,000                            | 100%       |
| 5235 - Membership/subscriptions           | 7,535                            | 1,238                            | 2,249                 | 5,287                             | 70%        |
| 5240 - Postage/UPS,Fed X                  | 3,001                            | 125                              | 225                   | 2,776                             | 93%        |
| 5244 - Janitorial Supplies                | 3,900                            |                                  |                       | 3,900                             | 100%       |
| 5245 - Uniform/allowance                  | 9,452                            | 180                              | 190                   | 9,262                             | 98%        |
| 5288 - Travel costs/per diems             | 29,350                           |                                  |                       | 29,350                            | 100%       |
| 5300 - General Purchased Services         | 1,700                            |                                  | 1                     | 1,699                             | 100%       |
| 5305 - Board Member Attendance Compensati | 12,000                           |                                  |                       | 12,000                            | 100%       |
| 5306 - Board expenses                     | 200                              |                                  |                       | 200                               | 100%       |
| 5307 - Board member training/travel       | 7,250                            |                                  |                       | 7,250                             | 100%       |
| 5310 - Printing legal notices             | 13,500                           | 20                               | 75                    | 13,425                            | 99%        |
| 5320 - Legal fees                         | 140,000                          | 15,694                           | 15,694                | 124,306                           | 89%        |
| 5330 - Elections                          | 1                                |                                  |                       | 1                                 | 100%       |
| 5342 - Contract labor services            | 103,000                          |                                  |                       | 103,000                           | 100%       |
| 5346 - R & M equipment                    | 4,100                            |                                  |                       | 4,100                             | 100%       |
| 5347 - Repairs & maintenance, vehicles    | 30,000                           |                                  |                       | 30,000                            | 100%       |
| 5348 - Repairs & maintainance, building   | 30,000                           |                                  |                       | 30,000                            | 100%       |
| 5355 - Training seminars                  | 18,100                           | 675                              | 2,330                 | 15,770                            | 87%        |
| 5365 - Exams and Certifications           | 2,000                            |                                  |                       | 2,000                             | 100%       |
| 5390 - Tax collection fee(Purch Svcs)     | 825,958                          | 181,218                          | 183,951               | 642,007                           | 78%        |
| 5395 - Contingency reserve                | 40,000                           |                                  |                       | 40,000                            | 100%       |
| 5410 - District liability insurance       | 287,000                          | 23,728                           | 48,969                | 238,031                           | 83%        |
| 5525 - Non-Capital Equip <\$5K            | 2,000                            |                                  |                       | 2,000                             | 100%       |
| <b>ADMINISTRATION</b>                     | <b>1,627,347</b>                 | <b>223,398</b>                   | <b>256,571</b>        | <b>1,370,776</b>                  | <b>84%</b> |



**Mountain View Fire Rescue  
Budget Summary by Department  
COMMUNICATIONS**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                     | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|-------------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense | 8,500                            |                                  |                       | 8,500                             | 100%       |
| 5209 - Food/Catering                | 4,000                            |                                  |                       | 4,000                             | 100%       |
| 5223 - Promotional & Marketing      | 13,000                           |                                  |                       | 13,000                            | 100%       |
| 5235 - Membership/subscriptions     | 2,000                            |                                  | 190                   | 1,810                             | 91%        |
| 5237 - Public education supplies    | 1,000                            |                                  |                       | 1,000                             | 100%       |
| 5240 - Postage/UPS,Fed X            | 500                              |                                  |                       | 500                               | 100%       |
| 5245 - Uniform/allowance            | 350                              | 70                               | 70                    | 280                               | 80%        |
| 5260 - Misc supplies & expense      | 1,150                            |                                  |                       | 1,150                             | 100%       |
| 5288 - Travel costs/per diems       | 3,000                            |                                  |                       | 3,000                             | 100%       |
| 5355 - Training seminars            | 4,000                            |                                  |                       | 4,000                             | 100%       |
| <b>COMMUNICATIONS</b>               | <b>37,500</b>                    | <b>70</b>                        | <b>260</b>            | <b>37,240</b>                     | <b>99%</b> |





**Mountain View Fire Rescue**  
**Budget Summary by Department**  
**INFORMATION TECHNOLOGY SERVICE**  
 For the 2 Month(s) Ending February 29, 2024  
 (in Whole Numbers)

|                                       | Total Original<br>Budget | Current Period<br>Actual | YTD<br>Actual | Total Remaining<br>Budget |            |
|---------------------------------------|--------------------------|--------------------------|---------------|---------------------------|------------|
| 5211 - Tech-Hardware & Accessories    | 70,000                   |                          | 2,877         | 67,123                    | 96%        |
| 5212 - Tech-Software & Applications   | 342,625                  | 20,326                   | 43,111        | 299,514                   | 87%        |
| 5245 - Uniform/allowance              | 700                      |                          |               | 700                       | 100%       |
| 5288 - Travel costs/per diems         | 5,000                    |                          |               | 5,000                     | 100%       |
| 5311 - Tech Expense-Maintenance & Sup | 30,000                   | 1,171                    | 2,281         | 27,719                    | 92%        |
| 5355 - Training seminars              | 10,200                   | 675                      | 675           | 9,525                     | 93%        |
| 5375 - Telecom, cell phones           | 60,000                   |                          | 3,517         | 56,483                    | 94%        |
| 5377 - Utilities, Telephone & cable   | 13,000                   | 842                      | 1,532         | 11,468                    | 88%        |
| 5381 - Utilities, Data Services       | 200,000                  | 11,268                   | 24,589        | 175,411                   | 88%        |
| <b>INFORMATION TECHNOLOGY SERVICE</b> | <b>731,525</b>           | <b>34,282</b>            | <b>78,581</b> | <b>652,944</b>            | <b>89%</b> |



**Mountain View Fire Rescue  
Budget Summary by Department  
HUMAN RESOURCES**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|   | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |                  |
|---|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------------|
| 5205 - Operating supplies & expense     | 200                              |                                  | 57                    | 143                               | 72%              |
| 5209 - Food/Catering                    | 3,000                            |                                  | 926                   | 2,075                             | 69%              |
| 5220 - Awards & Celebrations            | 25,000                           |                                  | 2,062                 | 22,938                            | 92%              |
| 5235 - Membership/subscriptions         | 9,630                            |                                  | 1,402                 | 8,228                             | 85%              |
| 5240 - Postage/UPS,Fed X                | 500                              |                                  |                       | 500                               | 100%             |
| 5245 - Uniform/allowance                | 700                              |                                  |                       | 700                               | 100%             |
| 5263 - Training library                 |                                  |                                  | 367                   | (367)                             | 0%               |
| 5267 - Mileage                          | 300                              |                                  |                       | 300                               | 100%             |
| 5288 - Travel costs/per diems           | 6,300                            |                                  |                       | 6,300                             | 100%             |
| 5300 - General Purchased Services       | 6,000                            |                                  |                       | 6,000                             | 100%             |
| 5322 - Employee Testing                 | 12,500                           | 5,253                            | 8,578                 | 3,922                             | 31% <b>FS2-1</b> |
| 5324 - Recruiting/Hiring services       | 3,000                            |                                  |                       | 3,000                             | 100%             |
| 5339 - Employee Incentives/Celebrations | 5,000                            |                                  |                       | 5,000                             | 100%             |
| 5355 - Training seminars                | 16,000                           |                                  |                       | 16,000                            | 100%             |
| 5365 - Exams and Certifications         | 1,800                            |                                  |                       | 1,800                             | 100%             |
| 5366 - Tuition Reimbursement            | 45,000                           | 2,878                            | 7,038                 | 37,962                            | 84%              |
| 5520 - Protective gear/equip            | 40,000                           |                                  |                       | 40,000                            | 100%             |
| <b>HUMAN RESOURCES</b>                  | <b>174,930</b>                   | <b>8,131</b>                     | <b>20,430</b>         | <b>154,500</b>                    | <b>88%</b>       |

**FS2-1** - Account 5322 - Health and background check pre-employment screening.

**JANUARY FOOTNOTES:**

**FS1-2** - Account 5205 - Purchase of minifridge for motherhood accomodation.

**FS1-3** - Account 5209 - Lunch for assessment of new hires.

**FS1-4** - Account 5235 - Annual membership to Nation Testing Network (NTN) and Society for Human Resource Dual Membership and Professional Membership.

**FS1-5** - Account 5263 - Books for hiring process.

**FS1-6** - Account 5322 - Davis and Associates testing for new hires.



**Mountain View Fire Rescue  
Budget Summary by Department  
FINANCIAL SERVICES**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                 | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|---------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5209 - Food/Catering            | 600                              |                                  |                       | 600                               | 100%       |
| 5225 - Bank charges             | 3,900                            |                                  | 56                    | 3,844                             | 99%        |
| 5227 - Misc. Fees               | 600                              |                                  | 78                    | 522                               | 87%        |
| 5235 - Membership/subscriptions | 200                              |                                  |                       | 200                               | 100%       |
| 5245 - Uniform/allowance        | 1,050                            |                                  |                       | 1,050                             | 100%       |
| 5288 - Travel costs/per diems   | 2,690                            |                                  |                       | 2,690                             | 100%       |
| 5315 - Audit & accounting       | 31,000                           |                                  |                       | 31,000                            | 100%       |
| 5342 - Contract labor services  | 133,500                          | 9,694                            | 9,694                 | 123,806                           | 93%        |
| 5355 - Training seminars        | 8,600                            |                                  |                       | 8,600                             | 100%       |
| <b>FINANCIAL SERVICES</b>       | <b>182,140</b>                   | <b>9,694</b>                     | <b>9,828</b>          | <b>172,312</b>                    | <b>95%</b> |

**JANUARY FOOTNOTES:**

**FS1-7** - Account 5227 - Xerox Financial Services.



**Mountain View Fire Rescue**  
**Budget Summary by Department**  
**EMERGENCY OPERATIONS**  
 For the 2 Month(s) Ending February 29, 2024  
 (in Whole Numbers)

|  | Total Original<br>Budget | Current Period<br>Actual | YTD<br>Actual  | Total Remaining<br>Budget |                  |
|--|--------------------------|--------------------------|----------------|---------------------------|------------------|
| 5205 - Operating supplies & expense    | 124,600                  | 5,510                    | 8,935          | 115,665                   | 93%              |
| 5209 - Food/Catering                   | 23,500                   |                          |                | 23,500                    | 100%             |
| 5235 - Membership/subscriptions        | 7,700                    | 100                      | 100            | 7,600                     | 99%              |
| 5240 - Postage/UPS,Fed X               | 1,100                    |                          |                | 1,100                     | 100%             |
| 5244 - Janitorial Supplies             | 51,800                   |                          | 2,645          | 49,155                    | 95%              |
| 5245 - Uniform/allowance               | 110,900                  | 17,673                   | 17,942         | 92,958                    | 84%              |
| 5255 - Small Equipment                 | 19,900                   |                          |                | 19,900                    | 100%             |
| 5256 - Saw supplies/accessories        | 2,600                    |                          |                | 2,600                     | 100%             |
| 5259 - Station Allowance               | 300                      |                          |                | 300                       | 100%             |
| 5261 - FF Equipment                    | 13,000                   |                          | 2,249          | 10,751                    | 83%              |
| 5263 - Training library                | 7,800                    |                          |                | 7,800                     | 100%             |
| 5269 - SCBA Supplies/parts             | 35,250                   | 3,306                    | 28,536         | 6,714                     | 19%              |
| 5270 - Hose/nozzle supplies            | 4,501                    |                          |                | 4,501                     | 100%             |
| 5271 - EMS Disposables                 | 210,000                  | 12,323                   | 32,069         | 177,931                   | 85%              |
| 5272 - EMS Durables                    | 31,000                   |                          |                | 31,000                    | 100%             |
| 5288 - Travel costs/per diems          | 62,000                   |                          |                | 62,000                    | 100%             |
| 5300 - General Purchased Services      | 52,200                   | 362                      | 3,752          | 48,448                    | 93%              |
| 5318 - Honor Guard                     | 14,400                   |                          |                | 14,400                    | 100%             |
| 5332 - Repairs/Maintenance, Saws       | 10,900                   |                          |                | 10,900                    | 100%             |
| 5333 - Repairs/Maint, Extinguishers    | 5,725                    |                          |                | 5,725                     | 100%             |
| 5335 - Repairs & Maint, Hose/nozzles   | 4,500                    |                          |                | 4,500                     | 100%             |
| 5336 - Repairs/Maint-FF Equip          | 6,000                    |                          |                | 6,000                     | 100%             |
| 5342 - Contract labor services         | 72,676                   | 6,056                    | 12,112         | 60,564                    | 83%              |
| 5346 - R & M equipment                 | 88,641                   |                          | 124            | 88,517                    | 100%             |
| 5348 - Repairs & maintenance, building | 8,680                    |                          | 25             | 8,655                     | 100%             |
| 5355 - Training seminars               | 190,148                  |                          |                | 190,148                   | 100%             |
| 5360 - Authority Fee                   | 108,759                  |                          | 108,786        | (27)                      | 0%               |
| 5362 - SCBA Repair/Maint/Testing       | 52,200                   | 847                      | 3,773          | 48,427                    | 93%              |
| 5363 - Protective Clothing Repairs     | 11,800                   |                          |                | 11,800                    | 100%             |
| 5365 - Exams and Certifications        | 17,223                   | 3,645                    | 4,580          | 12,643                    | 73% <b>FS2-2</b> |
| 5367 - Mileage Reimbursement           |                          |                          | 46             | (46)                      | 0%               |
| 5372 - Landscaping Maintenance         | 3,460                    |                          |                | 3,460                     | 100%             |
| 5380 - EMS Purchased Services          | 33,300                   | 1,050                    | 1,050          | 32,250                    | 97%              |
| 5515 - Hose Equipment <\$5K            | 4,500                    |                          |                | 4,500                     | 100%             |
| 5520 - Protective gear/equip           | 389,902                  | 4,166                    | 4,166          | 385,736                   | 99%              |
| 5525 - Non-Capital Equip <\$5K         | 31,700                   | 2,792                    | 2,739          | 28,961                    | 91%              |
| <b>EMERGENCY OPERATIONS</b>            | <b>1,812,665</b>         | <b>57,829</b>            | <b>233,630</b> | <b>1,579,035</b>          | <b>87%</b>       |

**FS2-2** - Account 5365 - Pediatric Advanced Life Support (PALS) recertifications.

**JANUARY FOOTNOTES:**

**FS1-8-** Account 5261 - Purchase of high output battery pack and waterproof poly tarps cover.

**FS1-9** - Account 5269 - Purchase of SCBA masks and regulators for new hires.

**FS1-10** - Account 5360 - One time authority fee to Boulder County Hazardous Materials Response Authority; will be netted with the total remaining budget



**Mountain View Fire Rescue  
Budget Summary by Department  
LIFE SAFETY**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                     | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|-------------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense | 2,500                            |                                  | 93                    | 2,407                             | 96%        |
| 5209 - Food/Catering                | 8,000                            |                                  | 280                   | 7,720                             | 97%        |
| 5211 - Tech-Hardware & Accessories  |                                  |                                  | 0                     | 0                                 | 0%         |
| 5220 - Awards & Celebrations        | 1,000                            |                                  |                       | 1,000                             | 100%       |
| 5235 - Membership/subscriptions     | 4,660                            | 118                              | 411                   | 4,249                             | 91%        |
| 5237 - Public education supplies    | 59,150                           |                                  | 1,839                 | 57,311                            | 97%        |
| 5238 - Fire investigation supplies  | 4,400                            |                                  |                       | 4,400                             | 100%       |
| 5240 - Postage/UPS,Fed X            | 100                              |                                  |                       | 100                               | 100%       |
| 5245 - Uniform/allowance            | 7,610                            | (88)                             | (88)                  | 7,698                             | 101%       |
| 5288 - Travel costs/per diems       | 11,700                           |                                  | 322                   | 11,378                            | 97%        |
| 5342 - Contract labor services      | 6,700                            |                                  |                       | 6,700                             | 100%       |
| 5355 - Training seminars            | 9,655                            |                                  | 798                   | 8,857                             | 92%        |
| 5365 - Exams and Certifications     | 8,900                            |                                  | 337                   | 8,563                             | 96%        |
| 5525 - Non-Capital Equip <\$5K      | 7,900                            |                                  |                       | 7,900                             | 100%       |
| <b>LIFE SAFETY</b>                  | <b>132,275</b>                   | <b>30</b>                        | <b>3,992</b>          | <b>128,283</b>                    | <b>97%</b> |



**Mountain View Fire Rescue  
Budget Summary by Department  
RADIOS & DISPATCH**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                     | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|-------------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense | 24,500                           |                                  |                       | 24,500                            | 100%       |
| 5209 - Food/Catering                | 300                              |                                  |                       | 300                               | 100%       |
| 5235 - Membership/subscriptions     | 100                              |                                  |                       | 100                               | 100%       |
| 5240 - Postage/UPS,Fed X            | 500                              |                                  |                       | 500                               | 100%       |
| 5346 - R & M equipment              | 51,000                           | 104                              | 8,104                 | 42,896                            | 84%        |
| 5359 - Dispatching service          | 86,001                           |                                  | 75,387                | 10,614                            | 12%        |
| <b>RADIOS &amp; DISPATCH</b>        | <b>162,401</b>                   | <b>104</b>                       | <b>83,491</b>         | <b>78,910</b>                     | <b>49%</b> |

**JANUARY FOOTNOTES:**

**FS1-11** - Account 5346 - Purchase of radios.

**FS1-12** - Account 5359 - 2024 annual fee for dispatch services/wireless maintenance.



**Mountain View Fire Rescue  
Budget Summary by Department  
TRAINING**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                     | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |                  |
|-------------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------------|
| 5205 - Operating supplies & expense | 15,000                           |                                  | (4)                   | 15,004                            | 100%             |
| 5209 - Food/Catering                | 5,000                            |                                  | 62                    | 4,938                             | 99%              |
| 5211 - Tech-Hardware & Accessories  | 1,500                            |                                  |                       | 1,500                             | 100%             |
| 5212 - Tech-Software & Applications | 1,500                            |                                  | 12                    | 1,488                             | 99%              |
| 5235 - Membership/subscriptions     | 25,000                           | 15,800                           | 15,800                | 9,200                             | 37% <b>FS2-3</b> |
| 5245 - Uniform/allowance            | 1,500                            |                                  | (85)                  | 1,585                             | 106%             |
| 5261 - FF Equipment                 | 5,000                            |                                  |                       | 5,000                             | 100%             |
| 5263 - Training library             | 2,000                            |                                  | 80                    | 1,920                             | 96%              |
| 5288 - Travel costs/per diems       | 7,500                            |                                  | 732                   | 6,768                             | 90%              |
| 5300 - General Purchased Services   | 1,500                            |                                  |                       | 1,500                             | 100%             |
| 5322 - Employee Testing             | 5,000                            |                                  |                       | 5,000                             | 100%             |
| 5346 - R & M equipment              | 2,000                            |                                  | 1,035                 | 965                               | 48%              |
| 5355 - Training seminars            | 93,000                           | 450                              | 3,188                 | 89,812                            | 97%              |
| 5356 - Seminar/Academy Expenses     | 12,500                           |                                  |                       | 12,500                            | 100%             |
| 5365 - Exams and Certifications     | 25,000                           | 765                              | 1,015                 | 23,985                            | 96%              |
| 5525 - Non-Capital Equip <\$5K      | 5,000                            |                                  |                       | 5,000                             | 100%             |
| 5550 - Training equipment           | 10,000                           |                                  |                       | 10,000                            | 100%             |
| <b>TRAINING</b>                     | <b>218,000</b>                   | <b>17,015</b>                    | <b>21,835</b>         | <b>196,165</b>                    | <b>90%</b>       |

**FS2-3** - Account 5235 - Annual Fire Department Training Network and Boulder County Regional Training Center Memberships.

**JANUARY FOOTNOTES:**

**FS1-13** - Account 5346 - Purchase Headrush Tech. Auto-belay recertification.



**Mountain View Fire Rescue  
Budget Summary by Department  
FLEET OPERATION**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|  | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|--|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense    | 239,400                          | 28,811                           | 31,345                | 208,055                           | 87%        |
| 5208 - Ambulance Expenses              | 1,650                            |                                  | 1,375                 | 275                               | 17%        |
| 5209 - Food/Catering                   | 1,500                            |                                  |                       | 1,500                             | 100%       |
| 5212 - Tech-Software & Applications    | 23,000                           |                                  |                       | 23,000                            | 100%       |
| 5227 - Misc. Fees                      | 3,000                            | 15                               | 269                   | 2,731                             | 91%        |
| 5234 - Outside Svc-Supplies/Materials  | 0                                | 6,170                            | 6,520                 | (6,520)                           | 0%         |
| 5235 - Membership/subscriptions        | 800                              |                                  |                       | 800                               | 100%       |
| 5240 - Postage/UPS,Fed X               | 5,000                            |                                  |                       | 5,000                             | 100%       |
| 5244 - Janitorial Supplies             | 6,300                            | 673                              | 673                   | 5,627                             | 89%        |
| 5245 - Uniform/allowance               | 10,140                           | 358                              | 358                   | 9,782                             | 96%        |
| 5265 - Fuel                            | 230,000                          | 11,898                           | 14,063                | 215,937                           | 94%        |
| 5266 - Tires                           | 94,500                           | 1,423                            | 1,423                 | 93,077                            | 98%        |
| 5288 - Travel costs/per diems          | 32,900                           |                                  | 4,094                 | 28,806                            | 88%        |
| 5311 - Tech Expense-Maintenance & Sup  | 11,235                           |                                  |                       | 11,235                            | 100%       |
| 5342 - Contract labor services         | 10,000                           |                                  |                       | 10,000                            | 100%       |
| 5347 - Repairs & maintenance, vehicles | 132,300                          | 26,170                           | 27,179                | 105,121                           | 79%        |
| 5355 - Training seminars               | 17,540                           |                                  | (1,606)               | 19,146                            | 109%       |
| 5364 - Annual Equip Testing            | 8,510                            |                                  |                       | 8,510                             | 100%       |
| 5525 - Non-Capital Equip <\$5K         | 12,400                           |                                  |                       | 12,400                            | 100%       |
| <b>FLEET OPERATION</b>                 | <b>840,175</b>                   | <b>75,518</b>                    | <b>85,694</b>         | <b>754,481</b>                    | <b>90%</b> |

**JANUARY FOOTNOTES:**

**FS1-14** - Account 5208 - One time ambulance license fees, no further expense for the year.

**FS1-15** - Account 5234 - Supplies/parts purchased for billable work only; offset by revenue collected.

**FS1-16** - Account 5288 - FDIC Conference travel and Waterous training for B.Ross and C.Gransee.





**Mountain View Fire Rescue**  
**Budget Summary by Department**  
**WILDLAND/RESCUE SERVICES**  
 For the 2 Month(s) Ending February 29, 2024  
 (in Whole Numbers)

|                                     | Total Original<br>Budget | Current Period<br>Actual | YTD<br>Actual | Total Remaining<br>Budget |             |
|-------------------------------------|--------------------------|--------------------------|---------------|---------------------------|-------------|
| 5205 - Operating supplies & expense | 29,000                   |                          | 1,001         | 27,999                    | 97%         |
| 5209 - Food/Catering                | 5,000                    |                          |               | 5,000                     | 100%        |
| 5211 - Tech-Hardware & Accessories  | 9,000                    |                          | 20            | 8,980                     | 100%        |
| 5245 - Uniform/allowance            | 10,800                   |                          |               | 10,800                    | 100%        |
| 5256 - Saw supplies/accessories     | 10,000                   |                          | 7             | 9,993                     | 100%        |
| 5261 - FF Equipment                 | 44,291                   |                          |               | 44,291                    | 100%        |
| 5288 - Travel costs/per diems       | 20,000                   |                          |               | 20,000                    | 100%        |
| 5342 - Contract labor services      | 5,000                    |                          |               | 5,000                     | 100%        |
| 5346 - R & M equipment              | 6,000                    |                          |               | 6,000                     | 100%        |
| 5355 - Training seminars            | 35,000                   |                          |               | 35,000                    | 100%        |
| 5378 - Utilities, trash             | 3,000                    |                          |               | 3,000                     | 100%        |
| 5520 - Protective gear/equip        | 45,000                   |                          |               | 45,000                    | 100%        |
| <b>WILDLAND/RESCUE SERVICES</b>     | <b>222,091</b>           | <b>0</b>                 | <b>1,027</b>  | <b>221,064</b>            | <b>100%</b> |



**Mountain View Fire Rescue  
Budget Summary by Department  
STATIONS AND GROUNDS**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|   | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|---|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense         | 74,750                           | 3,899                            | 6,781                 | 67,969                            | 91%        |
| 5245 - Uniform/allowance                    | 1,000                            |                                  |                       | 1,000                             | 100%       |
| 5300 - General Purchased Services           | 5,000                            |                                  |                       | 5,000                             | 100%       |
| 5342 - Contract labor services              | 73,500                           |                                  |                       | 73,500                            | 100%       |
| 5344 - Janitorial Services                  | 38,330                           | 2,011                            | 2,011                 | 36,319                            | 95%        |
| 5348 - Repairs & maintenance, building      | 175,110                          | 8,787                            | 18,266                | 156,844                           | 90%        |
| 5349 - Repairs & maint. appliances          | 4,550                            | 0                                | 847                   | 3,703                             | 81%        |
| 5355 - Training seminars                    | 1,500                            |                                  |                       | 1,500                             | 100%       |
| 5361 - Alarm system service fees            | 27,930                           | 1,480                            | 4,405                 | 23,525                            | 84%        |
| 5370 - HVAC/Mechanical Repairs              | 252,023                          | 523                              | 20,673                | 231,350                           | 92%        |
| 5372 - Landscaping Maintenance              | 57,015                           | 1,330                            | 2,880                 | 54,135                            | 95%        |
| 5376 - Utilities, electric & gas            | 213,144                          | 19,016                           | 30,660                | 182,485                           | 86%        |
| 5378 - Utilities, trash                     | 33,000                           | 2,435                            | 4,040                 | 28,960                            | 88%        |
| 5379 - Utilities, water & sewer             | 49,000                           | 3,718                            | 5,581                 | 43,419                            | 89%        |
| 5511 - Capital outlay, furniture & fixtures | 50,000                           |                                  |                       | 50,000                            | 100%       |
| 5525 - Non-Capital Equip <\$5K              | 48,000                           | 1,490                            | 1,490                 | 46,510                            | 97%        |
| <b>STATIONS AND GROUNDS</b>                 | <b>1,103,852</b>                 | <b>44,689</b>                    | <b>97,633</b>         | <b>1,006,219</b>                  | <b>91%</b> |

**JANUARY FOOTNOTES:**

**FS1-17** - Account 5349 - Stove repair at st.2 and other appliances maintenance st.9



**Mountain View Fire Rescue  
Budget Summary by Department  
WELLNESS PROGRAM**

For the 2 Month(s) Ending February 29, 2024  
(in Whole Numbers)

|                                       | <b>Total Original<br/>Budget</b> | <b>Current Period<br/>Actual</b> | <b>YTD<br/>Actual</b> | <b>Total Remaining<br/>Budget</b> |            |
|---------------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|------------|
| 5205 - Operating supplies & expense   | 1,000                            |                                  |                       | 1,000                             | 100%       |
| 5209 - Food/Catering                  | 2,280                            |                                  |                       | 2,280                             | 100%       |
| 5300 - General Purchased Services     | 5,500                            | 440                              | 440                   | 5,060                             | 92%        |
| 5304 - Fitness Memberships            | 2,500                            | 75                               | 75                    | 2,425                             | 97%        |
| 5342 - Contract labor services        | 48,800                           |                                  |                       | 48,800                            | 100%       |
| 5350 - Wellness check/Annual Physical | 167,000                          |                                  | 25,600                | 141,400                           | 85%        |
| 5353 - Health Screening-RTW           | 10,000                           |                                  |                       | 10,000                            | 100%       |
| 5355 - Training seminars              | 9,000                            |                                  |                       | 9,000                             | 100%       |
| 5525 - Non-Capital Equip <\$5K        | 1,500                            |                                  |                       | 1,500                             | 100%       |
| <b>WELLNESS PROGRAM</b>               | <b>247,580</b>                   | <b>515</b>                       | <b>26,115</b>         | <b>221,465</b>                    | <b>89%</b> |

**JANUARY FOOTNOTES:**

**FS1-18** - Account 5350 - Front Line Mobile Health, PLLC covered by the AFG award.



**Mountain View Fire Rescue**  
**Statement of Revenues and Expenditures**  
**CAPITAL RESERVE FUND**  
 For the 2 Month(s) Ending February 29, 2024  
 (in Whole Numbers)

|                                      | Total Original<br>Budget | Current Period<br>Actual | YTD<br>Actual | Total Remaining<br>Budget |                  |
|--------------------------------------|--------------------------|--------------------------|---------------|---------------------------|------------------|
| BEGINNING FUND BALANCE               | 18,937,545               | 7,020,229                | 7,407,305     | (11,530,240)              | -61%             |
| <b>REVENUES</b>                      |                          |                          |               |                           |                  |
| 4441 - INTEREST ON DEPOSITS          | 0                        | 99,954                   | 207,983       | 207,983                   | 0%               |
| 4557 - Energy Impact Grant           | 0                        | 123,622                  | 123,622       | 123,622                   | 0%               |
| Total REVENUES                       | 0                        | 223,576                  | 331,604       | 331,604                   | 0%               |
| <b>EXPENDITURES</b>                  |                          |                          |               |                           |                  |
| 90000-Capital Projects Contingency   | 177,221                  |                          |               | 177,221                   | 100%             |
| 100-ADMINISTRATION                   | 177,221                  |                          |               | 177,221                   | 100%             |
| 91000-Station Capital Improvements   | 50,000                   |                          |               | 50,000                    | 100%             |
| 99010-Tech-Software Implementation   | 68,000                   | 44,451                   | 44,451        | 23,549                    | 35% <b>FS2-4</b> |
| 105-INFORMATION TECHNOLOGY SERVI     | 118,000                  | 44,451                   | 44,451        | 73,549                    | 62%              |
| 90007-SCBA Replacement               | 1,007,086                |                          |               | 1,007,086                 | 100%             |
| 90008-EMS Pram Replacement           | 621,507                  |                          |               | 621,507                   | 100%             |
| 90010-Extrication Equip Replacement  | 159,535                  |                          |               | 159,535                   | 100%             |
| 90027-EMS Monitor Replacment         | 302,331                  |                          |               | 302,331                   | 100%             |
| 90028-EMS Equip Replacement          | 55,000                   |                          |               | 55,000                    | 100%             |
| 90030-FF Equip Replacement           | 7,000                    |                          |               | 7,000                     | 100%             |
| 90034-Rescue Task Force - PPE        | 5,686                    |                          |               | 5,686                     | 100%             |
| 99027-EMS Stair Chair                | 18,500                   |                          |               | 18,500                    | 100%             |
| 99041-Extrication Equipment          | 180,000                  |                          | 192,132       | (12,132)                  | -7%              |
| 200-EMERGENCY OPERATIONS             | 2,356,645                |                          | 192,132       | 2,164,513                 | 92%              |
| 90006-Communications Tower           | 17,932                   |                          | 17,932        | 0                         | 0%               |
| 90009-Radio Replacement Plan         | 375,104                  |                          |               | 375,104                   | 100%             |
| 400-RADIOS & DISPATCH                | 393,036                  |                          | 17,932        | 375,104                   | 95%              |
| 90029-Capital Training Equip         | 140,000                  |                          |               | 140,000                   | 100%             |
| 500-TRAINING                         | 140,000                  |                          |               | 140,000                   | 100%             |
| 90014-Engine Replacement Program     | 11,400,135               | 336,042                  | 336,042       | 11,064,093                | 97%              |
| 90016-Aerial Replacement             | 3,450,000                |                          |               | 3,450,000                 | 100%             |
| 90018-Wildland Utility Replacement   | 611,991                  |                          | 32,946        | 579,045                   | 95%              |
| 90020-Fleet Replacement Program      | 1,736,509                | 151,939                  | 151,939       | 1,584,570                 | 91%              |
| 90021-Ambulance Replacement          | 1,400,000                | 7,383                    | 7,383         | 1,392,617                 | 99%              |
| 99035-Hazmat Apparatus/Equip         | 46,090                   | 13,349                   | 13,349        | 32,741                    | 71%              |
| 600-FLEET OPERATION                  | 18,644,725               | 508,713                  | 541,659       | 18,103,066                | 97%              |
| 90011-Admin Bldg Improvements        | 5,048,000                |                          | 36            | 5,047,964                 | 100%             |
| 90013-Maintenance Facility           | 53,000                   |                          |               | 53,000                    | 100%             |
| 90039-Maintenance/Fleet Bldg & Equip | 23,153                   |                          |               | 23,153                    | 100%             |
| 91000-Station Capital Improvements   | 168,000                  |                          |               | 168,000                   | 100%             |
| 91008-Station 8 Capital Improvements | 39,000                   |                          |               | 39,000                    | 100%             |
| 91009-Station 9 Capital Improvements | 37,500                   |                          |               | 37,500                    | 100%             |
| 91010-Station 10 Capital Improvement | 200,000                  |                          |               | 200,000                   | 100%             |
| 91012-Station 12 Capital Improvement | 6,500                    |                          |               | 6,500                     | 100%             |
| 99022-Construction Repairs           |                          | 601                      | 601           | (601)                     | 0%               |
| 99040-New Station Build              | 8,317,875                | 42,808                   | 44,867        | 8,273,008                 | 99%              |
| 99043-Capital Appliances/Fixed Equip | 8,000                    |                          |               | 8,000                     | 100%             |
| 99047-Marshall Mesa Cistern          | 250,000                  |                          |               | 250,000                   | 100%             |
| 99050-Monarch Park Project           |                          | 15,171                   | 265,171       | (265,171)                 | 0%               |
| 800-STATIONS AND GROUNDS             | 14,151,028               | 58,580                   | 310,675       | 13,840,353                | 98%              |

|   |                     |                  |                  |                     |               |
|---|---------------------|------------------|------------------|---------------------|---------------|
| 90032-Wellness Program Equip                      | 33,279              |                  |                  | 33,279              | 100%          |
| 950-WELLNESS PROGRAM                              | 33,279              |                  |                  | 33,279              | 100%          |
| Total EXPENDITURES                                | <u>36,013,934</u>   | <u>611,745</u>   | <u>1,106,849</u> | <u>34,907,085</u>   | <u>97%</u>    |
| EXCESS/(DEFICENCY) REVENUES<br>AFTER EXPENDITURES | <u>(36,013,934)</u> | <u>(388,169)</u> | <u>(775,245)</u> | <u>35,238,689</u>   | <u>-98%</u>   |
| Changes in Fund Balances                          | <u>17,000,000</u>   | <u>0</u>         | <u>0</u>         | <u>(17,000,000)</u> | <u>-100%</u>  |
| ENDING FUND BALANCE                               | <u>(76,389)</u>     | <u>6,632,060</u> | <u>6,632,060</u> | <u>6,708,449</u>    | <u>-8782%</u> |

**FS2-4** - Program 99010, Dept. 105 - JMT Implementation Costs for financial application

**JANUARY FOOTNOTES:**

**FS1-19** - Program 99041, Dept. 200 - Purchase of 3 sets of Holmatro extrication tools

**FS1-20** - Program 90006, Dept. 400 - Annual payment for Niwot Tower per agreement.

**FS1-21** - Program 99050, Dept. 800 - Earnest money for Monarch Park contract.



**Mountain View Fire Rescue  
Statement of Financial Position  
GENERAL FUND**

As at February 29, 2024  
(in Whole Numbers)

|                                     | Beginning<br>Period Balance | Current<br>Change   | Current<br>Year    |
|-------------------------------------|-----------------------------|---------------------|--------------------|
| <b>Assets</b>                       |                             |                     |                    |
| Cash in Bank                        | 1,630,250                   | (909,961)           | 720,289            |
| Cash with County Treasurer          | 190,269                     | 11,749,656          | 11,939,925         |
| Cash invested in COLOTRUST          | 49,103,595                  | (1,736,997)         | 47,366,598         |
| Accounts Receivable                 | 381,626                     | 14,359              | 395,985            |
| Accrued Property Taxes              | 162,983                     | (11,227,947)        | (11,064,964)       |
| Prepaid Expenses                    | 962,033                     | 580,067             | 1,542,100          |
| Due From Other Funds                | 18,969,030                  | 220,213             | 19,189,243         |
| <b>Total Assets</b>                 | <b>71,399,786</b>           | <b>(1,310,610)</b>  | <b>70,089,176</b>  |
| <b>Liabilities</b>                  |                             |                     |                    |
| Accounts Payable                    | (491,741)                   | (80,712)            | (572,453)          |
| Due To Other Funds                  | 3,029,191                   | 0                   | 3,029,191          |
| Deferred Revenues                   | 163,091                     | (11,227,947)        | (11,064,856)       |
| <b>Total Liabilities</b>            | <b>2,700,541</b>            | <b>(11,308,659)</b> | <b>(8,608,118)</b> |
| <b>Fund Balances</b>                |                             |                     |                    |
| Restricted                          | 1,134,317                   | 0                   | 1,134,317          |
| Assigned                            | (2,495,500)                 | 0                   | (2,495,500)        |
| Unassigned                          | 22,375,599                  | 0                   | 22,375,599         |
| Current Earnings                    | 47,684,829                  | 9,998,049           | 57,682,878         |
| <b>Total Fund Balances</b>          | <b>68,699,245</b>           | <b>9,998,049</b>    | <b>78,697,294</b>  |
| <b>Liabilities and Fund Balance</b> | <b>71,399,786</b>           | <b>(1,310,610)</b>  | <b>70,089,176</b>  |



**Mountain View Fire Rescue**  
**Statement of Financial Position**  
**CAPITAL RESERVE FUND**  
As at February 29, 2024  
(in Whole Numbers)

|                                     | <b>Beginning<br/>Period Balance</b> | <b>Current<br/>Change</b> | <b>Current<br/>Year</b> |
|-------------------------------------|-------------------------------------|---------------------------|-------------------------|
| <b>Assets</b>                       |                                     |                           |                         |
| Cash in Bank                        | 21,786                              | 17                        | 21,804                  |
| Cash invested in COLOTRUST          | 22,863,820                          | (229,205)                 | 22,634,615              |
| Due From Other Funds                | (10,036,230)                        | (220,213)                 | (10,256,443)            |
| <b>Total Assets</b>                 | <b>12,849,376</b>                   | <b>(449,401)</b>          | <b>12,399,975</b>       |
| <b>Liabilities</b>                  |                                     |                           |                         |
| Accounts Payable                    | 230,756                             | (62,170)                  | 168,586                 |
| Due To Other Funds                  | 5,471,656                           | 0                         | 5,471,656               |
| <b>Total Liabilities</b>            | <b>5,702,412</b>                    | <b>(62,170)</b>           | <b>5,640,242</b>        |
| <b>Fund Balances</b>                |                                     |                           |                         |
| Assigned                            | 2,897,708                           | 0                         | 2,897,708               |
| Unassigned                          | 8,714,453                           | 0                         | 8,714,453               |
| Current Earnings                    | (4,465,197)                         | (387,231)                 | (4,852,428)             |
| <b>Total Fund Balances</b>          | <b>7,146,964</b>                    | <b>(387,231)</b>          | <b>6,759,733</b>        |
| <b>Liabilities and Fund Balance</b> | <b>12,849,376</b>                   | <b>(449,401)</b>          | <b>12,399,975</b>       |



**Mountain View Fire Rescue**  
**Statement of Financial Position**  
**DEBT SERVICE FUND**  
As at February 29, 2024  
(in Whole Numbers)

|                                     | <b>Beginning<br/>Period Balance</b> | <b>Current<br/>Change</b> | <b>Current<br/>Year</b> |
|-------------------------------------|-------------------------------------|---------------------------|-------------------------|
| <b>Assets</b>                       |                                     |                           |                         |
| Cash with County Treasurer          | (15,885)                            | 201,730                   | 185,845                 |
| Cash invested in COLOTRUST          | 50,169                              | (34,508)                  | 15,661                  |
| Accrued Property Taxes              | 21,511                              | (205,763)                 | (184,252)               |
| Due From Other Funds                | 7,029                               |                           | 7,029                   |
| <b>Total Assets</b>                 | <b>62,824</b>                       | <b>(38,541)</b>           | <b>24,283</b>           |
| <b>Liabilities</b>                  |                                     |                           |                         |
| Accounts Payable                    | 0                                   | 0                         | 0                       |
| Due To Other Funds                  | 26,194                              | 0                         | 26,194                  |
| Deferred Revenues                   | 21,510                              | (205,763)                 | (184,253)               |
| <b>Total Liabilities</b>            | <b>47,704</b>                       | <b>(205,763)</b>          | <b>(158,059)</b>        |
| <b>Fund Balances</b>                |                                     |                           |                         |
| Assigned                            | 17,442                              | 0                         | 17,442                  |
| Unassigned                          | 40,955                              | 0                         | 40,955                  |
| Current Earnings                    | (43,277)                            | 167,222                   | 123,945                 |
| <b>Total Fund Balances</b>          | <b>15,120</b>                       | <b>167,222</b>            | <b>182,342</b>          |
| <b>Liabilities and Fund Balance</b> | <b>62,824</b>                       | <b>(38,541)</b>           | <b>24,283</b>           |





# MOUNTAIN VIEW FIRE RESCUE

TRUST • TEAMWORK • PROFESSIONALISM

February 29, 2024

## Ambulance Donation

Online Daily Camera version: <https://www.dailycamera.com/2024/02/29/mountain-view-fire-rescue-donates-ambulance-to-boulder-tec-students/>

Picked up by EMS1 industry publication: <https://www.ems1.com/ambulances-emergency-vehicles/colo-fd-donates-ambulance-to-technical-schools-ems-program>





PREP GIRLS GOLF  
Three-peat? Erie eyeing more hardware  
Sports » C1



SUPERIOR  
Pedestrian bridge to be built later this year  
Front Range » B1



FILM  
'Angel Applicant' debuts at festival  
BIFF » A5

**BOULDER INTERNATIONAL FILM FESTIVAL**  
FEB 29 - MARCH 3  
BIFFI.COM

# Daily Camera

AN EDITION OF THE DENVER POST

Partly sunny  
High: 64 Low: 40  
» PAGE

CONGRESS

## Rep. Caraveo unveils reform bills

### Package would help impacted cities, reduce time for work permits

By John Aguilar  
jaguilar@denverpost.com

U.S. Rep. Yadira Caraveo of Colorado unveiled a package of migrant-related bills in the House Thursday that aim to break a partisan logjam on immigration reform and would assist cities like

Denver that have shouldered unforeseen costs.

The congresswoman, who represents Colorado's most heavily Latino congressional district, said her aim is to help interior cities deal with sheltering and other costs in one of two bills she's leading. Other bills she's joined as a

co-sponsor would shorten the time migrants must wait for work authorization and ease the path to citizenship for those who came to the United States as minors and have lived here for years — the so-called Dreamers. Some of the bills have bipartisan support.

The legislation comes as the issue of immigration and the border crisis dominates the 2024 presidential campaign — with same-day visits to the U.S. southern border Thursday by Presi-

dent Joe Biden and his Republican rival, former President Donald Trump.

Two of Caraveo's bills would provide law enforcement with more resources to deal with border-related drug interdiction and would hold ICE detention centers, like the one in Aurora, accountable for protecting detainees who are injured, are sexually assaulted or die in their facilities.

It's not clear how far the bills will advance in the Republican-

controlled House. Earlier this month, at Trump's urging, a bipartisan deal in the U.S. Senate was scuttled by Republican congressional leaders. The new House bill package revives some elements of that deal in separate bills.

"We'll see if his party is interested in actual solutions," Caraveo said of GOP House Speaker Mike Johnson in an interview with The Denver Post.

REFORM » PAGE 3

MOUNTAIN VIEW FIRE RESCUE

## STUDENTS CAN TRAIN WITH NEW AMBULANCE



CLIFF GRASSMICK — STAFF PHOTOGRAPHER

Mountain View Fire Rescue EMS Division Chief Paul Johnson, middle right, hands over the ambulance keys to Boulder Valley School District EMS instructor, Rick Dirr, right. Mountain View Fire Rescue donated an ambulance on Thursday to the Boulder Technical Education Center to help with EMT training for students.

### Boulder TEC receives new vehicle donated by rescue crews

By Nicole Dorfman  
ndorfman@prairiemountainmedia.com

Mountain View Fire Rescue crews surprised some Boulder technical school students with an ambulance on Thursday morning.

Ambulance crews showed up at the Boulder Technical Education Center at 9 a.m. to donate the ambulance to Boulder's potential future emergency medical technicians and paramedics.

Crews turned over the keys of

the former MVFR ambulance to Boulder Valley School District Superintendent Rob Anderson and BVSD EMS instructor Rick Dirr.

Deputy Chief Sterling Folden, Assistant Chief of Operations Pete Zick, EMS Division Chief Paul Johnson, EMS Captain Steven Knoll, EMS Lt. Neil Sheets and the MVFR Station 2 crew presented the ambulance. At the same time, dozens of students checked out the new teaching tool.

"To be able to take really good care of people, you need to be

able to function in any environment; the back of an ambulance is where much of that work occurs," Johnson said in a press release.

The 2007 Ford ambulance served both MVFR Station 5 and Station 9 before it was donated. Students in Boulder TEC's auto repair program also will get a chance to work with the ambulance. They'll paint and vinyl-wrap the vehicle and be responsible for its upkeep.

"Partnerships like these are what make career and technical education come alive, said

Arlie Huffman, Boulder TEC principal, and career and technical education director. "We are so appreciative of this donation, knowing that EMT is a career that is in high demand in our community and very popular with our students."

The EMT program was made possible through a partnership with Front Range Community College. It's a new addition to Boulder TEC's health service offerings, which include an emergency medical responder, sports medicine, physical therapy and biomedical programs.

CU BOULDER

## People of color breathe Denver's worst air, study finds

### Historic redlining linked to poor air quality

By Olivia Doak  
odoak@prairiemountainmedia.com

People of color in Denver breathe the city's worst air, a trend found to be linked to racist practices from the 1930s and 1940s.

According to a study from the University of Colorado Boulder, people of color in Denver, specifically Hispanics and Latinos, are exposed to higher levels of air pollution than white people.

"Pollution is not equally distributed for different racial and ethnic groups in Denver," CU Boulder doctoral student Alex Bradley said.

The study found poor air quality is connected to redlining, a practice in the 1930s and 1940s in Denver where people of color were refused mortgages in certain neighborhoods, forcing them to live in different areas of the city.

Industrial zones and highways were built around these areas, which have lower value. Highways were purposefully built through neighborhoods of color, Bradley said, and many people continue to live in historically redlined neighborhoods decades after the practice ended.

"It's terrible," Bradley said. "People shouldn't have to breathe worse air just because of where they live."

The 80216 zip code, which includes the Denver neighborhoods of Globeville, Elyria and Swansea, was ranked as the most polluted zip code in the United States, according to a 2017 study. Olga Gonzalez, executive director of the nonprofit Cultivando, said this pollution has been going on for decades in these neighborhoods that are predominantly made up of Indigenous and Latino people.

"Our communities tend to live in these areas that are not contributing to optimal health. In fact, they're killing us," Gonzalez said. "I'm glad that there's more research and more awareness about this."

The researchers combined satellite data measuring pollution with historical redlined maps created by the Homeowners' and Loan Corporation, which graded neighborhoods A-D and allowed the Federal Housing Administration to deny loans in lower-graded

REDLINING » PAGE 2

LEAP DAY

## Boulder County residents celebrate rare birthday parties

By Dana Cadey  
dcadey@prairiemountainmedia.com

For many, leap day is simply an extra day tacked on to the shortest month of the year. But for others, including a few people in the Boulder area, the day marks a precious opportunity to

do something that only comes around every four years: celebrate their real birthday.

"Historically, it has been an excuse to kind of go really big and throw a big party," said Boulder resident Anna Butler, who turned 36 during her "ninth" birthday on Thursday.

The odds of being born on

a leap day are slim — one in 1,461, in fact. Despite those low chances, Butler said she's actually met two fellow leap day babies who were born in the same year as her.

"When you meet other people who were born on (Feb. 29), which is so rare, you have this immediate bond of this very unique thing

about you," Butler said. "You have this camaraderie around this experience that you can't really explain to anybody else."

During regular calendar years, Butler celebrates her birthday on Feb. 28 to mark the occasion within her birth month. She said that during those years, Facebook

LEAP DAY » PAGE 2







## Request for Board Action

**To: Board of Directors**

**From: Radio Communications Group**

**Date: March 12, 2024**

---

### **Specific Action Requested**

Donate obsolete 800 mHz radios to Boulder County Sherriff Office-Communications Division

### **Background**

MV has upgraded all 800 mHz radios that will not work on Front Range Communications Consortium (FRCC) but can still be used on Digital Trunked Radio System (DTRS) the 800 radio System.

### **Justification**

Boulder County Sherriff Office would like to build a cache of 800 mHz radios in anticipation of large-scale incidents, as well as equip under-funded fire departments in Boulder County.

### **Future Action Requested**

Consideration and motion to approve the donation of obsolete radios to Boulder County Sherriff Office.

### **Exhibit List**

Photo and inventory list.

Excess Radio Equipment.



**XTS 5000 Portable Value \$150**

721CEC1549 721CEC1550 721CEC1551 721CEC1552 721CEQ0078 721CEU0307 721CDU1554  
721CDU1556 721CDU1557 721CDU1558 721CDU1563 721CDU1585 721CDU1587 721CDU1588  
721CDU1591 721CDU1592 721CDU1593 721CDU1594 721CDU1598 721CDU1599 721CDU3010  
721CDU3014 721CDY2449 721CDY2450 721CDY2451 721CDY2452 721CFG0042 721CFG0043  
721CGD2276

**XTS 2500 Portable Value \$150**

205CEU0204 205CEU0205 205CEU0207 205CEY3771 205CEY3772 205CEY3773 205CHV5771  
205CHV5772 205CHV5774 205CHV5775 205CHV5776 205CJD1099 205CJD1101 205CJD1104  
205CJD1105 205CJD1106 205CJD1107 205CJD1113 205CJX5988 205CJX5990 205CJX5991  
205CJX5992 205CJX5993 205CJX6204 205CJX6205 205CJX6206 205CJX6207 205CJX6208  
205CJX6210 205CJX6211 205CJX6531 205CJX6534

**XTL 1500 Mobile Value \$50**

775CJR0692 775CJX1387 775CJX1388 775CKK0050 775THY0694 775THY0698 775THY0703  
775THY0707 775THY0708 775THY0711 775THY2633

**XTL 2500 Mobile Value \$50**

514CJX2948 514CJX2949 514CLZ3044 514CMH2707

**XTL 5000 Mobile Value \$50**

500CHV1252

**XTS Impres Chargers Value \$30**

50 - Single Charger

4 - 6-Bank Charger

**Assorted Lapel Mics, Batteries & Clips Value \$20**

STATE OF COLORADO )  
 ) ss.  
COUNTY OF BOULDER )

BEFORE THE BOARD OF DIRECTORS  
OF THE  
MOUNTAIN VIEW FIRE PROTECTION DISTRICT

IN THE MATTER OF EXCLUSION OF  
LANDS WITHIN THE MOUNTAIN VIEW  
FIRE PROTECTION DISTRICT

CERTIFIED BOARD ORDER OF EXCLUSION

**THIS MATTER COMING ON TO BE HEARD ON** March 19, 2024 by the Board of Directors of the Mountain View Fire Protection District (District), the Board hereby finds:

1. That a written Petition in compliance with § 32-1-501(1), C.R.S. was filed with the Board of Directors requesting exclusion from the District of the following property:

LOT 1 WESTVIEW ACRES LESS ALL OIL GAS MINERALS & HYDROCARBONS & ALL OF ADJACENT VACATED OUTLOT F SOMERSET MEADOWS FLG 1 PER R2801062

LOT 2, WESTVIEW ACRES SUBDIVISION, AND OUTLOT H, SOMERSET MEADOWS FILING NO. 1, COUNTY OF BOULDER, STATE OF COLORADO.

2. That said Petition was signed by 100% of the fee owners of the respective real property to be excluded, and that the said signatures were acknowledged in the same manner as conveyances of land are required to be acknowledged; and that the Petition complies with all requirements as specified by law.

3. That the Board fixed a hearing upon said Petition for March 19, 2024, at District's Administration Building, 3561 North Stagecoach Road, Longmont, CO 80504 at 6:00 p.m. A Notice thereof, as required by law, was published in the *Longmont Times Call*, a newspaper of general circulation in the District.

4. That the conditions fixed by the Board and required by law for exclusions have been satisfied and accepted.

5. That no written objections to the granting of the Petition were presented to the Board.

6. That the Board has heard all matters relative to the Petition at a public meeting held at the time and on the date set forth in Paragraph 3 above, and pursuant to § 32-1-501(3), C.R.S. finds:

6.1 That such exclusion is in the best interest of the properties seeking exclusion;

6.2 Exclusion is in the best interest of District and Boulder County;

6.3 The cost and benefits to the properties seeking exclusion of the provision of the District services weighs in favor of exclusion as the property has been annexed into the City of Longmont which can provide service at a comparable level and permit development of the property;

6.4 The exclusion of the properties will not have an adverse impact on service by the District to other properties within the District's boundaries;

6.5 The City of Longmont will provide economical and reasonable service to the properties on a comparable basis to the District;

6.6 There are no employment or economic impacts arising from this exclusion;

6.7 Denial of the petition may have a negative economic impact on the region, surrounding area and state as a whole by precluding development of the property;

6.8 There is no additional cost to be levied on other properties within the District if this exclusion is granted.

**WHEREFORE, IT IS ORDERED BY THE BOARD OF DIRECTORS OF MOUNTAIN VIEW FIRE PROTECTION DISTRICT** that the Petition be granted and the properties situated in the County of Boulder, State of Colorado, described above, be and hereby is, excluded from the Mountain View Fire Protection District.

DATED: March 19, 2024

**MOUNTAIN VIEW FIRE PROTECTION DISTRICT**

\_\_\_\_\_  
President

The undersigned, Secretary of the Mountain View Fire Protection District, hereby certifies that the foregoing Order is a true, complete and correct copy of an Order of the Board of Directors of the Mountain View Fire Protection District duly and regularly entered by the Board at its regular public meeting held on March 19, 2024.

\_\_\_\_\_  
Secretary

(SEAL)



## Exclusion Request

Property Address: West View Acres (see attached property report)

Property Owner: West View Estates LLC and West View Trust LLC

Date of Request: January 10, 2024

Is this request based on an annexation? Yes, property is within the City of Longmont

Would this exclusion cause a substantive drop in service level? No

Would this exclusion have a substantial impact to District revenue? No, \$3203 annually

After reviewing the attached petition, staff recommends approving the attached request.

---

Exclusion Statute (32-1-501(3)) considerations are as follows.

- (a) *The best interests of all of the following:*
  - (I) *The property to be excluded;*
  - (II) *The special district from which the exclusion is proposed;*
  - (III) *The county or counties in which the special district is located;*
- (b) *The relative cost and benefit to the property to be excluded from the provision of the special district's services;*
- (c) *The ability of the special district to provide economical and sufficient service to both the property to be excluded and all of the properties within the special district's boundaries;*
- (d) *Whether the special district is able to provide services at a reasonable cost compared with the cost that would be imposed by other entities in the surrounding area to provide similar services in the surrounding area or by the fire protection district or county fire improvement district that has agreed to include the property to be excluded from the special district;*
- (e) *The effect of denying the petition on employment and other economic conditions in the special district and surrounding area;*
- (f) *The economic impact on the region and on the special district, surrounding area, and state as a whole if the petition is denied or the resolution is finally adopted;*



- (g) Whether an economically feasible alternative service may be available; and*
- (h) The additional cost to be levied on other property within the special district if the exclusion is granted.*

**Attachments:**

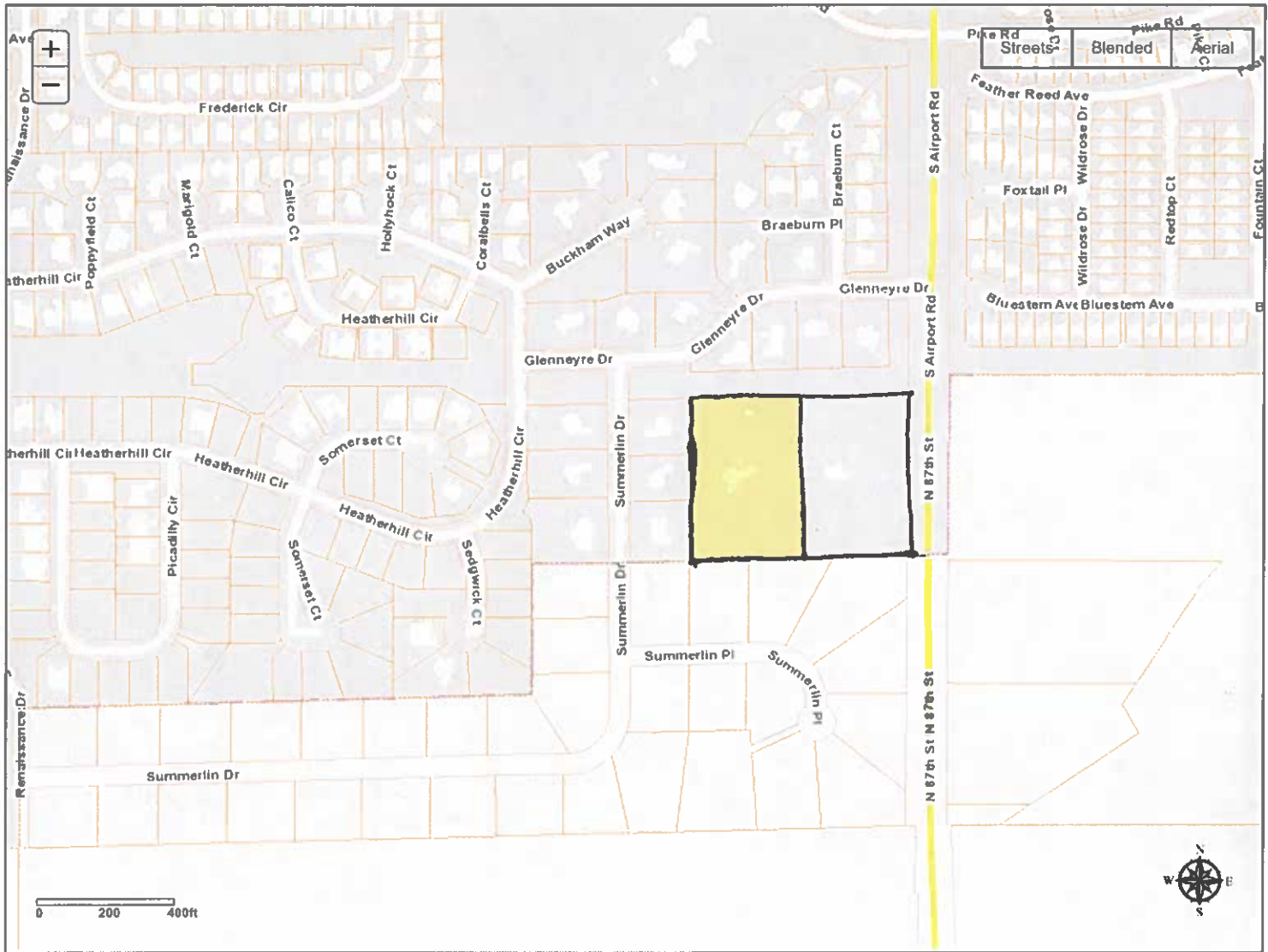
Exclusion Request

Surveys

Public Lands

Elections

Other Views



## Tax Account

Account Number R0087581

### Tax Billed at 2023 Rates

Tax Area 002790 - 002790

| Authority                   | Authority Id | Mill Levy   | Amount     |
|-----------------------------|--------------|-------------|------------|
| BOULDER COUNTY GENERAL OPER | 010001       | 17.6450000* | \$1,771.32 |
| BOULDER COUNTY ROAD & BRIDG | 010002       | 0.1590000   | \$15.96    |
| BOULDER COUNTY PUBLIC WELFA | 010003       | 0.8370000   | \$84.02    |
| BOULDER COUNTY DEVEL DISABI | 010007       | 0.8560000*  | \$85.93    |
| BOULDER COUNTY CAPITAL EXPE | 010009       | 0.4190000   | \$42.06    |
| BOULDER COUNTY REFUND ABATE | 010011       | 0.0720000   | \$7.23     |
| BOULDER COUNTY HEALTH & HUM | 010021       | 0.5000000   | \$50.19    |
| BOULDER CO TEMP HS SAFETY N | 010022       | 0.7990000*  | \$80.21    |
| ST VRAIN REIJ GENERAL OPERA | 020101       | 27.0000000  | \$2,710.42 |
| ST VRAIN REIJ BOND REDEMPTI | 020102       | 16.7280000  | \$1,679.26 |
| ST VRAIN REIJ OVERRIDES     | 020104       | 13.2380000  | \$1,328.91 |
| ST VRAIN REIJ ABATEMENT REF | 020106       | 0.2720000   | \$27.31    |
| NORTHERN COLO WATER CONTRAC | 051201       | 1.0000000   | \$100.39   |
| ST VRAIN LEFT HAND WATER GE | 051601       | 1.4060000   | \$141.14   |
| MOUNTAIN VIEW FIRE DIST GEN | 060801       | 16.2470000  | \$1,630.97 |
| Taxes Billed 2023           |              | 97.1780000  | \$9,755.32 |

\* Credit Levy

| Property Code                                | Value Type | Actual         | Assessed     |
|--|------------|----------------|--------------|
| 1112 - single family residence- land         | Standard   | \$708,300.00   | \$43,771.00  |
| 1212 - single family residence- improvements | Standard   | \$845,000.00   | \$56,615.00  |
| Total  | Standard   | \$1,553,300.00 | \$100,386.00 |

MOSQUITO CONTROL \$33.00

The amounts of taxes due on this page are based on **last year's** property value assessments. For current year values visit the [Boulder County Assessor's site](#).

#### **PAYMENT DUE DATES:**

First Half Payment - February 29th

Second Half Payment - June 17th

Full Payment - April 30th

**Mailing address:** PO Box 471, Boulder, CO 80306

**Physical / Overnight Mailing Address:** 1325 Pearl Street, Boulder, CO 80302

## Tax Account

Account Number R0087582

### Tax Billed at 2023 Rates

Tax Area 002790 - 002790

| Authority                   | Authority Id | Mill Levy   | Amount     |
|-----------------------------|--------------|-------------|------------|
| BOULDER COUNTY GENERAL OPER | 010001       | 17.6450000* | \$1,708.19 |
| BOULDER COUNTY ROAD & BRIDG | 010002       | 0.1590000   | \$15.39    |
| BOULDER COUNTY PUBLIC WELFA | 010003       | 0.8370000   | \$81.03    |
| BOULDER COUNTY DEVEL DISABI | 010007       | 0.8560000*  | \$82.87    |
| BOULDER COUNTY CAPITAL EXPE | 010009       | 0.4190000   | \$40.56    |
| BOULDER COUNTY REFUND ABATE | 010011       | 0.0720000   | \$6.97     |
| BOULDER COUNTY HEALTH & HUM | 010021       | 0.5000000   | \$48.40    |
| BOULDER CO TEMP HS SAFETY N | 010022       | 0.7990000*  | \$77.35    |
| ST VRAIN REIJ GENERAL OPERA | 020101       | 27.0000000  | \$2,613.81 |
| ST VRAIN REIJ BOND REDEMPTI | 020102       | 16.7280000  | \$1,619.40 |
| ST VRAIN REIJ OVERRIDES     | 020104       | 13.2380000  | \$1,281.54 |
| ST VRAIN REIJ ABATEMENT REF | 020106       | 0.2720000   | \$26.33    |
| NORTHERN COLO WATER CONTRAC | 051201       | 1.0000000   | \$96.81    |
| ST VRAIN LEFT HAND WATER GE | 051601       | 1.4060000   | \$136.11   |
| MOUNTAIN VIEW FIRE DIST GEN | 060801       | 16.2470000  | \$1,572.84 |
| Taxes Billed 2023           |              | 97.1780000  | \$9,407.60 |

\* Credit Levy

| Property Code                                | Value Type | Actual         | Assessed    |
|--|------------|----------------|-------------|
| 1112 - single family residence- land         | Standard   | \$675,800.00   | \$41,593.00 |
| 1212 - single family residence- improvements | Standard   | \$824,100.00   | \$55,215.00 |
| Total  | Standard   | \$1,499,900.00 | \$96,808.00 |

MOSQUITO CONTROL \$33.00

The amounts of taxes due on this page are based on **last year's** property value assessments. For current year values visit the [Boulder County Assessor's site](#).

#### **PAYMENT DUE DATES:**

First Half Payment - February 29th

Second Half Payment - June 17th

Full Payment - April 30th

**Mailing address:** PO Box 471, Boulder, CO 80306

**Physical / Overnight Mailing Address:** 1325 Pearl Street, Boulder, CO 80302



1 Section 2

- 2 1. The Westview Acres Annexation and R-SF zoning, and the concept plan and  
3 annexation agreement, are hereby conditionally approved, and said property is  
4 annexed to the City of Longmont, subject to the following conditions: Provide a  
5 robust landscape buffer and privacy fencing along the north, west, and south sides of  
6 said property, with fencing to be installed prior to construction.
- 7 2. Submittal of drainage report in accordance with the City of Longmont Design  
8 Standards and Construction Specifications.

9 Upon satisfaction of recording requirements, as certified by the Director of Planning and  
10 Development Services, the City Clerk shall record this ordinance, and the annexation map, with  
11 the County Clerk and Recorder.

12 Section 3

13 Pursuant to section 37-45-136 (3.6), C.R.S., the City of Longmont consents to the  
14 inclusion of the property into the Municipal Subdistrict, Northern Colorado Water Conservancy  
15 District, when the annexation becomes effective.

16 Section 4

17 The effective date of this annexation shall be the date this ordinance, the annexation  
18 map(s), and the annexation agreement are recorded with the County Clerk and Recorder.

19 Section 5

20 To the extent only that they conflict with this ordinance, the Council repeals any  
21 conflicting ordinances or parts of ordinances.

22 Introduced this 6th day of December , 2022 .


23 Passed and adopted this 20th day of December , 2022 .  
24

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38

*Janice*

\_\_\_\_\_  
MAYOR

ATTEST:

*Janice* 

\_\_\_\_\_  
CITY CLERK

NOTICE: THE COUNCIL WILL HOLD A PUBLIC HEARING ON THIS ORDINANCE AT 7:00 P.M. ON THE 20th DAY OF December , 2022 , AT THE LONGMONT CITY COUNCIL MEETING.

APPROVED AS TO FORM:

*[Signature]*  
\_\_\_\_\_  
ASSISTANT CITY ATTORNEY

Dec 2, 2022  
\_\_\_\_\_

DATE

*Cristi Campbell*  
\_\_\_\_\_  
Cristi Campbell (Dec 2, 2022 12:27 MST)

Dec 2, 2022  
\_\_\_\_\_

DATE

PROOFREAD

APPROVED AS TO FORM AND SUBSTANCE:

*[Signature]*  
\_\_\_\_\_  
ORIGINATING DEPARTMENT

Dec 2, 2022  
\_\_\_\_\_

DATE

CA File: 22-001956



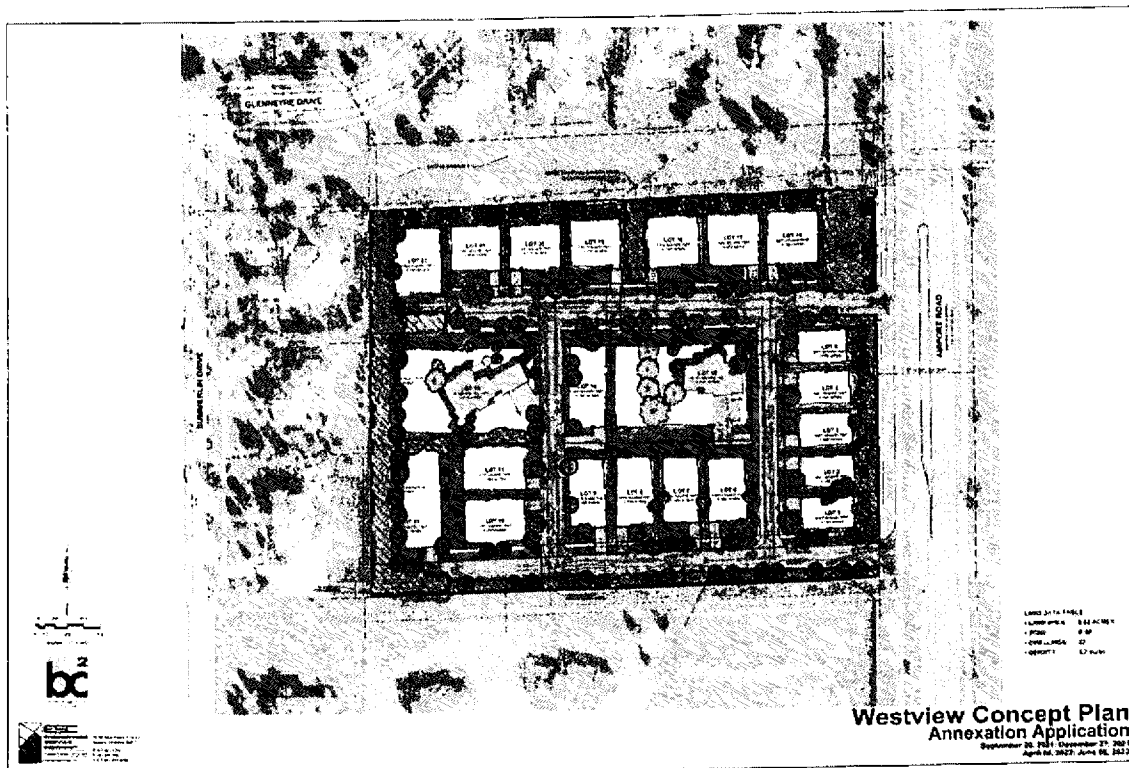


1 THENCE NORTH 88°30'52" EAST, A DISTANCE OF 629.47 FEET TO THE NORTHEAST  
2 CORNER OF LOT 1 OF SAID SUBDIVISION, ALSO BEING A POINT ON THE WEST  
3 RIGHT-OF-WAY LINE OF AIRPORT ROAD AND THE POINT OF BEGINNING;

4  
5 SAID PARCEL CONTAINING 358,307 SQ.FT. OR 8.23 ACRES, MORE OR LESS.  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43  
44  
45  
46

1  
2  
3

### EXHIBIT B Westview Acres Annexation Concept Plan



4  
5  
6

STATE OF COLORADO )  
 ) ss  
COUNTY OF BOULDER )

BEFORE THE BOARD OF DIRECTORS OF  
MOUNTAIN VIEW FIRE PROTECTION DISTRICT

**PETITION FOR EXCLUSION**

Property Owner(s) West View Estates LLC & West View Trust LLC hereby petition that the following-described real property be excluded from the Mountain View Fire Protection District pursuant to § 32-1-501(1), C.R.S., and in support of said petition state the following:

1. The undersigned is/are the Owner(s) of 100% of the following-described real property located in the County of (circle one) Boulder or Weld, State of Colorado, being presently in the Mountain View Fire Protection District.

(Insert Full Legal Description, or attach as **Exhibit A**, the full legal description of the property sought to be excluded)

Lots 1 & 2 Westview Estates - Annexation Map attached

---

**A COPY OF THE DEED(S) WHEREBY TITLE WAS ACQUIRED IS/ARE ATTACHED HERETO. IF APPROPRIATE ATTACH SKETCH OR MAP OF PROPERTY.**

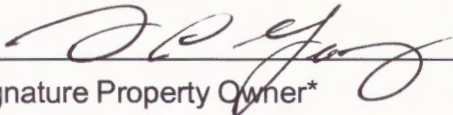
2. This Petition is accompanied by an initial deposit in the amount of \$1,000.00 for the costs and expenses of the exclusion proceedings that are to be incurred by the Mountain View Fire Protection District. The Owners acknowledge that in the event the District's costs and expenses connected with this proceeding exceed the deposit, Owners will be responsible for all additional sums. In the event the exclusion costs are less than the initial deposit, the excess deposit fees will be refunded to the Owners upon:

- a. request by the Owners; and
- b. submission to the District of a copy of a signed ordinance annexing the property into a municipality that is providing fire protection services if it has not been previously submitted.

3. The Owners acknowledge and agree, for themselves and their successors and assigns, that they, will pay all future costs and expenses incurred by the District (including attorney's fees) should such costs and expenses be incurred to correct errors of legal descriptions, annexation issues, assessment or taxation issues, or other issues regarding the exclusion that were not caused by, or attributable to, the District and arising from Owners' submittal of erroneous or incomplete legal descriptions, or annexation information.

**WHEREFORE**, the Owners pray that the Board of Directors of Mountain View Fire Protection District, after notice as provided by law and public hearing, grant the foregoing Petition and enter its order excluding the property described herein from the Mountain View Fire Protection District.

Dated: 1/10, 2023<sup>4</sup>

  
\_\_\_\_\_  
Signature Property Owner\*

Robert P. Young, Manager West View Estates and  
West View Trust LLC  
Print Property Owner name

601 3rd Ave, Ste 201 Longmont CO 80501  
\_\_\_\_\_  
\_\_\_\_\_

SHARMILA ELANGOVA  
NOTARY PUBLIC  
STATE OF COLORADO  
NOTARY ID 20224040162  
MY COMMISSION EXPIRES OCTOBER 17, 2026


\_\_\_\_\_  
Mail and Street Address of Property Owner

Phone: 303 324 1398  
\_\_\_\_\_

Email: bob@olivegrovecapital.com  
\_\_\_\_\_

The foregoing instrument was acknowledged before me this 22<sup>nd</sup> day  
of January, 2023<sup>4</sup> by Robert P. Young.

Witness my hand and official seal.

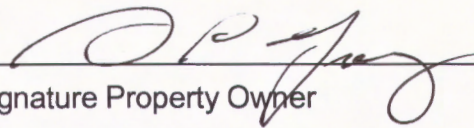
My commission expires: Oct 17<sup>th</sup> 2026   
\_\_\_\_\_  
Notary Public

\*If property is owned by a Corporation, LLC, or other business entity, a Statement of Authority is required to be attached to Petition for this signature.

(Submit a notarized signature for each Property Owner, see following page)



Dated: 1/10/2024, 202~~3~~4

  
Signature Property Owner

Robert P. Young

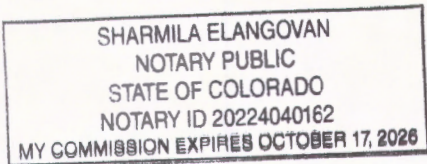
Print Property Owner name

601 3rd Ave, Ste 201 Longmont CO 80501

Mail and Street Address of Property Owner

Phone: 303 324 1398


Email: bob@olivegrovecapital.com



The foregoing instrument was acknowledged before me this 22<sup>nd</sup> day  
of January, 202~~3~~ by Robert P. Young.

Witness my hand and official seal.

My commission expires: Oct 17<sup>th</sup> 2026

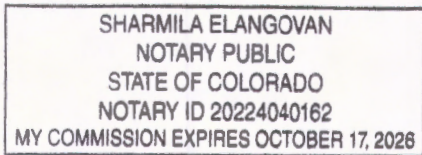
  
Notary Public

**STATEMENT OF AUTHORITY**  
(FOR A TRUST OR CORPORATE ENTITY)

1. This Statement of Authority relates to an entity named: West View Trust LLC & West View Estates LLC
2. The type of entity is are corporations Limited Liability Companies. (Trust, corporation, etc.).
3. The entity is formed under the laws of Colorado (state).
4. The mailing address for the entity is: 601 3rd Ave. Ste 201 Longmont CO 80501
5. The name and position of the person authorized to execute instruments conveying, encumbering, or otherwise affecting title to real property on behalf of the entity, pursuant to the provisions of Colorado Revised Statute Section 38-30-172(2), is:

Robert P. Young

Executed this 22<sup>nd</sup> day of January, 2024



[Signature]  
Signature

Robert P. Young  
Print Name

Manager  
Title

STATE OF Colorado )  
COUNTY OF Boulder )<sup>ss</sup>

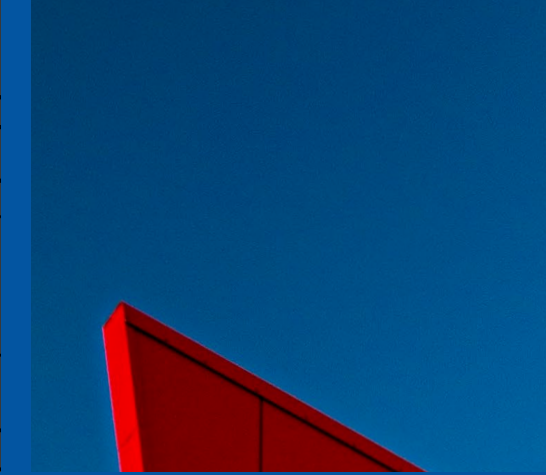
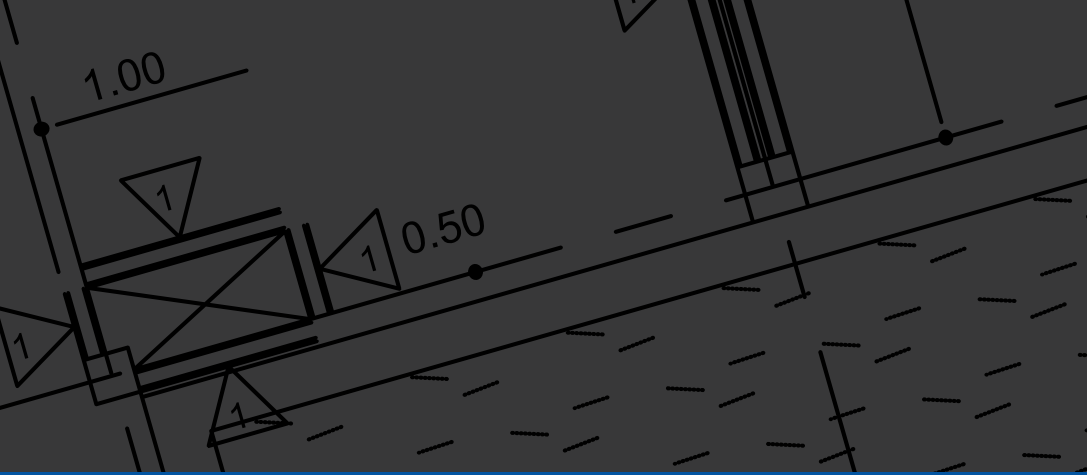
The foregoing instrument was acknowledged before me this 22<sup>nd</sup> day of January, 2024 by Robert P. Young.

Witness my hand and seal.

My commission expires: Oct 17<sup>th</sup> 2026

[Signature]  
Notary Public





# MOUNTAIN VIEW FIRE RESCUE ADMINISTRATION BUILDING RENOVATION

Proposal for CM@R Services  
February 16, 2024

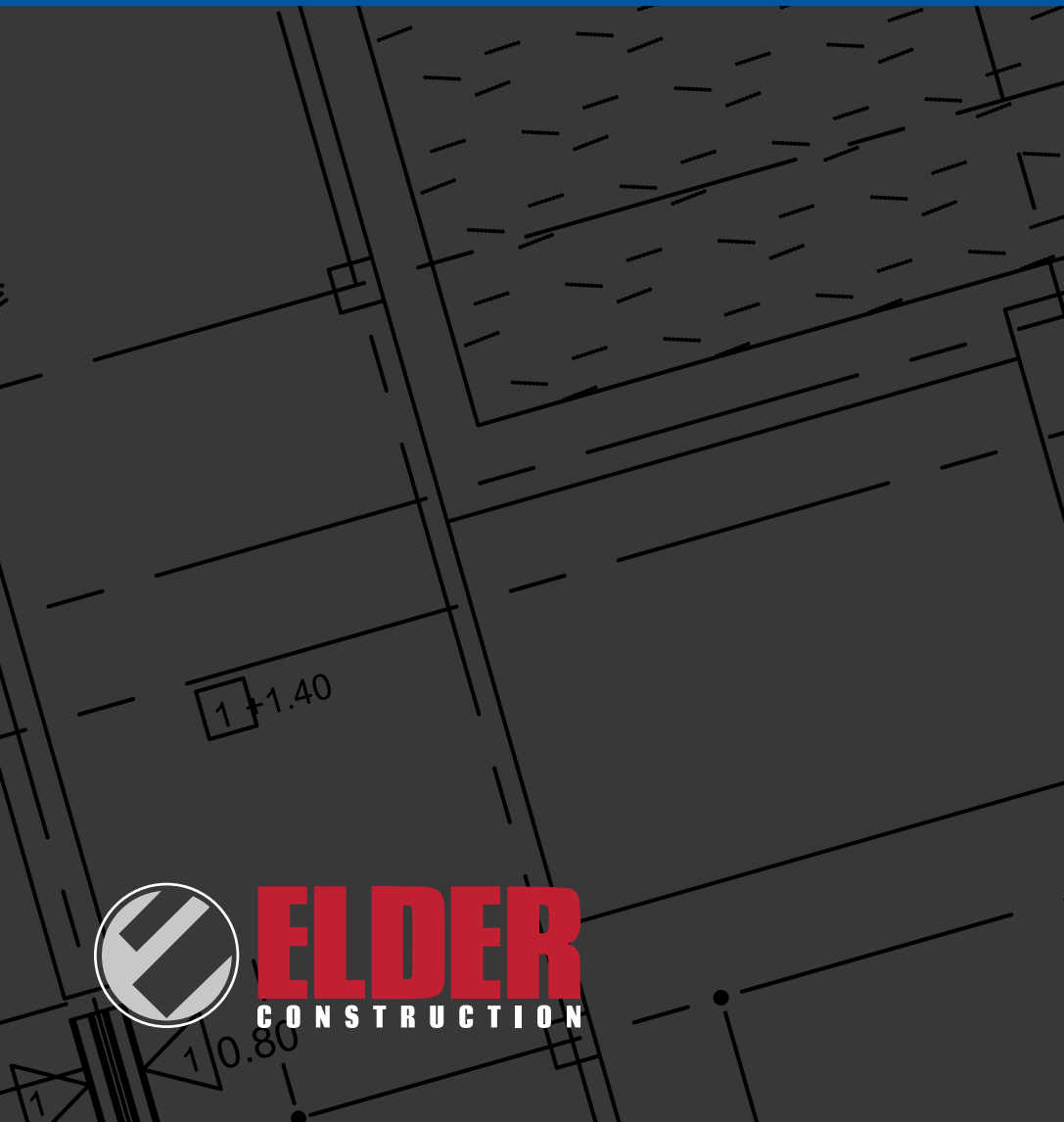




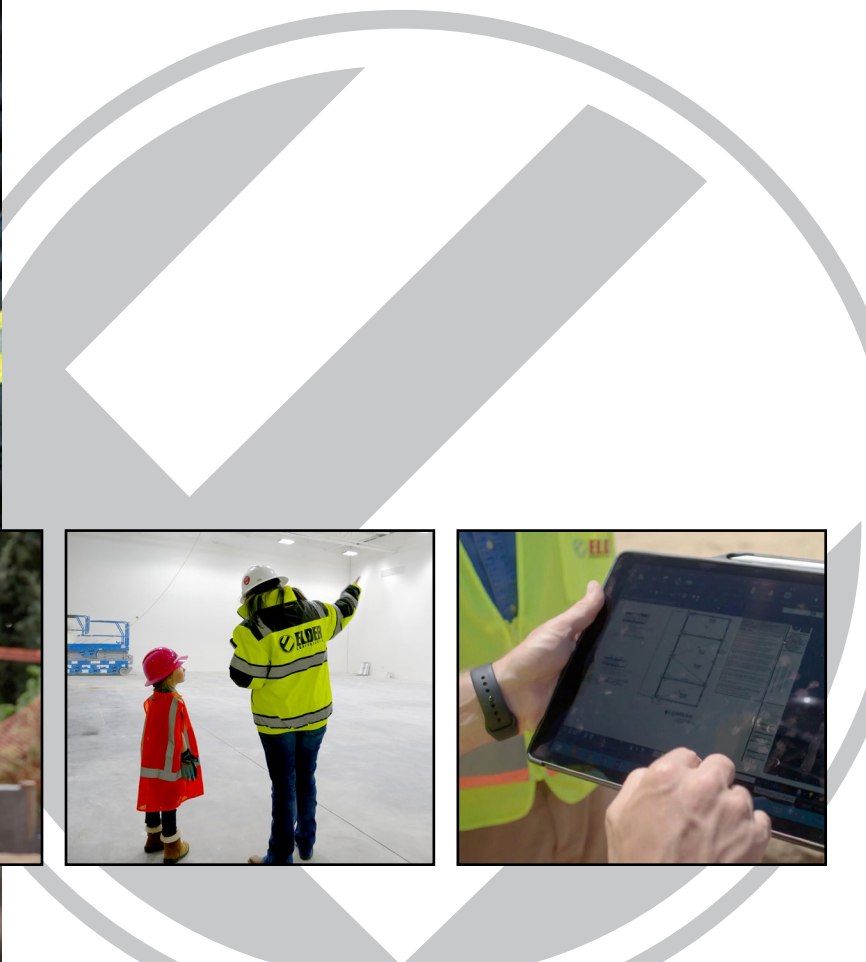
TABLE OF

# CONTENTS

- 1. Cover Letter & Organization Information . . . . . 1-2
- 2. Project Experience . . . . . 3-8
- 3. Project Team & Staff . . . . . 9-13
- 4. Organization & Management of the Project . . . 14-19
- Proposal Form . . . . . 20

Fee Proposal - To be submitted separately at interview as per RFP.

Click on any item in the index above to navigate directly to a section. On each page of our proposal, click on the << icon to return to this index. Note: These navigation elements work best if viewed in Adobe Acrobat.







## 1. COVER LETTER & ORGANIZATION INFORMATION

“Of all the companies we interviewed for our project, Elder hands-down had the most heart. They said that they valued relationships at the initial meeting but what they delivered was mind-blowingly exceptional. At no point did I or any of our team feel distanced from Elder through the entire pre-con through completion.”

~ Paul Vincent, Fort Collins  
Montessori School

February 16, 2024

Mountain View Fire Rescue  
3561 stagecoach Dr.  
Longmont, CO 80504

Wember  
2580 Harmony Rd. Suite 201  
Fort Collins, CO 80528

RE: Mountain View Fire Rescue - Administration Building Renovation

Dear Michele & Deputy Chief Webb:

Our company was founded with a passion to deliver meaningful projects like yours to Colorado communities and we are excited for the opportunity to work with Mountain View Fire Rescue again. We have had the honor of working along side Mountain View Fire Rescue on several projects including the Erie Maintenance Facility, MVFR Station 6 overhead door replacement, Station 10 remodel, and Station 8 stoop removal.

Elder Construction is committed to work diligently with you on the administration building renovation project. We believe in teamwork to our core and with this mindset we will value your building as if it were our own. We are a highly engaged team providing technical expertise and capabilities, with a personal touch tailored to your project needs.

## **BUILD IT YOUR WAY**

- **Listening** to your goals and keeping communication open and honest during the entire process - no surprises
- Treating **your space as if it were ours**
- Working together with you to find solutions **efficiently & collaboratively** on your project's unique challenges

## **CONSTRUCTION RISK MANAGEMENT**

Elder Construction's team is also a risk manager for you during the preconstruction and construction process. Our primary job is to make you successful. We reduce your risks through our:

- Preconstruction services - by providing thorough preconstruction estimates, evaluating options to save money, and adding value to you through our cost savings logs.
- Construction management services - by effectively managing the site and subcontractors, and using your project dollars as if it were our own building.

Thank you for allowing us the opportunity to provide you with our proposal. We are eager to begin working beside you to create a remarkable space. Please feel free to contact us with any questions during your review.

Sincerely,



Patrick Elder  
President of Northern Colorado  
970.420.7907  
patrick@elderconstructioninc.com

The bulk of services for your project will be performed by our Windsor Office:  
**7380 Greendale Road, Suite A, Windsor, CO 80550 | 970.744.4731**  
4870 Centennial Blvd, Suite 100, Colorado Springs, CO 80919 | 719.471.2708  
[ElderConstructionInc.com](http://ElderConstructionInc.com)

## Bonding Capacity

Lockton Companies  
Surety Bonds  
8110 East Union Avenue, Suite 700  
Denver, CO 80237

Phone (303) 414-6120  
Email: [Kelli.Housworth@lockton.com](mailto:Kelli.Housworth@lockton.com)

February 7, 2024

Mountain View Fire Rescue Administration Building  
6328 Monarch Park Place  
Longmont, CO 80503

Re: Elder Construction, Inc  
Bonding Capacity

Dear Mrs. Michele Gutierrez,

We understand you are considering a relationship with Elder Construction, Inc. and have requested information concerning the company's surety bond program.

The surety for Elder Construction, Inc. is Travelers Casualty and Surety Company of America. Travelers Casualty and Surety Company of America is listed in the Federal Register Circular 570 with Treasury Limits of \$212,368,000 and is rated "A++" by A.M. Best.

Travelers Casualty and Surety Company of America has supported bid bonds, as well as performance and payment bonds for Elder Construction, Inc. in excess of \$25,000,000 for single projects, with an aggregate program of \$75,000,000. Provided that there are no substantial changes in the present conditions, we will continue to favorably consider granting surety credit within those parameters.

Please understand, this letter is not to be construed as an agreement to provide bonds for any particular project, but it is offered as an indication of our past experience and confidence in Elder Construction, Inc.. Any arrangement to provide final bonds is a matter between Travelers Casualty and Surety Company of America and Elder Construction, Inc. and we assume no liability to third parties if we do not execute said bonds.

We highly recommend Elder Construction, Inc. to you. They are well managed, financed, and truly capable of meeting your requirements. If you have any questions regarding this letter, do not hesitate to call.

Sincerely,



Kelli Housworth  
Attorney-in-Fact, Travelers Casualty and Surety Company of America





## 2. PROJECT EXPERIENCE

“ We had a fantastic experience working with Elder. Everything was great, from preconstruction assistance to project closeout. The team was wonderful to work with - they kept communication transparent and there were no surprises. Elder is a wonderful group of professionals that truly values creating strong relationships by providing quality projects from start to finish. ”

~ Rod Rice, Owner,  
Hydro Construction





**CLIENT:**

Mountain View Fire Rescue  
Deputy Chief Jeff Webb  
(303) 772-0710  
jwebb@mvfpd.org

**ARCHITECT:**

Architecture West, LLC  
Steve Steinbecker  
(970) 207-0424  
steve@architecturewestllc.com

**COMPLETE:** April 2020

## Mountain View Fire Rescue Maintenance/Office Facility

[Ground-up Complete • 23,100 SQ FT • \$4.8 M • Erie, CO]

Elder Construction was the Design-Assist prime contractor for the Mountain View Fire Rescue (MVFR) Maintenance Facility with a value of \$4.8 million. As Erie and the neighboring communities grow, MVFR experienced increased demand on their team to keep these communities safe. With land donated by Anadarko, they seized the opportunity to provide a new 23,000 square foot facility to maintain their equipment, house staff, and increase their storage. It was also important to MVFR to utilize cost-effective strategies of tax dollars for this building. The facility includes:

- 2,400 square feet of office space on the 2nd floor mezzanine
- 20,700 square feet of space dedicated to five clear-story pull-through bays and ample room for storage
- LEED Silver awarded project



The MVFR maintenance facility won the Associated Builders and Constructors 2021 Excellence In Construction Merit Award.

BIM/VR Testimonial



Construction Timelapse







## Windsor Severance Fire Rescue Fire Station #4

[Ground-up Complete • 16,094 SQ FT • \$6.4 M • Windsor, CO]

Elder Construction was selected as the CM/GC for this project in August 2020. Because of Windsor’s growing community, there has been an increased demand for Windsor Severance Fire Rescue’s team; thus, creating a need for this new fire station. This 2-story, 16,094 square foot building is constructed of steel, masonry, and vertical composite siding. The new fire station houses eight fire fighters and EMS team and includes the below:

- Living facilities, 8 bunk rooms, laundry room, kitchen, dining area, day room, and outdoor dining area
- 4 apparatus bays
- State-of-the-art training facilities
- Training tower
- Offices for fire fighter and emergency services
- Conference room
- Decontamination room, bunker gear storage area, and fitness area

**OWNER’S REPRESENTATIVE:**

Dan Spykstra  
 Wember, Inc  
 720.382.3795  
 dspyktra@wemberinc.com

**CLIENT:**

Darren Jaques  
 Interim Fire Chief, WSFR  
 970.686.2626  
 djaques@wsfr.us



Ground Break Ceremony



Topping Out



Dedication Ceremony



Sub Appreciation Lunch



All-hands-on-deck Work Day



Final Client Video



## Windsor Severance Fire Rescue Ongoing projects

Windsor Severance Fire Rescue has contracted with Elder Construction to perform multiple phased small project remodels across their Administration Building and Fire Stations. These small projects consist of mutiple crew bunk restroom remodels, new mother’s room, restroom additions and expansions, and a gym remodel.

**CLIENT:**

Travis Chapman  
 Business Improvement Specialist  
 WSFR  
 970.686.2626 x101  
 tchapman@wsfr.us





### OWNER'S REPRESENTATIVE:

Ditesco  
970.632.5068

### CLIENT:

Erika Rasmussen  
Town Engineer, Town of Mead  
erasmussen@townofmead.org

### ARCHITECT:

Infusion Architects  
Lyndsay Sabaka NCIDQ  
970.775.2925 x1010  
Roger Wedderburn AIA, NCARB  
303.710.1900

COMPLETE: July 2023

## Mead Town Hall Courtroom Remodel

[Interior Remodel • 2,680 SQ FT • \$452 K • Mead, CO]

The Town of Mead solicited bids from qualified contractors to provide remodeling services at the Town of Mead's Town Hall at 441 3rd Street, Mead, CO 80542. Elder Construction was selected as the low bidder. The work included the renovation of a select portion of the first floor to transform the space into a new court room fitted with security glazing, and bullet proof casework for the judicial dias. The scope of work also included a new conference room, kitchenette, storage room, vestibule, and updated finishes. Despite challenging material lead times and subcontractor quality due to the low bid format, Elder Construction, Infusion Architects, Ditesco, and The Town of Mead completed the project in good standing, and all built a strong working relationship!





### OWNER'S REPRESENTATIVE:

Jeff Jensen  
Jensen Laplante Development  
970.227.0622  
jeff@jensenlaplante.com

### CLIENT:

Brent Fitch  
Commander, City of Dacono  
303.598.9151  
BFitch@CityofDacono.com

### ARCHITECT:

Thomas Moore  
Thomas Moore Architects  
303.772.2533  
tmoore@tmarchitects.net

COMPLETE: February 2022

“ I want to express how enjoyable it has been to work with Elder’s project team at the Dacono Project. They are cool cucumbers and have made my job a breeze! I would work with them again on any project!!! ”

~ Jeff Jensen, Jensen LaPlante Development

## Dacono City Complex

[Ground-up Complete • 16,818 sq ft • \$4.4 M • Dacono, CO]

The City of Dacono reached out for a skilled General Contractor to build a new building and renovate their existing buildings.

We began the Dacono City Complex project with the ground-up construction of a 10,282 square foot PEMB building. This new space consists of council chambers, office spaces, workout room, and locker rooms.

While completing the new building, we also completed a remodel of the existing city hall. This was a 6,996 square foot ranch-style house originally built in the 1930’s. We skillfully removed a load-bearing wall and re-supported the roof, resulting in a more open, people-friendly space for their staff and clients.

In addition, we completed a 3,200 square foot remodel of the city’s Police Station, updating their plumbing, electrical, and mechanical systems as well as creating an open office space for their police officers.







### CLIENT:

Brian J Olson  
El Paso County  
719.520.6927  
brianolson@elpasoco.com

### ARCHITECT:

TDG Architecture  
Benjamin Kaplowitz  
719.623.5641  
benjamint@tremmeldesign.com

COMPLETE: December 2020

## El Paso County Citizens Service Center

[Interior Remodel • 25,860 SQ FT • \$2.4 M • Colorado Springs, CO]

El Paso County required an interior renovation of a secure area for their Citizen Service Center. Together with the Architect teams, Elder Construction provided a remodel of the DMV, Clerk & Recording Office, Cafe, EBT Stations, and DHS. We added a new Kiosk and greeter station, remodeled the office space for cubicles, and upgraded the waiting area and training room. The old cafe, food service area, and the break room for staff were renovated, followed by an upgrade of the security station and service windows. Our exterior work included modern canopies over entryways.







### 3. PROJECT TEAM & STAFF

“ I now own and work in the most beautiful dental building I have ever been in and it all came together because of the Elder Construction team. I would highly recommend them for any construction project. I've heard horror stories during my career of people doing projects with construction companies with less experience or that may charge less. Don't do that, you can't afford it. You'll end up paying more in the end and it will take longer. Go with Elder, they will take great care of you! ”

~ David D. Richter D.D.S., M.S.,  
Richter Orthodontics

# 3. PROJECT TEAM & STAFF



We are diligent and intentional in our assignments of staff resources to every project. In an environment where it can be easy to over-commit, we have taken the hard line of only engaging in work that allows us to fulfill our commitment to our clients.

We strategically select every project team based on their qualifications and experience working on similar projects, as well as their availability to be focused on that project through completion. We understand the importance of involving the same project team throughout the entire construction process.

## Project Team Resources

### LEADERSHIP

**PATRICK ELDER**  
President of Northern CO  
Ensures Raving Fans



**ERIC KENDALL**  
Project Executive  
Inspires With GRIT

### MAIN POINT OF CONTACT



**BOBBY PERKINS**  
Project Manager

- Pre-project oversight & planning
- Project cost control
- Team communication & coordination



**Main point of contact for your project**  
970.646.2307  
bobby.perkins@elderconstructioninc.com

### PRECONSTRUCTION



**MATT MELSSEN**  
Chief Estimator

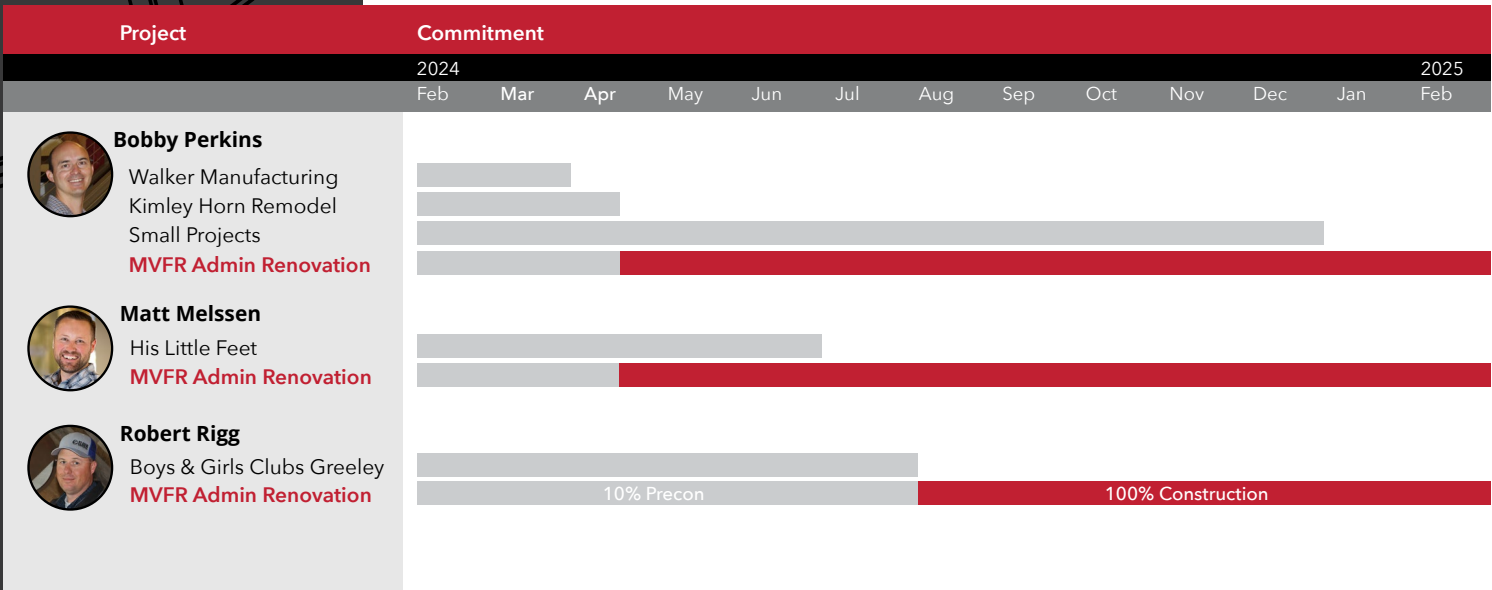
- Pre-project planning & leadership
- Construction estimates
- Value engineering & cost studies

### CONSTRUCTION



**ROBERT RIGG**  
Superintendent

- Safety
- Project scheduling
- Quality control
- Constructibility reviews







## Eric Kendall

Preconstruction Manager

### Eric's quote to live by:

*"Your integrity can only be lost if you decide to give it away. It is the only thing in life you have full control over."*

#### EDUCATION

Colorado State University  
Bachelor of Science  
Construction Management

#### INDUSTRY EXPERIENCE

18 years

#### REFERENCES

Brad Massey  
Principal  
alm2s  
970.223.1820  
bmassey@alm2s.com

Tricia Diehl  
Poudre Garage Lofts  
970.225.8109

Brandon Johnson  
Facility Manager  
Mountain View Community  
Church  
719.214.2638  
brandon.johnson@mvcchurch.org

#### PROFESSIONAL TRAINING

OSHA 30-Hour  
OSHA 8-Hour

Eric is dependable, consistent, practical, and realistic in his approach as a project executive with a demonstrated history of working on some exceptionally complicated projects. He is skilled in project scheduling and is an expert in the construction process from start to finish. His passion for the construction industry has propelled his career from Superintendent, to Project Executive. Understanding the role of Superintendent, Eric has the expertise to work closely with our superintendents to maintain the highest levels of quality assurance, quality control, and safety on our project sites.

Eric enjoys the problem-solving side of construction and he provides value with his ability to think outside the box, creating innovative solutions for the client. Seeing the fruits of his labor is what drives Eric's passion in construction.

Eric is generous with his time in helping others - in fact if he didn't work in construction, he would run an outdoor ranch for mentally and physically challenged children and their families.

#### Relevant Experience

- Mountain View Community Church, Fort Collins, CO
- Hach Company Building One Renovation Phase 1 & 2, Loveland CO
- Ent Credit Union, Eisenhower Branch, Loveland, CO
- Centennial Lending Headquarters, Firestone CO
- Poudre Garage Lofts Historic Renovation, Fort Collins CO
- Fox and Crow, Fort Collins CO
- Dr. Milnor Orthodontics, Fort Collins CO
- Dr. Veronica Ray Dental, Fort Collins CO
- Avago Technologies, Fort Collins CO
- City of Fort Collins Vehicle Storage Facility, Fort Collins CO
- Streamside Developments, Fort Collins CO
- The Park at McClelland's Creek, Fort Collins CO
- Islamic Center, Fort Collins CO



### Bobby Perkins

Project Manager

bobby.perkins@elderconstructioninc.com  
970.646.2307

#### Bobby's quote to live by:

*"I never worry about action but only about inaction"*  
*-Winston Churchill*

#### EDUCATION

Kansas State University  
Bachelor of Science  
Construction Management

#### INDUSTRY EXPERIENCE

18 Years in Industry

#### REFERENCES

Jeff Errett  
The Architects' Studio  
970.482.8125  
je@the-architects-studio.com

Ryan Barnes  
Baessler Homes  
Director of Purchasing  
970.573.5222  
rbarnes@baesslerhomes.com

Robyn Schaneman  
Precision Family Eyecare  
Colorado  
Clinical Manager  
970.587.0827  
rschaneman@hotmail.com

#### PROFESSIONAL

#### ACCREDITATIONS

OSHA 30-Hour  
OSHA 10-Hour  
Procure Training  
Confined Spaces Training  
CPR First Aid

Bobby has almost 2 decades of industry experience, and has focused his career on building renovations. Bobby is passionate about building relationships as much as he is about building structures. His mission from day one is to facilitate good collaboration through open conversations between owners, architects, and our construction team. Bobby thrives on listening to client's goals and using his constant curiosity and determination to achieve those goals while staying within budget.

As project manager, Bobby will maintain team relationships for the project through open communication. He will work with you during preconstruction to oversee the design and budget while staying focused on your project goals. He will oversee the project from start to finish, managing the progress of all critical avenues, like schedule and budget. He will support all on-site personnel, ensuring the accountability of the team and the success of your project.

#### Relevant Experience

- Gentle Touch Dental, Cheyenne, WY
- Baessler Homes, Greeley, CO
- Rocky Mountain Family Vision, Fort Collins, CO
- Precision Eye Care, Johnstown, CO
- Kimley-Horn TI, Fort Collins, CO
- Vestas Blades, Post Paint Building Expansion, Windsor, CO
- Vestas Blades, Non Destructive Testing Building Expansion, Windsor, CO
- Crossroads Animal Hospital, Windsor, CO
- FCT Solder, Windsor, CO
- Farnsworth Remodel, Fort Collins, CO
- Parkway Pizza Remodel, Cheyenne, WY
- Inta Juice, Laramie, WY
- Larimer County Justice Center Renovation, Fort Collins, CO
- Colorado Eagles Locker Room Remodel, Loveland, CO
- Loveland Police & Courts Remodel & Addition, Loveland, CO
- Koch Blast Resistant Guard House (Design-Build), Duncombe, IA
- Massco Supply Company New Facility (Design-Build), Park City, KS
- Cheyenne Regional Medical Center MRI Renovation, Cheyenne, WY



## Matt Melssen

Chief Estimator

### Matt's quote to live by:

*"Your next step is simple. You are the first domino."  
-Gary Keller*

#### EDUCATION

Colorado State University  
Bachelor of Science  
Construction Management

#### INDUSTRY EXPERIENCE

20 Years in Industry

#### REFERENCES

Ben Van Hoose  
Alpine Bank  
970.665.5671  
benvanhoose@alpinebank.com

Richard Hazel  
Hazel Architects, LLC  
970.744-9672  
rmhazel@comcast.net

Jeff Reed  
President  
Agora West Real Estate Group  
970.566.0406  
jeff@agorawest.com

#### PROFESSIONAL

#### ACCREDITATIONS

OSHA 10 Hour  
Beck Destini Implementation  
Team

#### COMMUNITY

Girls Softball Coach - 7yrs

Matt is Elder Construction's Chief Estimator and is responsible for leading the overall management of the preconstruction process. Although he won't admit it, Matt is an expert in preconstruction. Throughout his 20 years in the construction industry, Matt has estimated over \$5 billion worth of construction projects.

Matt thrives on collaborating with the project teams to ensure accurate project budgets by proactively providing solutions through constructibility reviews, development of specific systems analyses, and creation of value engineering and alternates lists / logs. Matt helps lead the team to value-based decisions that provide for a financially responsible and sound project.

Matt feels that construction has always been in his blood. His first job was at 7yrs old, being gopher for his parent's custom home company. Matt, "go-for" nails", Matt, "go-for" a shovel. That passion his parents instilled in him, is what drives Matt today.

In his free time, Matt enjoys backyard BBQs with his family & friends and attending college football games in the fall.

#### Relevant Experience

- Windsor Severance Fire Rescue Station Remodels, Windsor, CO
- Boys & Girls Clubs Greeley Teen Center, Greeley, CO
- Canvas Credit Union - Old Town Branch Ground-up, Fort Collins, CO
- Canvas Credit Union - Drake Branch Renovation, Fort Collins, CO
- Mountain View Community Church, Fort Collins, CO.
- Numerica Corporation TI, Fort Collins, CO
- Richter Orthodontics, Greeley, CO
- Dacono City Complex, Dacono, CO
- Alpine Bank, Fort Collins, CO
- Gentle Touch Dentistry, Cheyenne, WY.
- Canvas Credit Union Boardwalk Branch Remodel, Fort Collins, CO
- Windsor Severance Fire Rescue Station #4, Windsor, CO
- Associates in Family Medicine Medical Office Building, Windsor CO
- Centennial Lending Headquarters, Firestone CO
- Veterans Affairs Clinic Medical Office, Loveland CO
- Fort Collins Montessori School, Fort Collins CO
- City of Fort Collins Natural Areas - Nix Farm, Fort Collins CO
- Hach Building Renovation Phase I & II, Loveland CO
- Poudre Garage Lofts Renovation, Fort Collins CO
- Noble Energy Office Building, Denver CO
- CU-Colorado Springs Performing Arts Center, Colorado Springs CO



## Robert Rigg

Superintendent

### Robert's quote to live by:

*"The standard you set is the quality you get"*

#### INDUSTRY EXPERIENCE

23 Years in Industry

#### REFERENCES

Terry Adams  
BGClubs of Weld County  
720.364.4296  
tadams@bgcweld.org

Ethan Cozzens  
New Cache Irrigation Company  
970.352.0222  
Ethan.cozzens@newcache.com

Brent Fitch  
Commander, City of Dacono  
303-598-9151  
BFitch@CityofDacono.com

#### PROFESSIONAL ACCREDITATIONS

Fork Lift Training  
OSHA 30 Hour  
CDOT Erosion Control  
Supervisor Training  
ABC Stormwater Management  
Skid Steer & Backhoe  
CPR 1st Responder Training  
Confined Space Entry Training  
Cathodic Protection Cert.  
ASHE-Construction in  
Medical Buildings  
Power Actuated Tool Cert.  
Noble Energy Safety Courses  
Trenching & Excavation  
NCCER Field Safety Cert.

#### COMMUNITY

Weld County Workforce  
Development Board  
Eaton Area Rec District Coach

Robert has been in the construction industry for 23 years. During this time he spent 4 years in land development civil construction with the remaining 19 years in commercial construction. His project experience spans along Colorado's Front Range and Wyoming ranging from \$150k to \$6M. His past projects have been mostly site development, ground-ups, remodels, and additions. Robert has successfully completed projects for higher education, state, county, and municipal funded projects, professional sports, restaurants, recreation centers, office building and maintenance facilities.

Robert's team style leadership is key to the success of his projects. He believes no one person is more valuable than any other member of the team. His approach of open communication and collaborative thought-process with everyone involved drives his project at a fast pace. Robert's excitement and resourceful ways of overcoming hurdles within each unique project is what motivates his attitude of ownership to the project. With every project Robert strives to build something on which he would be proud to put his name.

When he is not on-site Robert can be found coaching kids in sports, watching his sons compete, or just generally enjoying the Colorado outdoors.

#### Relevant Experience

- Boys & Girls Clubs of Weld County, Greeley Teen Center, Greeley, CO
- Fort Collins Police Indoor Shooting Range HVAC Upgrades, Fort Collins, CO
- Ent Credit Union, Windsor, CO
- Dacono City Complex, Dacono, CO
- Rocky Mountain Family Vision, Fort Collins, CO
- Avago Technologies B2 Cleanroom Remodel & Chemical Tank Replacement, Fort Collins, CO
- Loveland Police & Courts Remodel & Addition, Loveland, CO
- BeeBee Farms Maintenance Facility, Platteville, CO
- Arrow Stage Lines Bus Terminal, Denver, CO
- CSP, Commerce City, CO
- Colorado Eagles Locker Room Renovations, Loveland, CO
- Big Boys Toys Storage Facility, Gillette, WY
- Epic Pool Remodel, Fort Collins, CO





## 4. ORGANIZATION & MANAGEMENT OF THE PROJECT

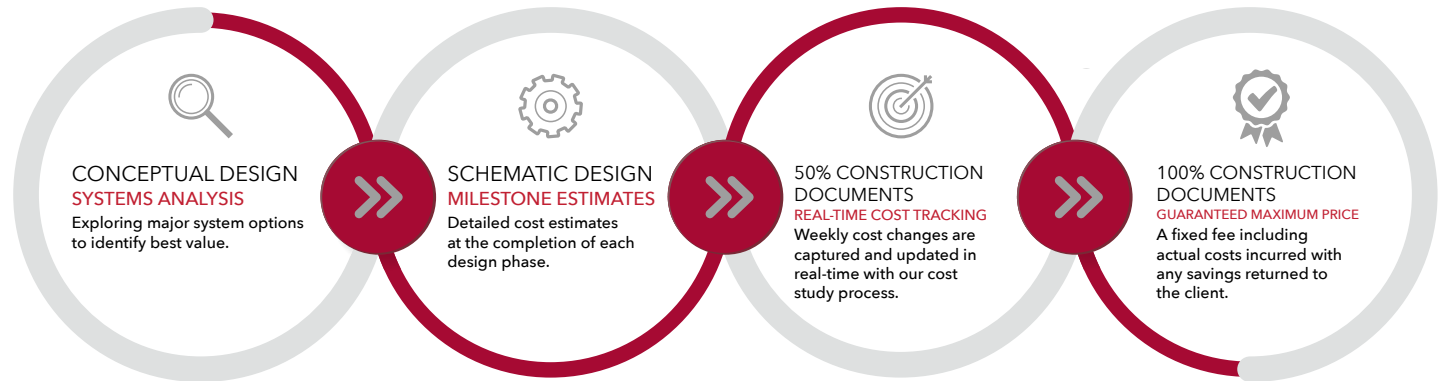
“Elder Construction’s team did a great job. During design, they listened to our needs and came to the table with solutions that worked within our tight budget. Working in an occupied renovation is challenging for all involved. We appreciated Elder’s flexibility to keep our team operational during construction. Their proactive communication and 100% onsite supervision during construction made all the difference.”

~ Michelle Provaznik, Director,  
Gardens on Spring Creek



## Transparency from Preconstruction Through Project Completion

Often thought of as small giants in the construction industry; Elder Construction brings a team of highly experienced construction professionals together, delivering the capabilities of the large firms but with the personal feel of a small business. As outside-the-box thinkers, our team excels to develop unique strategies customized to your project. It's all about you, our client, with a hand-picked team to focus on your goals which drive the success of your project.



### SYSTEMS ANALYSIS

Our team has over 60 CMAR/Design-Assist projects under our tool belts. Our history working alongside design teams has allowed us to refine our processes and **seamlessly identify potential cost savings options and strategies**. The goal of this process is to identify systems, equipment, and materials that will provide the **best value for your construction dollar**.

### MILESTONE ESTIMATES

Our estimating methods have proven so effective that our in-house **estimates** and pricing reports are **within 3-5% of actual** construction costs. Creation of this accurate estimate is an important first step to help the team **validate your budget**, and the project's overall scope to **manage your risk**.

### GUARANTEED MAXIMUM PRICE

Elder's team will obtain **3-5 competitive proposals** from local and regional subcontractors and vendors for each scope of work. We will **share these bids with complete transparency**. Our team will analyze each bid based on price, scope, and schedule and suggest the best trade partner to develop a Guaranteed Maximum Price (GMP) for your project.

### REAL TIME COST TRACKING

The **cost study log** is a living document that we utilize to provide **real time budget feedback**. It is the cornerstone for how our team communicates the budget during the preconstruction process, ensuring **your confidence** with the state of **design in conjunction with the budget**. A Cost Study Log Sample can be provided in full scale upon request.

| COST STUDY LOG - REV 5                      |  |              |         |                  |                     |              |                       |              |  |
|---|--|--------------|---------|------------------|---------------------|--------------|-----------------------|--------------|--|
| 5/17/19 GMP Proposal                        |  | \$ 5,870,000 |         |                  |                     |              |                       |              |  |
| 12/12/18 RFP Estimate + Cost Studies        |  | \$ 5,500,000 |         |                  |                     |              |                       |              |  |
| Variance                                    |  | \$ 370,000   |         |                  |                     |              |                       |              |  |
| Pending Budget Items - Adds                 |  | \$ 11,034    |         |                  |                     |              |                       |              |  |
| Pending Budget Items - Deducts              |  | \$ (9,843)   |         |                  |                     |              |                       |              |  |
| Accepted Budget Items                       |  | \$ (265,000) |         |                  |                     |              |                       |              |  |
| Budget Items Incorporated in Drawings       |  | \$ -         |         |                  |                     |              |                       |              |  |
| Rejected Budget Items                       |  | \$ (205,982) |         |                  |                     |              |                       |              |  |
| Total Estimate w/ Accepted & Incorp'd Items |  | \$ 5,605,000 |         |                  |                     |              |                       |              |  |
| CS Item                                     | Description  | Amount       | VE Code | 1 - Pending Adds | 2 - Pending Deducts | 3 - Accepted | 4 - Incorp'd in Dwg's | 5 - Rejected | Notes  |
| 01  | <b>Stated Alternates</b>   |              |         | \$ 8,113         | \$ -                | \$ -         | \$ -                  | \$ 3,697     |  |
| 01  | Emergency Radio Amplification System   | \$ 8,113     | 1       | \$ 8,113         | \$ -                | \$ -         | \$ -                  | \$ -         |  |
| 02  | 20 Year with 100 MPH Wind Total Roof Warranty                                    | \$ 3,697     | 5       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ 3,697     |  |
| 02  | <b>Site Construction</b>   |              |         | \$ -             | \$ -                | \$ -         | \$ -                  | \$ (5,760)   |  |
| 01  | Reduce 2" Domestic Water & 6" Fire Service Line Runs to Low 300 LF Lengths       | \$ (5,760)   | 5       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ (5,760)   | Rejected Per Landmark Engineering - Proposed Routing Would Impact Landscape Plantings  |
| 03  | <b>Concrete</b>  |              |         | \$ -             | \$ -                | \$ (2,005)   | \$ -                  | \$ (8,758)   |  |
| 01.01                                       | 5-1/2" Thick Concrete Paving at Parking Lot in lieu of (lo) 6" Thick Now Assumed | \$ (8,758)   | 5       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ (8,758)   |  |
| 01.02                                       | 5" Thick Parking Paving & 6" Thick Drive Paving with Fiber Mesh Reinforcement    | \$ (2,005)   | 3       | \$ -             | \$ -                | \$ (2,005)   | \$ -                  | \$ -         | Including 12" Scarify & Recompact of Subgrade, "Most economical solution" per 5/29/19 Landmark Engineering Email             |
| 01.03                                       | 5" Thick Parking Paving & 6" Thick Drive Paving with W1.4 Mesh Reinforcement     | \$ 7,101     | 0       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ -         |  |
| 01.04                                       | 5" Thick Parking Paving & 6" Thick Drive Paving with #4 Rebar at 16" Each Way    | \$ 32,319    | 0       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ -         |  |
| 05  | <b>Metals</b>  |              |         | \$ -             | \$ -                | \$ -         | \$ -                  | \$ (7,570)   |  |
| 01  | Reduce Canopy Overhang Depth by 6" & High Roof Overhang Depth by 12"             | \$ (7,570)   | 5       | \$ -             | \$ -                | \$ -         | \$ -                  | \$ (7,570)   | See Attached 6/11/19 Drawing Provided by VFLA: No Cost Savings from Vulcraft as Roof Joist & Deck System is Already Detailed |
| 06  | <b>Wood and Plastics</b>   |              |         | \$ -             | \$ (3,116)          | \$ (13,420)  | \$ -                  | \$ 14,990    |  |

Cost Study Logs Create Clarity

## Adding Value with Technology

Our advanced technological capabilities provide significant value to you. They reduce conflicts in design and align expectations. Our Virtual Reality technology provides you the ability to walk through your space virtually before a shovel is put into the ground. You can put on VR goggles and tour your project as the design evolves. We can even take this technology to your staff or donors to help increase buy-in and excitement.



We focus on **using experience and technology in creative ways**, leveraging a suite of innovative tools to **improve the construction process for our clients**. This suite of technologies, E3 by Elder Construction, incorporates Virtual Reality, 3D Building Coordination, and Digital Post Construction Information. This allows us to maximize your budget, **minimize conflicts in contract documents, reduce change orders**, exceed your expectations, and deliver more value.

## VALUE-BASED SOLUTIONS

**PLANNING & PRECONSTRUCTION**

3D Virtual Building Coordination and Visualization

**CONSTRUCTION**

Building System Coordination & As-Built Record Keeping

**POST CONSTRUCTION**

3D Virtual Building Guide & Digital Delivery Packet

We collaborate with the design team to transform 2D drawings into a 3D Virtual Building Tour allowing the team to physically gain perspective of the space, accelerating the decision-making process while simultaneously aligning expectations. This collaboration can expand as we create a **Building Information Model (BIM)**. BIM allows our team and trade partners to **accurately coordinate with precision**. By **resolving issues early** before boots are on the ground or material is purchased, we can **maximize project dollars** and foster a smooth and reliable construction schedule.

During construction it is critical that as **conflicts are identified**, decisions are made **quickly and accurately** to keep the sequence and flow of the **project on track**. By utilizing BIM, teams on site have access to 3D views and analytics allowing them to **resolve problems with confidence**, without having to solely rely on 2D construction plans. Throughout the project, a series of 3D progress scans allow our team members to utilize innovative and detailed as-builts to help **make accurate decisions** with project changes and system documentation.

We offer a **3D Virtual Building Guide** at the close of a project. We want our clients to be as familiar with their new building as we are. Rather than provide clients with just the standard printed owner's manual detailing every aspect of the building, we take the time to **digitally document and create a virtual tour of the building** with an interactive component that allows clients or facility maintenance teams **to find exactly what they need with just the click of a mouse**.



Elder's E3 Technology



Client BIM Testimonial



### Establishing the Guaranteed Maximum Price (GMP)

When preparing the GMP Elder will select a preferred subcontractor, for each scope of work, based on pricing and most qualified contractor. We will obtain **3-5 competitive proposals** from local and regional subcontractors and vendors for each scope of work. We will **share these bids with complete transparency**. Our team will analyze each bid based on price, scope, and schedule and suggest the best trade partner to develop a Guaranteed Maximum Price (GMP) for your project. Any self-performed work or work supplemental to the subcontractors will be reviewed in detail with the team to describe its value to the project. Adjustments prior to final acceptance of the GMP will be made to ensure that the pricing is in the best interests of all parties.

It is critical that **you can trust your construction dollars are being spent wisely**. We will provide you with an open book accounting of the project costs and our Estimator will accurately track job costs to ensure construction dollars are maximized. Our goal for cost control is to deliver a quality project at the lowest possible cost and provide savings to Mountain View Fire Rescue.

### Transparency

As part of the strong team approach that is important to Mountain View Fire Rescue, Wember, and Elder Construction; transparency is key in building trust within the team. Elder has an **open book policy** and will review in detail all proposals, pricing changes, and subcontractor issues with the owner. We believe in having **open, honest, conversations regarding any of the project details**.

### Lack of Detailed Scope

Elder will review the design drawings with the team and alert the owner and architect to any disciplines lacking detail. Ideally the detail would be filled in prior to establishing the GMP, so that accurate subcontractor pricing is part of the GMP. If there is missing detail at the time the GMP is established, Elder will include an allowance/contingency on top of the subcontractor pricing to help mitigate a future change order. Elder will work with the owner and architect to establish the coverage amount.

### Value Engineering

Our Chief Estimator, Matt will work closely with the architect allowing him to understand the team's processes and seamlessly identify potential cost savings options and strategies. The goal of the process is to identify systems, equipment, and material that will provide the best value for your construction dollar. Cost savings ideas will be compiled, organized, priced, and presented to you in an easy to understand cost study log.

### Delivery Schedule Approach to Pricing

The availability of materials always plays a part in the scheduling and cost of a project. During the bidding process, material lead times will be discussed with the subcontractors. If there are any materials that have the potential to negatively impact the project schedule, then discussions with the subcontractors will continue in order to find ways to minimize or eliminate the impact to the project. This proactive approach, before the construction has started, helps to reduce any surprises during the course of the project.



The Maintenance Facility of MVFR marked a rewarding conclusion, with Elder Construction returning a substantial portion of the early completion bonus to MVFR. This contribution enabled the acquisition of additional personal protective equipment (PPE) for the benefit of firefighters and first responders.



## Schedule Management

We understand you may have scheduling concerns and deadlines that must remain firm. Our team members are **proven experts** at working within such constraints to **forecast and deliver successful projects on schedule**. We engage our operations team early in the process in order to **understand logistics** and create preliminary schedules to **foresee conflict, plan accordingly, and save cost**.

Scheduling every task is vital to effectively communicate responsibilities, **provide you with a clear picture of the construction progress**, and give you the tools to plan your move-in activities. To **keep the schedule on track for on-time completion**, the project schedules will utilize the following methods that have proven effective on previous projects:

- Identify phasing, long-lead procurement, and critical dates for decisions.
- Outline a sequence that meets the project strategy - inclusive of internal design review, interdisciplinary reviews, owner sign-offs, and permits.
- Ensure appropriate time is given for design review and permitting.

Elder's effective scheduling procedures can best be described as **maximizing value and minimizing waste**. Pre-planning, selecting capable subcontractors, and maintaining constant communication about the schedule are keys to an on-time completion.



Elder Construction was honored to have the opportunity for Poudre Fire Authority to use our Canvas Credit Union project site to run training simulations before we started full demolition on the building. Scan or click the QR code to watch a video of the event.



You've selected a talented architectural team - our role is to protect their design, bring you the best value, communicate openly and honestly throughout the process and provide a top-notch, quality space for your team to appreciate for years to come.

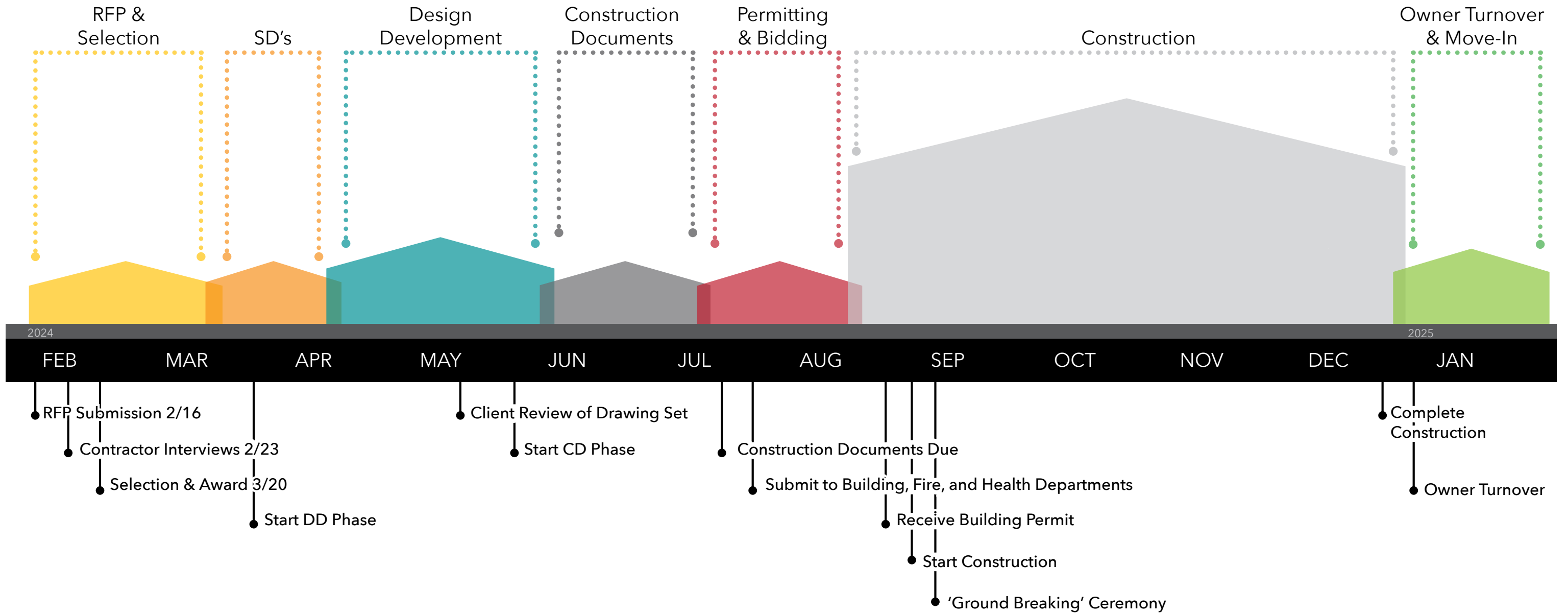
Infusion Architects and Elder Construction have over 10 years of collaborative experience working together. Our history encompasses several successful projects. What does this mean for your project? Our two teams come together as one to focus on achieving your project goals. We understand each other's processes and communication style which allows our teams to collaborate effectively, provide solutions, and make the process enjoyable.

| PROJECT TEAM       |  |                 |
|--------------------|--|-----------------|
| PROJECT EXPERIENCE | Mead Town Hall Courtroom Remodel             | <b>infusion</b> |
|                    | Advanced Medical Imaging Consultants Remodel | <b>infusion</b> |
|                    | FCT Solder Office Remodel                    | <b>infusion</b> |
|                    | Epic Lifts Tenant Improvement                | <b>infusion</b> |
|                    | Lazy Dog Tavern                              | <b>infusion</b> |
|                    | HW Home Remodel                              | <b>infusion</b> |
|                    | Inta-Juice Remodel                           | <b>infusion</b> |
|                    | Elevate Chiropractic Office                  | <b>infusion</b> |
|                    | Valpak Remodel                               | <b>infusion</b> |
|                    | Reynolds Oral & Facial Surgery Remodel       | <b>infusion</b> |
|                    | Hartford Homes Office Building               | <b>infusion</b> |
|                    | Kobobel Fire Protection                      | <b>infusion</b> |



“ This was my first construction project. The project team was fantastic - they were responsive, paid high attention to detail, and didn't take any shortcuts. I was also impressed how well Elder Construction worked alongside the design team, Infusion Architects. We are thrilled by the building that they brought to life - it is exactly what we had in mind. ”

-Max McKay, Manager, Lazy Dog Johnstown







## PROPOSAL FORM

“ Our expectations were surpassed by your sincerity, professionalism & trustworthiness. We are able to look back at the time when we were starting the project, and the many headaches that others had promised us when embarking on the construction of a new building, and realize that we enjoyed the process. ”

~ Angie Lee DMD MS, Periodontal & Implant Center of the Rockies

2.0

2.1 PROPOSAL FORM FOR CONSTRUCTION MANAGER AT RISK (CM@R)

(Please use additional sheets as necessary.)

COMPANY NAME: Elder Construction, Inc.

COMPANY ADDRESS: 7380 Greendale Rd. Windsor, CO 80550

PHONE: 970.744.4731 FAX: N/A

CONTACT PERSON NAME: Patrick Elder

CONTACT PERSON PHONE: 970.420.7907

CONTACT PERSON EMAIL: patrick@elderconstructioninc.com

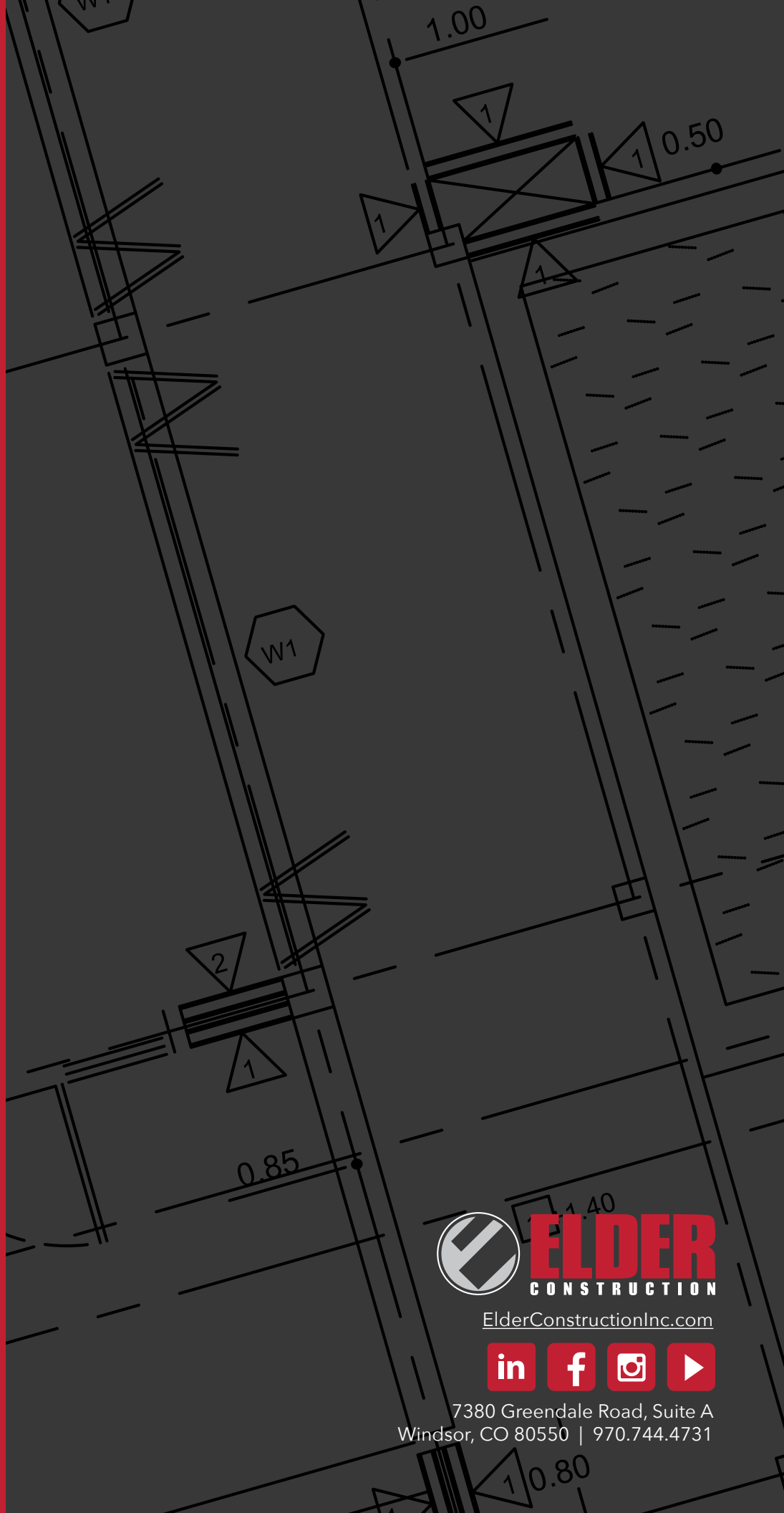
1. I Acknowledge that the "Sample Agreement" attached to this RFQ/P (**Exhibit D**) has been reviewed and is agreed to as shown. Yes (YES/NO). Do you request amendments to the "Agreement" Yes (YES/NO) Please list them if yes.
2. The undersigned Proposer declares and stipulates that this proposal is made in good faith, without collusion or connection with any other person or persons bidding for the same Work, and that it is made subject to all the terms and conditions of the Request for Proposal and associated documents, all of which have been examined by the undersigned. Yes (YES/NO)
3. The submission of the proposal constitutes an agreement and shall not be withdrawn after the proposal opening for a period of forty-five days.
4. Acknowledgment that the submitting agent carries (or will carry) a license in Boulder County Colorado Yes (YES/NO)
5. The Proposer hereby acknowledges receipt of addenda numbers 1 through 1 .
6. List of construction items that will be self-performed.

|   |                                      |   |  |
|---|--------------------------------------|---|--|
| A | <u>Door hardware install</u>         | I |  |
| B | <u>Backing and blocking</u>          | J |  |
| C | <u>Temporary protection measures</u> | K |  |
| D | <u>Safety measures</u>               | L |  |
| E | <u>Minor demolition</u>              | M |  |
| F | <u>Daily cleanup</u>                 | N |  |
| G | <u>Specialties installation</u>      | O |  |
| H |                                      | P |  |

Signature:  Date: 2/16/2024

\*\*\* End of Proposal Form \*\*\*





**ELDER**  
CONSTRUCTION

[ElderConstructionInc.com](http://ElderConstructionInc.com)



7380 Greendale Road, Suite A  
Windsor, CO 80550 | 970.744.4731

Submitting Firm: Elder Construction

**GENERAL CONTRACTOR:** Instructions for completing the this Part A: All YELLOW cells are to be filled in with one of the following responses, no items should be left blank:  
1) Actual dollar amount; 2) Months; 3) Percent; 4) Self-Performed Work; 5) Included in Cell \_\_\_; 6) N/A. **COST OF WORK OR BY OTHERS is not to be entered.** If necessary enter an amount and note item as an allowance.

**ARCHITECT:** Instructions for completing the this Part A: All GREEN cells are to be filled in. Note scope of services anticipated in the matrix that may impact your fee

| Description |  |    |              |   |
|-------------|--|----|--------------|---|
| 1           | Proposed Construction Value  | \$ | 3,000,000.00 | Not including design/Not including Design, General Conditions, Contingency, Insurance or OH&P   |
| 2           | Preconstruction Services Fixed Fee (Scope per RFP Part B, all Sub-Parts with "x" in Preconstruction Column below)  | \$ | 15,000.00    | Services Fixed Fee  |
| 3           | Design Services (Scope per RFP Part B, Sub-Part A "Design Services")   | \$ |              | Fixed Fee, Design Fee Only  |
| 4           | Additional/Optional Services   | \$ | -            |   |
|             |  | \$ | N/A          |   |
|             |  | \$ | N/A          | SUMMARIZES UP   |
|             |  | \$ | N/A          |   |
| 5           | Overhead and Profit  | \$ | 105,000.00   | 3.5% Enter % of construction value  |
| 6           | General Conditions (Sum calculated per RFP Part B below)   | \$ | 165,402.00   | 5.5% of construction value  |
| 7           | Total of Preconstruction, Additional/Optional Services, OH&P and General Conditions (2+4+5+6 above)  | \$ | 285,402.00   | Allowances will be "normalized" in order to provide accurate comparison of bidder totals. Favor will not be provided based upon assumed allowance values. |
| 8           | Construction Completion Time/Anticipated Schedule (in months—decimals are ok)  |    | 4.00         | mos. Certificate of Occupancy to be received by date in RFP   |
| 9           | General Conditions per Month   | \$ | 41,350.50    | /mo.  |
| 10          | Construction Change Order "Holiday"* (\$ amount of aggregate changes allowable without any GC markup whether self-performed or subcontractor performed.) | \$ | 30,000.00    |   |
| 11          | Construction Change Order Mark-Up (inclusive of all mark-ups OH&P, labor burden and GC's)  |    | 9%           |   |
| 12          | Contingency Rate   | \$ | N/A          | N/A Owner will carry contingency  |
| 13          | Umbrella and General Liability Insurance Rate  |    | 1.00%        |   |
| 14          | Builder's Risk Insurance Rate  |    | 0.15%        |   |
| 15          | Performance and Payment Bond Rate  |    | 0.90%        |   |
| 14          | Self-Performed Work (General Contractor to list all scopes of work (in whole or part) that are intended to be self-performed, in YELLOW cells below)     |    |              |   |
| 14a         | Door / Frame / Hardware Install  |    |              |   |
| 14b         | Backing / Blocking   |    |              |   |
| 14c         | Temporary Protection Measures  |    |              |   |
| 14d         | Safety Measures  |    |              |   |
| 14e         | Minor Demolition   |    |              |   |
| 14f         | Daily Cleanup  |    |              |   |
| 14g         | Specialties Installation   |    |              |   |
| 14h         |  |    |              |   |
| 14i         |  |    |              |   |
| 14j         |  |    |              |   |
| 14k         |  |    |              |   |
| 14l         |  |    |              |   |
| 14m         |  |    |              |   |
| 14n         |  |    |              |   |

**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| A                         | B   | C       | D                     | E      | F                       | G  | H     | I                        | K        |  |
|---------------------------|---|---------|-----------------------|--------|-------------------------|--|-------|--------------------------|----------|--|
|                           | GC Preconstruction  | GC OH&P | GC General Conditions | Amount | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments   |
| <b>A. DESIGN SERVICES</b> |   |         |                       |        |                         |  |       |                          |          |  |
| 1                         | Design Charrette  | x       |                       |        | \$0                     |  |       | x                        |          | As Required for Concept Design, Schematic Design and moving through Design Development |
| 2                         | A/V, Telephone, Paging Design                             | x       |                       |        |                         | Team   |       | x                        |          | Locations and Infrastructure by Design Team  |
| 3                         | IT/Data, Network, Cable Design                            | x       |                       |        |                         | Team   |       | x                        |          | Locations and Infrastructure by Design Team  |
| 4                         | Programming   | x       |                       |        |                         |  |       | x                        |          | A simple and concise Programming process to confirm/update District Program            |
| 5                         | Storm Water Management Plan                               | x       |                       |        |                         |  | x     | x                        |          |  |
| 6                         | Drainage Plan: Submittals to agencies as required         | x       |                       |        |                         |  | x     |                          |          |  |
| 7                         | Utility Coordination                                      | x       |                       |        |                         |  |       | x                        |          |  |
| 8                         | Coordination with Fire Department                         | x       |                       |        |                         |  |       | x                        |          |  |
| 9                         | Site Evaluation and Planning                              | x       |                       |        |                         |  |       | x                        |          |  |
| 10                        | Flow Tests with Fire Department                           | x       |                       |        |                         |  |       | x                        |          |  |
| 11                        | Architectural Design                                      | x       |                       |        |                         |  |       | x                        |          |  |
| 12                        | Civil Engineer Design                                     | x       |                       |        |                         |  |       | x                        |          |  |
| 13                        | Landscape Architect/Irrigation Design                     | x       |                       |        |                         |  |       | x                        |          |  |
| 14                        | Structural Engineer Design                                | x       |                       |        |                         |  |       | x                        |          |  |
| 15                        | Mechanical Engineer Design                                | x       |                       |        |                         |  |       | x                        |          |  |
| 16                        | Electrical Engineer Design                                | x       |                       |        |                         |  |       | x                        |          |  |
| 17                        | Lighting Engineer Design                                  | x       |                       |        |                         |  |       | x                        |          |  |
| 18                        | Plumbing Engineer Design                                  | x       |                       |        |                         |  |       | x                        |          |  |
| 19                        | Fire Suppression Design                                   | x       |                       |        |                         |  |       | x                        |          |  |
| 20                        | 3D-Renderings and Animations                              | x       |                       |        |                         |  |       | x                        |          | As required to communicate design, not for marketing                                   |
| 21                        | Acoustical Consultant                                     | x       |                       |        |                         |  |       | x                        |          |  |
| 22                        | Cost Estimating Consultant                                | x       |                       |        |                         |  | x     | x                        |          | Design Team provide estimate validation of General Contractor estimates                |
| 23                        | Furniture Design Consultant (B253™-2007)                  | x       |                       |        |                         |  |       | x                        |          |  |
| 24                        | Interior Design (B252™-2007)                              | x       |                       |        |                         |  |       | x                        |          |  |
| 25                        | Signage Design  | x       |                       |        |                         |  |       | x                        |          | Code Signage, Building Signage, and interior graphics                                  |
| 26                        | Specifications Consultant                                 | x       |                       |        |                         |  |       | x                        |          |  |
| 27                        | Traffic Consultant  | x       |                       |        |                         |  |       |                          |          |  |
| 28                        | Coordination with Owner's Consultants                     | x       |                       |        |                         |  |       | x                        |          |  |
| 29                        | Prepare and Present at Public Sessions and Board Meetings | x       |                       |        |                         |  |       | x                        |          |  |
| 30                        | Commissioning (B211™-2007)                                |         |                       |        |                         |  |       |                          | x        |  |
| 31                        | LEED Certification (B214™-2007)                           | x       |                       |        |                         |  |       |                          |          |  |
| 32                        | LEED Energy Modeling                                      | x       |                       |        |                         |  |       |                          |          |  |
| 33                        | LEED Registration and Documentation                       | x       |                       |        |                         |  |       |                          |          |  |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |   |         |                       |                   |                         |  |       |                          |          |  |
|--|---|---------|-----------------------|-------------------|-------------------------|--|-------|--------------------------|----------|--|
| A  | B   | C       | D                     | E                 | F                       | G  | H     | I                        | K        |  |
|  | GC Preconstruction  | GC OH&P | GC General Conditions | Amount            | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments   |
| 34   | Facility Support Services (B210™-2007)  |         |                       |                   |                         |  |       |                          |          | Not anticipated  |
| 35   | Security Evaluation and Planning (B206™-2007)   | x       |                       |                   |                         |  |       | x                        |          |  |
| 36   | PV Panel Design   | x       |                       |                   |                         |  |       | x                        |          |  |
| 37   | Lightning Protection Design   | x       |                       |                   |                         |  |       | x                        |          | As required by code, Design Team to analyze as part of proposal                    |
| 38   | Fast-track Design Services  |         |                       |                   |                         |  |       |                          |          | N/A  |
| 39   | Historic Preservation (B205™-2007)  |         |                       |                   |                         |  |       |                          |          | N/A  |
| 40   | Surveys (Flown, ALTA, TOPO)   |         |                       |                   |                         |  |       |                          | x        | Design Team and Owner to determine survey scope and data requirements              |
| 41   | Code Analysis   | x       |                       |                   |                         |  |       | x                        |          |  |
| 42   | Zoning Analysis   | x       |                       |                   |                         |  |       | x                        |          | Design to meet current zoning guidelines   |
| 43   | Steel Stud Framing Design and Engineering   | x       |                       |                   |                         |  | x     |                          |          |  |
| 44   | Prepare and Issue Meeting Minutes   | x       |                       |                   |                         |  |       | x                        |          | for Design Meetings  |
| 45   | Prepare documents for power application with electrical utility and submit key information as required.             | x       |                       |                   |                         |  |       | x                        |          | By Architect and electrical consultant   |
| 46   | Prepare bid packages for phasing of construction  | x       |                       |                   |                         |  |       | x                        |          |  |
| 47   | Generate bid alternates   | x       |                       |                   |                         |  |       | x                        |          |  |
| 48   | Prepare Comcheck submittal as required  | x       |                       |                   |                         |  |       | x                        |          |  |
| 49   | Rezoning process  |         |                       |                   |                         |  |       |                          |          | TBD - site specific  |
| 50   | Prepare a submittal log for the contractor to follow based on specifications  | x       |                       |                   |                         |  |       | x                        |          |  |
| 51   | Documentation of owner existing Furniture Fixtures and Equipment  |         |                       |                   |                         |  |       | x                        |          |  |
| 52   | Assist in grant writing by providing key information to Owner   | x       |                       |                   |                         |  |       | x                        |          | Minimal anticipated. Assume assisting in filling out data in required Owner forms. |
| 53   | Submit applications as required for Town Planning or Zoning Approval Processes                                      | x       |                       |                   |                         |  |       | x                        |          |  |
| 54   | Prepare bid packages, chair pre-bid meeting, log results  | x       |                       |                   |                         |  |       | x                        |          |  |
| 55   | Prepare response to bidders questions, issue addendums  | x       |                       |                   |                         |  |       | x                        |          |  |
| 56   | Construction: Observation and Field Reports   | x       |                       |                   |                         |  |       | x                        |          |  |
| 57   | Construction: Review material inspection reports and advise if corrections are required                             | x       |                       |                   |                         |  |       | x                        |          |  |
| 58   | Construction: Review and make recommendations related to shop drawings  | x       |                       |                   |                         |  |       | x                        |          |  |
| 59   | Close Out: Project Record Documents: Generate As-Builts in paper format including ASI, RFI's and install locations. |         | x                     | Incl. in Cell Q10 |                         |  | x     | x                        |          |  |
| 60   | Close Out: Project Record Documents: Review contractors posted sets during and after construction completion        |         | x                     | Incl. in Cell Q10 |                         |  |       | x                        |          |  |
| 61   | Close Out: Project Record Documents: Generate As-Builts in Revit or Autocad format and PDF                          |         | x                     | Incl. in Cell Q10 |                         |  |       | x                        |          |  |
| 62   | Close Out: Prepare letter of substantial completion   |         | x                     | Incl. in Cell I6  |                         |  |       | x                        |          |  |
| 63   | Close Out: Assist Owner on resolution of warranty items   |         | x                     | Incl. in Cell I6  |                         |  | x     | x                        |          |  |
| 64   | Close Out: Attend 11 month walk through of facility   |         | x                     | Incl. in Cell I6  |                         |  | x     | x                        | x        |  |
| <b>B. Procurement</b>  |   |         |                       | <b>\$0</b>        |                         |  |       |                          |          |  |
| 1  | AV, Telephone, Paging Design  |         |                       |                   |                         |  |       |                          | x        |  |
| 2  | IT/Data, Network, Cable Design  |         |                       |                   |                         |  |       |                          | x        |  |
| 3  | Programming Consultant  |         |                       |                   |                         |  |       |                          | x        |  |
| 4  | Landscape Architect/Irrigation Design   |         |                       |                   |                         |  |       | x                        |          |  |
| 5  | Architectural Firm  |         |                       |                   |                         |  |       |                          | x        |  |
| 6  | Civil Engineer  |         |                       |                   |                         |  |       | x                        |          |  |
| 7  | Structural Engineer   |         |                       |                   |                         |  |       | x                        |          |  |
| 8  | Mechanical Engineer   |         |                       |                   |                         |  |       | x                        |          |  |
| 9  | Electrical Engineer   |         |                       |                   |                         |  |       | x                        |          |  |
| 10   | Lighting Engineer/Designer  |         |                       |                   |                         |  |       | x                        |          |  |
| 11   | Plumbing Engineer   |         |                       |                   |                         |  |       | x                        |          |  |
| 12   | Acoustical Consultant   |         |                       |                   |                         |  |       | x                        |          |  |
| 13   | Cost Estimating Consultant  |         |                       |                   |                         |  |       | x                        |          |  |
| 14   | Furniture Design Consultant   |         |                       |                   |                         |  |       | x                        |          |  |
| 15   | Interior Design Consultant  |         |                       |                   |                         |  |       | x                        |          |  |
| 16   | Signage Design Consultant   |         |                       |                   |                         |  |       | x                        |          |  |
| 17   | Specifications Consultant   |         |                       |                   |                         |  |       | x                        |          |  |
| 18   | Traffic Consultant  |         |                       |                   |                         |  |       | x                        | x        |  |
| 19   | Commissioning Consultant  |         |                       |                   |                         |  |       |                          | x        |  |
| 20   | LEED Consultant   |         |                       |                   |                         |  |       | x                        | x        |  |
| 21   | Security Consultant   |         |                       |                   |                         |  |       |                          | x        |  |
| 22   | PV Panel Consultant   |         |                       |                   |                         |  |       |                          | x        |  |
| 23   | Historic Preservation Consultant  |         |                       |                   |                         |  |       |                          | x        |  |
| 24   | Environmental Surveys (Phase I and Phase II)  |         |                       |                   |                         |  |       |                          | x        |  |
| 25   | Surveys (Flown, ALTA, TOPO)   |         |                       |                   |                         |  |       |                          | x        |  |
| 26   | Testing & Inspection (Soils)  |         |                       |                   |                         |  |       |                          | x        |  |
| 27   | Testing & Inspection (Construction Materials)   |         |                       |                   |                         |  |       |                          | x        |  |
| 28   | Code Consultant   |         |                       |                   |                         |  |       |                          | x        |  |
| 29   | Moving Consultant   |         |                       |                   |                         |  |       |                          | x        |  |
| 30   | Hazmat Analysis   |         |                       |                   |                         |  |       |                          | x        |  |
| 31   | Building Demolition Crew  |         |                       |                   |                         | x  |       |                          |          |  |
| <b>C. PRE-CONSTRUCTION</b>                                   |   |         |                       | <b>\$0</b>        |                         |  |       |                          |          |  |
| 1  | Review Design Concepts  | x       |                       |                   |                         |  |       |                          |          |  |
| 2  | Develop Bid Packages for sub contractors  | x       |                       |                   |                         |  |       |                          |          |  |
| 3  | Material Selection and Availability Recommendations   | x       |                       |                   |                         |  |       |                          |          |  |
| 4  | Building Systems Recommendations  | x       |                       |                   |                         |  |       |                          |          |  |
| 5  | Coordinate Owner-Supplied Equipment   | x       |                       |                   |                         |  |       |                          |          |  |
| 6  | Life Cycle Costing Analysis   | x       |                       |                   |                         |  |       |                          |          |  |
| 7  | Equipment Selection and Availability Review   | x       |                       |                   |                         |  |       |                          |          |  |
| 8  | Subcontractor Availability Review   | x       |                       |                   |                         |  |       |                          |          |  |
| 9  | Construction Logistical & Execution Plan  | x       |                       |                   |                         |  |       |                          |          |  |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |                    |         |                       |        |                         |  |       |                          |          |          |
|--|--------------------|---------|-----------------------|--------|-------------------------|--|-------|--------------------------|----------|----------|
| A  | B                  | C       | D                     | E      | F                       | G  | H     | I                        | K        |          |
|  | GC Preconstruction | GC OH&P | GC General Conditions | Amount | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments |
|  |                    |         |                       |        |                         |  |       |                          |          |          |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |   |         |                       |        |                         |  |       |                          |          |          |
|--|---|---------|-----------------------|--------|-------------------------|--|-------|--------------------------|----------|----------|
| A  | B   | C       | D                     | E      | F                       | G  | H     | I                        | K        |          |
|  | GC Preconstruction  | GC OH&P | GC General Conditions | Amount | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments |
| <b>D. PROJECT COST CONTROL</b>                               |   |         |                       |        |                         |  |       |                          |          |          |
| <b>\$0</b>   |   |         |                       |        |                         |  |       |                          |          |          |
| 1  | Master Budget; Generate and update                                | x       |                       |        |                         |  |       | x                        | x        |          |
| 2  | Recommend approval of Contractor Invoices                         |         |                       |        |                         |  |       |                          | x        |          |
| 3  | Manage cost of Alternates (trend log)                             | x       |                       |        |                         |  |       |                          |          |          |
| 4  | Schematic Design Cost Estimate and Review                         | x       |                       |        |                         |  |       |                          |          |          |
| 5  | Design Development Cost Estimate and Review                       | x       |                       |        |                         |  |       |                          |          |          |
| 6  | Construction Document Estimate and Review                         | x       |                       |        |                         |  |       |                          |          |          |
| 7  | Guaranteed Maximum Price Cost Estimate                            | x       |                       |        |                         |  |       |                          |          |          |
| 8  | Construction Cash Flow Projections (Monthly)                      | x       |                       |        |                         |  |       |                          |          |          |
| 9  | Review estimates for accuracy and value engineering ideas         | x       |                       |        |                         |  |       |                          |          |          |
| 10   | Verify Correctness of Quantities & Prices of Change Orders        | x       |                       |        |                         |  |       |                          |          |          |
| 11   | Continuous Project Cost Input and Response to Design Team Queries | x       |                       | x      | Incl. in Cell I6        |  |       |                          |          |          |
| <b>E. PROJECT SCHEDULING</b>                                 |   |         |                       |        |                         |  |       |                          |          |          |
| <b>\$0</b>   |   |         |                       |        |                         |  |       |                          |          |          |
| 1  | Generate Design Schedule of Events                                |         |                       |        |                         |  |       | x                        | x        |          |
| 2  | Master Schedule of Events including Owner items                   | x       |                       |        |                         |  |       | x                        |          |          |
| 3  | Preconstruction Activity Schedule (Bar Chart)                     | x       |                       |        |                         |  |       | x                        |          |          |
| 4  | Construction Activity Schedule (CPM)                              |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 5  | Const Activity Schedule w/ Milestones (CPM Updates)               |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 6  | Shop Drawing & Submittal Schedule / Procedure                     |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 7  | Mock-Up Schedule & Procedure                                      |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 8  | Generate and coordinate phasing sched w/ Owner                    |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 9  | Short-Interval Schedules  |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| 10   | Occupancy Schedules   |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          |          |
| <b>F. SUBCONTRACTOR SELECTION / PURCHASING</b>               |   |         |                       |        |                         |  |       |                          |          |          |
| <b>\$0</b>   |   |         |                       |        |                         |  |       |                          |          |          |
| 1  | Set Prequalification Criteria <i>including local provisions</i>   | x       |                       |        |                         |  |       | x                        |          |          |
| 2  | Recommend Subcontractor Selection Methods                         | x       |                       |        |                         |  |       | x                        |          |          |
| 3  | Recommend Subcontractor Award Methods                             | x       |                       |        |                         |  |       | x                        |          |          |
| 4  | Develop Subcontractor Interest                                    | x       |                       |        |                         |  |       | x                        |          |          |
| 5  | Prepare Bidding Schedules   | x       |                       |        |                         |  |       | x                        |          |          |
| 6  | Issue Plans, Specifications & Addenda                             | x       |                       |        |                         |  |       | x                        |          |          |
| 7  | Receive Bids  | x       |                       |        |                         |  |       | x                        |          |          |
| 8  | Analyze Bids  | x       |                       |        |                         |  |       | x                        |          |          |
| 9  | Recommend Award   | x       |                       |        |                         |  |       | x                        |          |          |
| 10   | Determine Local Manpower Availability                             | x       |                       |        |                         |  |       | x                        |          |          |
| 11   | Prepare Subcontracts & Supplier Contracts                         | x       |                       |        |                         |  |       | x                        |          |          |
| <b>G. CONTRACT DOCUMENT COORDINATION</b>                     |   |         |                       |        |                         |  |       |                          |          |          |
| <b>\$0</b>   |   |         |                       |        |                         |  |       |                          |          |          |
| 1  | Constructability Review & Recommendations                         | x       |                       |        |                         |  |       |                          |          |          |
| 2  | Review For Inclusion of All Work                                  | x       |                       |        |                         |  |       |                          |          |          |
| 3  | Review For Adequately Phased Construction                         | x       |                       |        |                         |  |       |                          |          |          |
| 4  | Identify Long-Lead Items  | x       |                       |        |                         |  |       |                          |          |          |
| 5  | Identify Commodity Shortages                                      | x       |                       |        |                         |  |       |                          |          |          |
| 6  | Review and Coordinate Installation of Owner Supplied Fixed Equip  |         |                       | x      | Incl. in Cell I15       |  |       | x                        |          | x        |
| <b>H. ARCHITECT STAFF</b>                                    |   |         |                       |        |                         |  |       |                          |          |          |
| <b>\$0</b>   |   |         |                       |        |                         |  |       |                          |          |          |
| 1  | Principal   |         |                       |        |                         |  |       | x                        |          |          |
| 2  | Project Manager   |         |                       |        |                         |  |       | x                        |          |          |
| 3  | Project Architect   |         |                       |        |                         |  |       | x                        |          |          |
| 4  | Drafter   |         |                       |        |                         |  |       | x                        |          |          |
| 5  | Administrative / Clerical   |         |                       |        |                         |  |       | x                        |          |          |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |   |        |                       |                   |                        |  |       |                          |          |   |  |
|--|---|--------|-----------------------|-------------------|------------------------|--|-------|--------------------------|----------|---|--|
| A  | B   | C      | D                     | E                 | F                      | G  | H     | I                        | K        |   |  |
|  | GC Preconstruction  | GC O&P | GC General Conditions | Amount            | Place "X" if allowance | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments  |  |
| <b>I. GENERAL CONTRACTOR STAFF</b>                           |   |        |                       |                   |                        |  |       |                          |          |   |  |
|  |   |        |                       | <b>\$147,032</b>  |                        |  |       |                          |          |   |  |
| 1  | Corporate Executives  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 2  | Principal In Charge   |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 3  | Project Executive   |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 4  | Operations Manager  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 5  | Senior Project Manager  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 6  | Project Manager   |        | x                     | \$36,720          |                        |  | x     |                          |          |   |  |
| 7  | Project Engineer  |        | x                     | \$28,440          |                        |  | x     |                          |          |   |  |
| 8  | Safety Manager / Field Audit / Training   |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 9  | Human Resources   |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 10   | Secretarial   |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 11   | Project Estimating  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 12   | Project Accounting  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 13   | Project Scheduling  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 14   | Project Purchasing  |        |                       |                   |                        |  |       |                          |          | In Overhead and Profit  |  |
| 15   | Project Superintendent(s)   |        | x                     | \$71,280          |                        |  | x     |                          |          |   |  |
| 16   | Assistant Superintendent(s) (as required)   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 17   | Field Engineer(s) (as required)   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 18   | Mechanical & Electrical Coordinator(s) (as required)                                      |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 19   | Quality Control Engineer (As Required)  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 20   | Project Assistant / Clerk / Typist (As Required)  |        | x                     | \$9,792           |                        |  | x     |                          |          |   |  |
| 21   | Safety Engineer (As Required)   |        | x                     | \$800             |                        |  | x     |                          |          |   |  |
| 22   | Field Accounting (as required)  |        | x                     | Incl. in Cell I20 |                        |  | x     |                          |          |   |  |
| 23   | Registered Surveyor (As Required)   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| <b>J. QUALITY CONTROL / WARRANTY</b>                         |   |        |                       |                   |                        |  |       |                          |          |   |  |
|  |   |        |                       | <b>\$0</b>        |                        |  |       |                          |          |   |  |
| 1  | Develop & Submit Construction Safety Plan   | x      |                       | x                 |                        |  |       |                          |          |   |  |
| 2  | Testing & Inspection (Construction Materials)   |        |                       |                   |                        |  |       | x                        | x        |   |  |
| 3  | Soils Investigations / Geotechnical Reports   |        |                       |                   |                        |  |       | x                        | x        |   |  |
| 4  | Environmental Surveys   |        |                       |                   |                        |  |       |                          |          |   |  |
| 5  | HAZMAT Analysis   |        |                       |                   |                        |  |       |                          |          |   |  |
| 6  | Environmental Cleanup Coordination / Govt Document  |        |                       |                   |                        |  |       |                          |          |   |  |
| 7  | Project Progress Photographs  |        | x                     | Incl. in Cell I15 |                        |  |       |                          |          |   |  |
| 8  | Field Reports   |        | x                     | Incl. in Cell I15 |                        |  |       |                          |          |   |  |
| 9  | Warranty Inspections Coordination   |        | x                     | Incl. in Cell I6  |                        |  |       |                          |          |   |  |
| 10   | Air & Water Balancing   |        | x                     | N/A               |                        |  |       |                          |          |   |  |
| 11   | Operator On-Site Training   |        | x                     | Incl. in Cell I6  |                        |  |       |                          |          |   |  |
| 12   | Prepare Operation and Maintenance Manuals   |        | x                     | Incl. in Cell I7  |                        |  |       |                          |          |   |  |
| 13   | Review Operation and Maintenance Manuals  |        | x                     | Incl. in Cell I7  |                        |  |       |                          |          |   |  |
| 14   | Attend 11 and 23 month walk throughs of facility and assist on closing out warranty items |        | x                     | Incl. in Cell I6  |                        |  |       |                          |          |   |  |
| 15   | Drug Testing & Screening (Field Personnel)  |        | x                     |                   |                        |  |       |                          |          |   |  |
| 16   | Attend punch list walk throughs, prepare punch list, track items through completion       |        | x                     | Incl. in Cell I6  |                        |  |       |                          |          | General Contractor to capture all items identified on punch list walk using bluebeam software or approved equivalent. Architect to attend all punch lists and ensure consultants are using the same format as directed by the owner |  |
| <b>K. TEMPORARY FACILITIES</b>                               |   |        |                       |                   |                        |  |       |                          |          |   |  |
|  |   |        |                       | <b>\$11,920</b>   |                        |  |       |                          |          |   |  |
| 1  | Temporary Field Office Facility   |        | x                     | \$1,500           |                        |  | x     |                          |          |   |  |
| 2  | Field Office Furniture & Equipment  |        | x                     | \$500             |                        |  | x     |                          |          |   |  |
| 3  | Field Office Copier(s)  |        | x                     | Incl. in Cell K5  |                        |  | x     |                          |          |   |  |
| 4  | Field Office Fax Machine(s)   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 5  | Field Office Computer(s) & Software   |        | x                     | \$2,500           |                        |  | x     |                          |          |   |  |
| 6  | Field Office Supplies   |        | x                     | \$450             |                        |  | x     |                          |          |   |  |
| 7  | GC's Storage Trailers / Sheds   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 8  | Field Office Equipment Maintenance & Repairs  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 9  | Architect / Engineer Temporary Office   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 10   | Project Sign  |        | x                     | \$500             |                        |  | x     |                          |          |   |  |
| 11   | Directional / Warning Signs   |        | x                     | Incl. in Cell K10 |                        |  | x     |                          |          |   |  |
| 12   | Bulletin Boards   |        | x                     | Incl. in Cell K10 |                        |  | x     |                          |          |   |  |
| 13   | Potable Drinking Water / Ice / Cups   |        | x                     | \$450             |                        |  | x     |                          |          |   |  |
| 14   | Temporary Toilets / Sanitary Sewer  |        | x                     | \$2,520           |                        |  | x     |                          |          |   |  |
| 15   | Temporary Construction Fencing  |        | x                     | \$2,000           |                        |  | x     |                          |          |   |  |
| 16   | Barricades  |        | x                     | TBD               |                        |  | x     |                          |          |   |  |
| 17   | Covered Walkways  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 18   | Safety Equipment  |        | x                     | \$500             |                        |  | x     |                          |          |   |  |
| 19   | First Aid Station & Supplies  |        | x                     | \$500             |                        |  | x     |                          |          |   |  |
| 20   | Handrails / Toe Boards / Opening Protection   |        | x                     | TBD               |                        |  | x     |                          |          |   |  |
| 21   | Safety Nets   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 22   | Temporary Stairs  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 23   | Fire Extinguishers  |        | x                     | \$500             |                        |  | x     |                          |          |   |  |
| 24   | Flagman / Traffic Control   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 25   | Job Hauling Charges   |        | x                     | Incl. in Cell O6  |                        |  | x     |                          |          |   |  |
| 26   | Site Security   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| <b>L. TEMPORARY UTILITIES</b>                                |   |        |                       |                   |                        |  |       |                          |          |   |  |
|  |   |        |                       | <b>\$900</b>      |                        |  |       |                          |          |   |  |
| 1  | Temp Telephone Install Equipment & Monthly Fee  |        | x                     | \$900             |                        |  | x     |                          |          |   |  |
| 2  | Telephone Expense (Long Distance Charges)   |        | x                     | Incl. in Cell L1  |                        |  | x     |                          |          |   |  |
| 3  | Telephone Expense (Internet Charges)  |        | x                     | Incl. in Cell L1  |                        |  | x     |                          |          |   |  |
| 4  | Cellular Phone Charges  |        | x                     | Incl. in Cell L1  |                        |  | x     |                          |          |   |  |
| 5  | 2-Way Radio Equipment   |        | x                     | Incl. in Cell L1  |                        |  | x     |                          |          |   |  |
| 6  | Temporary Electrical Service / Distribution   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 7  | Temporary Electrical Wiring & Lighting  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 8  | Light bulbs & Temp Electrical Maintenance   |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 9  | Electrical Power Consumption Expense  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |
| 10   | Temporary Water Service / Distribution  |        | x                     | N/A               |                        |  | x     |                          |          |   |  |



| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |  |         |                       |                        |                         |  |       |                          |          |          |
|--|--|---------|-----------------------|------------------------|-------------------------|--|-------|--------------------------|----------|----------|
| A  | B  | C       | D                     | E                      | F                       | G  | H     | I                        | K        |          |
|  | GC Preconstruction                                       | GC OH&P | GC General Conditions | Amount                 | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments |
| 11   | Temporary Water Consumption Expense                      |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 12   | Temporary Gas Service / Distribution                     |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 13   | Temporary Gas Service Consumption Expense                |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 14   | Temporary Field Office Heating Energy Cost               |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 15   | Temporary Heating Service (Permanent System)             |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 16   | Permanent Heat System Filter Replacement                 |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 17   | Maintenance Cost (Permanent Heat System)                 |         | x                     | N/A                    |                         |  |       |                          |          |          |
| <b>M. CLEAN-UP</b>   |  |         |                       | <b>\$0</b>             |                         |  |       |                          |          |          |
| 1  | Daily Clean-Up   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 2  | Final Clean-Up   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 3  | Final Glass Cleaning                                     |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 4  | Debris Hauling/Removal                                   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 5  | Trash Chutes   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 6  | Trash Dumpsters  |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 7  | Dump Permits & Fees                                      |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 8  | Dust Control   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 9  | Street Cleaning  |         | x                     | TBD                    |                         |  |       |                          |          |          |
| <b>N. WEATHER PROTECTION</b>                                 |  |         |                       | <b>\$0</b>             |                         |  |       |                          |          |          |
| 1  | Remove Snow & Ice  |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 2  | Temporary Enclosures (Buildings)                         |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 3  | Temporary Weather Protection for Sub Trades              |         | x                     | TBD                    |                         |  |       |                          |          |          |
| <b>O. ON-SITE EQUIPMENT / HOISTING</b>                       |  |         |                       | <b>\$4,050</b>         |                         |  |       |                          |          |          |
| 1  | Automobile(s) & Fuel                                     |         | x                     | \$4,050                |                         |  |       |                          |          |          |
| 2  | Hoisting Equipment & Fuel                                |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 3  | Material/Personnel Hoist(s)                              |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 4  | Crane & Hoist Operator(s)                                |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 5  | Small Tools (GC's Only)                                  |         | x                     | Incl. in Cell O6       |                         |  |       |                          |          |          |
| 6  | Rental Equipment   |         | x                     | TBD                    |                         |  |       |                          |          |          |
| 7  | Fuel for Rental Equipment                                |         | x                     | TBD                    |                         |  |       |                          |          |          |
| <b>P. LEED CERTIFICATION</b>                                 |  |         |                       | <b>\$0</b>             |                         |  |       |                          |          |          |
| 1  | MR2.1 Const Waste Management, Salvage or Recycle 50%     |         |                       |                        |                         |  |       |                          |          |          |
| 2  | MR2.2 Const Waste Management, Salvage Additional 25%     |         |                       |                        |                         |  |       |                          |          |          |
| 3  | MR5.1 Local/Regional Materials, 20% Manufactured Locally |         |                       |                        |                         |  |       |                          |          |          |
| 4  | MR5.2 Local/Regional Materials, 10% Harvested Locally    |         |                       |                        |                         |  |       |                          |          |          |
| 5  | IAQ3.1 Construction IAQ Management Plan, Const           |         |                       |                        |                         |  |       |                          |          |          |
| 6  | IAQ4.1 Low-Emitting Materials, Adhesives & Sealants      |         |                       |                        |                         |  |       |                          |          |          |
| 7  | IAQ4.2 Low-Emitting Materials, Paints                    |         |                       |                        |                         |  |       |                          |          |          |
| 8  | IAQ4.3 Low-Emitting Materials, Carpet                    |         |                       |                        |                         |  |       |                          |          |          |
| 9  | IAQ4.4 Low-Emitting Materials, Composite Wood            |         |                       |                        |                         |  |       |                          |          |          |
| <b>Q. DOCUMENT REPRODUCTION / PRINTING</b>                   |  |         |                       | <b>\$1,000</b>         |                         |  |       |                          |          |          |
| 1  | Schematic Drawings & Specifications                      |         |                       |                        |                         |  |       |                          |          |          |
| 2  | Design Document Drawings & Specifications                |         |                       |                        |                         |  |       |                          |          |          |
| 3  | Construction Drawings & Specifications                   |         |                       |                        |                         |  |       |                          |          |          |
| 4  | Subcontractor / Supplier Prequalification Forms          | x       |                       | Incl. in Cell I6       |                         |  |       |                          |          |          |
| 5  | Bidding Instructions                                     | x       |                       | Incl. in Cell I6       |                         |  |       |                          |          |          |
| 6  | Postage & Express Delivery Costs                         |         | x                     | Incl. in Cell Q8       |                         |  |       |                          |          |          |
| 7  | Subcontract & Supplier Contract Agreement Forms          |         | x                     | Incl. in Cell I6       |                         |  |       |                          |          |          |
| 8  | Shop Drawing Reproduction                                |         | x                     | \$500                  |                         |  |       |                          |          |          |
| 9  | As-Built Documents (Mark-ups & Recording)                |         | x                     | Incl. in Cell I7       |                         |  |       |                          |          |          |
| 10   | As-Built Documents (Printing)                            |         | x                     | \$500                  |                         |  |       |                          |          |          |
| 11   | Maintenance Manuals (From Subs)                          |         | x                     | Incl. in Cell Q10      |                         |  |       |                          |          |          |
| 12   | Operation Manuals (From Subs)                            |         | x                     | Incl. in Cell Q10      |                         |  |       |                          |          |          |
| 13   | Estimating Forms   |         |                       |                        |                         |  |       |                          |          |          |
| 14   | Schedule Report Forms                                    |         |                       |                        |                         |  |       |                          |          |          |
| 15   | Accounting Forms   |         |                       |                        |                         |  |       |                          |          |          |
| 16   | Field Reporting Forms                                    |         |                       |                        |                         |  |       |                          |          |          |
| 17   | Cost Reporting Forms                                     |         |                       |                        |                         |  |       |                          |          |          |
| 18   | Special Forms  |         |                       |                        |                         |  |       |                          |          |          |
| <b>R. INSURANCE &amp; BONDS</b>                              |  |         |                       | <b>\$500</b>           |                         |  |       |                          |          |          |
| 1  | Design professional liability insurance                  |         |                       |                        |                         |  |       |                          |          |          |
| 2  | Builder's Risk Insurance                                 |         |                       |                        |                         |  |       |                          |          |          |
| 3  | Builder's Risk Deductible                                |         | x                     | \$500                  |                         |  |       |                          |          |          |
| 4  | Special Insurance - O & E                                |         | x                     | N/A                    |                         |  |       |                          |          |          |
| 5  | General Liability Insurance                              |         |                       |                        |                         |  |       |                          |          |          |
| 6  | Umbrella Liability Insurance                             |         |                       |                        |                         |  |       |                          |          |          |
| 7  | Excess Liability Insurance                               |         |                       |                        |                         |  |       |                          |          |          |
| 8  | Completed Products Insurance                             |         |                       |                        |                         |  |       |                          |          |          |
| 9  | Professional Liability Insurance                         |         | x                     | Incl. w/ GL Insurance  |                         |  |       |                          |          |          |
| 10   | Workman's Compensation Insurance (GC's Only)             |         | x                     | Incl. w/ GL Insurance  |                         |  |       |                          |          |          |
| 11   | FICA / Medicare Insurance (GC's Only)                    |         | x                     | Incl. w/ Staff Rates   |                         |  |       |                          |          |          |
| 12   | Federal Unemployment Insurance (GC's Only)               |         | x                     | Incl. w/ Staff Rates   |                         |  |       |                          |          |          |
| 13   | State Unemployment Insurance (GC's Only)                 |         | x                     | Incl. w/ Staff Rates   |                         |  |       |                          |          |          |
| 14   | Payment & Performance Bond                               |         | x                     | Incl. w/ P&P Bond Rate |                         |  |       |                          |          |          |
| 15   | Subcontractor & Supplier Bonds                           |         | x                     | N/A                    |                         |  |       |                          |          |          |
| <b>S. PERMITS &amp; FEES</b>                                 |  |         |                       | <b>\$0</b>             |                         |  |       |                          |          |          |
| 1  | Foundation Permit  |         |                       | NA                     |                         |  |       |                          |          |          |
| 2  | Superstructure Permit                                    |         |                       |                        |                         |  |       |                          |          |          |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |  |         |                       |                  |                         |  |       |                          |          |          |
|--|--|---------|-----------------------|------------------|-------------------------|--|-------|--------------------------|----------|----------|
| A  | B  | C       | D                     | E                | F                       | G  | H     | I                        | K        |          |
|  | GC Preconstruction   | GC OH&P | GC General Conditions | Amount           | Place "X" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments |
| 3  | Building Permit (General)                                      |         | x                     | TBD              |                         |  | x     |                          |          |          |
| 4  | Mechanical Building Permit                                     |         | x                     | TBD              |                         |  | x     |                          |          |          |
| 5  | Electrical Building Permit                                     |         | x                     | TBD              |                         |  | x     |                          |          |          |
| 6  | Plan Check Fees  |         |                       |                  |                         |  |       |                          |          |          |
| 7  | Street Use Permit  |         |                       |                  |                         |  |       |                          |          |          |
| 8  | Curb & Gutter Permit   |         |                       |                  |                         |  |       |                          |          |          |
| 9  | Sidewalk Permit  |         |                       |                  |                         |  |       |                          |          |          |
| 10   | Street / Curb Design Charge                                    |         |                       |                  |                         |  |       |                          |          |          |
| 11   | Sign Permits   |         |                       |                  |                         |  |       |                          |          |          |
| 12   | Site Drainage (Erosion Control) Permit                         |         | x                     | TBD              |                         |  |       |                          |          |          |
| 13   | Electrical Primary Construction Fee                            |         |                       |                  |                         |  |       |                          |          |          |
| 14   | Water Service Construction Fee                                 |         |                       |                  |                         |  |       |                          |          |          |
| 15   | Gas Service Construction Fee                                   |         |                       |                  |                         |  |       |                          |          |          |
| 16   | Water Tap (Inspection) Fee                                     |         |                       |                  |                         |  |       |                          |          |          |
| 17   | Sanitary Tap (Inspection) Fee                                  |         |                       |                  |                         |  |       |                          |          |          |
| 18   | Storm Tap (Inspection) Fee                                     |         |                       |                  |                         |  |       |                          |          |          |
| 19   | Special Tap Fees   |         |                       |                  |                         |  |       |                          |          |          |
| 20   | Contractor's Licenses  |         | x                     | Inc. w/ OH&P     |                         |  | x     |                          |          |          |
| 21   | Zoning Fees  |         |                       |                  |                         |  |       |                          |          |          |
| 22   | Construction Equipment Licenses                                |         |                       |                  |                         |  |       |                          |          |          |
| 23   | Construction Equipment Permits                                 |         |                       |                  |                         |  |       |                          |          |          |
| <b>T. OTHER COSTS</b>  |  |         |                       | <b>\$0</b>       |                         |  |       |                          |          |          |
| 1  | Sales & Use Taxes (As Required)                                |         | x                     | N/A              |                         |  | x     |                          |          |          |
| 2  | Davis Bacon/Prevailing wages                                   |         |                       |                  |                         |  |       |                          |          |          |
| 3  | Creation of Owner Moving Transition Manual, RFP and management |         |                       |                  |                         |  |       |                          |          |          |
| 4  | Owner Moving Costs   |         |                       |                  |                         |  |       |                          |          |          |
| 5  | Video record with proper sound system Owner Training           |         | x                     | Incl. in Cell I7 |                         |  | x     |                          |          |          |
| <b>U. ADDITIONAL ITEMS</b>                                   |  |         |                       | <b>\$0</b>       |                         |  |       |                          |          |          |
| 1  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 2  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 3  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 4  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 5  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 6  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 7  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |
| 8  | (enter additional items as necessary)                          |         |                       | N/A              |                         |  |       |                          |          |          |



RFP for CMAR Services  
**MOUNTAIN VIEW FIRE RESCUE**

Erie Fire Station

Submitted by Fransen Pittman Construction



# TABLE OF CONTENTS

**PART 1 Cover Letter & Organization  
Information**

**PAGE 1**

**PART 2 Project Experience**

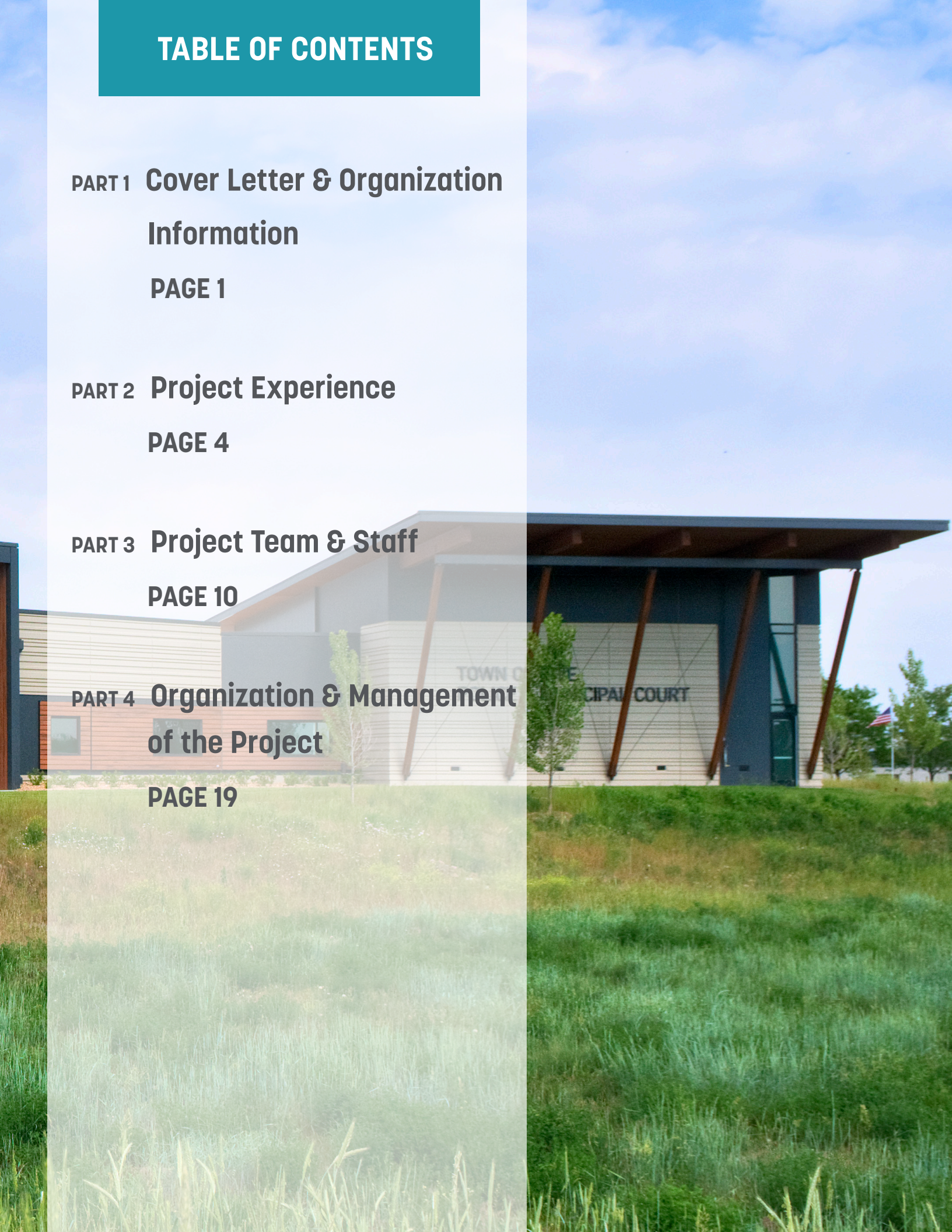
**PAGE 4**

**PART 3 Project Team & Staff**

**PAGE 10**

**PART 4 Organization & Management  
of the Project**

**PAGE 19**





# COVER LETTER & ORGANIZATION INFORMATION





# COVER LETTER



March 1, 2024

Jeff Webb, Deputy Chief-Support Services  
Mountain View Fire Rescue  
3561 Stagecoach Rd  
Longmont, Colorado 80504

Dear Mr. Dan Tran, Ms. Selena Twilley, Mr. Jeff Webb and Members of the Selection Committee:

Thank you for the opportunity to submit our qualifications for the Mountain View Fire Erie Station. We understand the essential protection services that the Town of Erie provides and support your mission of ensuring reliability, accuracy, and responsiveness to the community. As builders, we also seek to provide reliable, accurate, and responsive construction services.

Josh Davis, Tyler Kaul, Ryan Tedford, Derek LePore, and Austen Jorgensen are a team of qualified and experienced professionals who will be dedicated to your project from selection through construction. Our team offers recent experience constructing municipal projects in and around Erie. We present a unique amount of emergency service/municipal experience, and hold a 100% track record of hitting schedule and budget every project. We are uniquely qualified to partner with you on this project because we bring experience with:

**THE TOWN OF ERIE:** As a Colorado-based construction company, we are expertly experienced with the State and Local code authorities. Our proposed team is experienced constructing projects throughout the State of Colorado and navigating each City's permitting process. We have been building in and around the Town of Erie for the past 30 years, specifically projects like Erie Police and Municipal Court, Erie Town Hall, Erie Community Library, Calvary Bible Church, and more. With our extensive experience permitting throughout the Town of Erie, we know we can successfully steer the team through Erie's processes and ensure an efficient start.

**EMERGENCY SERVICE:** Fransen Pittman has extensive experience constructing relevant emergency service projects similar to Mountain View Fire Erie Station, some of which were recently awarded and are currently in the preconstruction phase. Relevant emergency service projects include the Erie Police and Municipal Court, Mountain View Fire Station 8, Timnath Police Services, North Metro Fire Station, Severance Police, Colorado State Patrol Facility, Lochbuie Police Services and Town Hall, and Tarrant County 911 Facility. This recent and relevant experience showcases our understanding of the specific trials and tribulations associated with a project like Erie Fire, as well as a current footprint in the market.

**MUNICIPAL PROJECTS:** As a firm, we bring a depth of experience building municipal projects. Town Halls, Police Services, Courthouses and more, we are municipal building experts. In fact, Fransen Pittman has constructed over 500 municipal projects throughout the State. We understand the unique requirements of constructing for important municipal clients and this experience will elevate your project.

Our team is ready to begin this project immediately and are excited to collaborate with your team. We know that you will gain a partner with both the precision and creativity necessary to ensure success.

A handwritten signature in blue ink that reads 'Josh Davis'.

Josh Davis, Project Executive, VP Northern Colorado  
c. 720.935.0415 | jdavis@fransenpittman.com  
522 Main Street  
Windsor, CO 80550



## FIRM INFORMATION

# WHO WE ARE

## Fransen Pittman is a different breed of builder.

And our clients are different, too. They don't simply build buildings. Fransen Pittman clients have a vision – they create spaces where communities and groups come to study and learn, be inspired, drive growth, and build the foundation for their life's work.

As a premier construction company, FP has been recognized consecutively as one of the fastest growing companies in the state of Colorado, and as a Denver Post Top Workplace several years in a row. We are a growing mid-sized firm with over 160 dedicated employees.

**The size of our office best suits your needs as we provide the horsepower and experience necessary for success, without the layers and distance that accompany several multi-state organizations.**

## OFFICE LOCATIONS

All work for this project will be run out of our Northern office.

### MAIN OFFICE INFORMATION

9563 South Kingston Court, Englewood, CO 80112  
303-783-3900

### NORTHERN OFFICE INFORMATION

522 Main Street, Windsor, CO 80550  
303-783-3900

### TEXAS OFFICE INFORMATION

611 S. Main Street, STE 445, Grapevine, TX 76051  
214-983-2774



### MARKETS

- COMMERCIAL
- COMMUNITY/CULTURE
- DEFENSE/AEROSPACE
- **MUNICIPAL**
- HEALTHCARE
- HIGHER EDUCATION
- K-12 EDUCATION
- LIBRARIES
- SCIENCE/INDUSTRIAL
- SENIOR LIVING
- WORSHIP



### LOCATIONS

**Windsor, CO**  
**Englewood, CO (HQ)**  
**Dallas-Fort Worth, TX**



### SERVICE

**Est. 1994**



# \$300,000,000 BONDING CAPACITY

**Re: Fransen-Pittman Construction Co., Inc. – Surety Reference Letter**

To Whom It May Concern,

It has been our privilege to provide bonds for Fransen-Pittman through Travelers Casualty and Surety Company of America, who has an A.M. Best rating of "A++" (Superior) "XV" and are listed in the Department of Treasury's Listing of Approved Sureties. Fransen-Pittman has a single bonding capacity of \$150,000,000 with an aggregate bonding capacity of \$300,000,000. They have \$200,000,000 of that capacity available. Fransen-Pittman has an outstanding reputation with project owners, architects, subcontractors and suppliers and it is our opinion that Fransen-Pittman is well qualified to perform any project they wish to pursue.

We are in a position to issue 100% performance/payment bonds on behalf of Fransen-Pittman Construction should they be required, subject to favorable review of the contract documents, and normal underwriting requirements at the time of the request. The arrangement for Performance and Payment Bonds is a matter between Fransen-Pittman Construction Co., Inc. and Travelers Casualty and Surety Company of America, and neither the surety nor the agent assumes any liability to you or third parties if for any reason said bonds are not written. This letter is an indication only and not a commitment to provide bonding.

If you have any questions or need any additional information, please do not hesitate to contact me at 720-622-8357.

Sincerely,

Sarah Brown  
Surety Service Advisor

7600 E Orchard Road, STE 230 South | Greenwood Village, CO 80111 | (844) 484.7750 | F (515) 223.6944 | [holmesmurphy.com](http://holmesmurphy.com)





# PROJECT EXPERIENCE

NORTH METRO FIRE STATION



# OUR PROJECTS

Fransen Pittman is well versed in delivering successful emergency service projects and constructing in the the Town of Erie. We have the experience building municipal projects in Erie as well as extensive emergency service facilities similar to Erie Fire Station under our belt, including the Erie Police and Municipal Court, Mountain View Fire Station 8, Timnath Police Services, North Metro Fire Station, Colorado State Patrol Facility, Severance Police, Lochbuie Police Services and Town Hall, and Tarrant County 911 Facility. Our experience constructing emergency service projects, working in the Town of Erie, and navigating complex projects will serve the Town of Erie well.

8  
EMERGENCY  
SERVICE  
PROJECTS

500+  
MUNICIPAL  
PROJECTS

100+  
REPEAT  
CLIENTS



Erie Police and  
Municipal Court



Mountain View Fire Station 8



Timnath Police



North Metro Fire



Severance Police



Lochbuie Town Hall and Police Services





# MOUNTAIN VIEW FIRE STATION 8

## TOWN OF ERIE

### PROJECT DESCRIPTION:

MVFR's Fire Station 8 was forced to shut down in May of 2022 due to major foundation issues that deemed the facility hazardous. The building and site had experienced water migration and soil swelling, causing significant damage to the truck bay area, operational spaces, MEP systems, site utilities and surrounding landscape. The project called for a full site redevelopment with partial building demolition and reconstruction.

#### KEY RELEVANCIES

- FIRE STATION EXPERIENCE
- EMERGENCY-SERVICES FACILITY
- JOSH, RYAN, DEREK, AND AUSTEN AS A TEAM
- RECENT CONSTRUCTION
- CMAR PROJECT

#### FACTS + FIGURES

**PROJECT SIZE**  
8,000 SF + .5 acre site | \$2.5M

**SERVICE DELIVERY**  
CMAR

**KEY STAFF INVOLVED**  
**Project Executive:** Josh Davis  
**Project Manager:** Caleb Hiss  
**Superintendent:** Ryan Tedford  
**Preconstruction:** Derek LePore  
**Estimator:** Austen Jorgensen

**CONSTRUCTION TIMELINE**  
06/2022 - 03/2023

**OWNER'S REP**  
 Dan Spykstra, Wember Inc.  
 dspykstra@wemberinc.com  
 (303) 378-4130

**ARCHITECT**  
Architecture West



# ERIE TOWN HALL

## TOWN OF ERIE



### PROJECT DESCRIPTION:

Originally constructed in the 1880s, Fransen Pittman completed an interior and exterior refresh to this two-story brick building in 2016. The Town Hall remodel brightened interior spaces and created a better traffic flow for visitors and staff. Erie Town Hall now has a welcoming, modern entrance and better defined office and work spaces. Now, FP was brought on again for a 10,000 SF expansion and renovation of 20,000 SF that will increase the building capacity to create a “one stop shop” for public services.



#### PROJECT SIZE

Renovation: 3,740 SF | \$1.8M  
Expansion: 10,000 SF addition and  
20,000 SF renovation | \$18.6M

#### SERVICE DELIVERY

CMAR

#### KEY STAFF INVOLVED

**Project Executive:** Josh Davis  
**Project Manager:** Tyler Kaul  
**Preconstruction:** Derek LePore  
**Superintendent:** Ryan Tedford

#### CONSTRUCTION TIMELINE

07/2016-11/2016

11/2023-08/2025

#### CLIENT REFERENCE

Raelynn Ferrera\*, Administrative  
Coordinator,  
03-926-2700

\*Now with Town of Firestone

#### ARCHITECT

OZ Architecture

Wold Architects



### KEY RELEVANCIES

- CURRENT MUNICIPAL PROJECT IN ERIE
- SAME PROJECT TEAM
- PROJECT WITH OZ ARCHITECTURE
- CMAR PROJECT





# TIMNATH POLICE SERVICES

## TOWN OF TIMNATH



### FACTS + FIGURES

PROJECT SIZE  
22,000 SF | \$11.6M

SERVICE DELIVERY  
CMAR

KEY STAFF INVOLVED  
**Project Executive:** Josh Davis  
**Project Manager:** Tyler Kaul  
**Superintendent:** Ryan Tedford  
**Preconstruction:** Derek LePore

CONSTRUCTION TIMELINE  
9/8/2021 - 12/18/2022

OWNER CONTACT  
Terry Jones, Chief of Police  
(970) 224-3211

ARCHITECT  
Alm2s  
Shaun Moscrip / Kala Bailor  
(970) 223-1820

### KEY RELEVANCIES

- EMERGENCY-SERVICES FACILITY
- SAME PROJECT TEAM
- RECENT CONSTRUCTION
- CMAR PROJECT

### PROJECT DESCRIPTION:

Fransen Pittman's partnership with the Town of Timnath and Timnath Police began with site selection. After ample collaboration, the team determined the ideal location for the Town's new Police Services was east of the existing Timnath Town Hall and began construction in the Fall of 2021. The new, two-story building will mark a permanent home for the growing department. Timnath Police employs 20 full-time officers. Motivated by a focus on safety and community, the new facility will feature: a processing and short-term holding area, secure evidence storage space, a patrol briefing area and community safe zone.







CITY OF DENVER

# COLORADO STATE PATROL FACILITY RENOVATION

## PROJECT DESCRIPTION:

Sitting adjacent to the Colorado State Capitol and Civic Center Park, the Colorado State Patrol building in downtown Denver is undergoing an extensive tenant improvement/renovation. Referred to as the “Annex,” CSP and CO State Capitol staff will soon have improved functionality of workspace, a new common area, upgraded data center, new locker rooms and restrooms.

### KEY RELEVANCIES

- EMERGENCY-SERVICES FACILITY
- MUNICIPAL PROJECT
- CURRENT CONSTRUCTION
- CMAR PROJECT

### FACTS + FIGURES

PROJECT SIZE  
20,000 SF | \$5M

SERVICE DELIVERY  
CMAR

### KEY STAFF INVOLVED

Project Executive: Jeff Pittman  
Project Manager: Travis Smith  
Preconstruction: Alan Anderson

CONSTRUCTION TIMELINE  
10/2023-06/2024

### OWNER CONTACT

Randy Giseburt, AIA  
State of Colorado  
randy.giseburt@state.co.us

### ARCHITECT

RATIO Design,  
Jennifer Song-Koeppe  
jsongkoeppe@ratiodesign.com  
(303) 607-0040



# TOWN OF SEVERANCE SEVERANCE POLICE

## PROJECT DESCRIPTION:

Currently underway, the updated Severance Police Facility includes the construction and renovation of an existing facility. Once complete, Severance Police Department will house new office spaces, workstations, a secure records room, secure public access lobby, weight room and training facility, locker rooms, an interrogation room, two holding cells, and a new sally port with vehicle access.

## FACTS + FIGURES

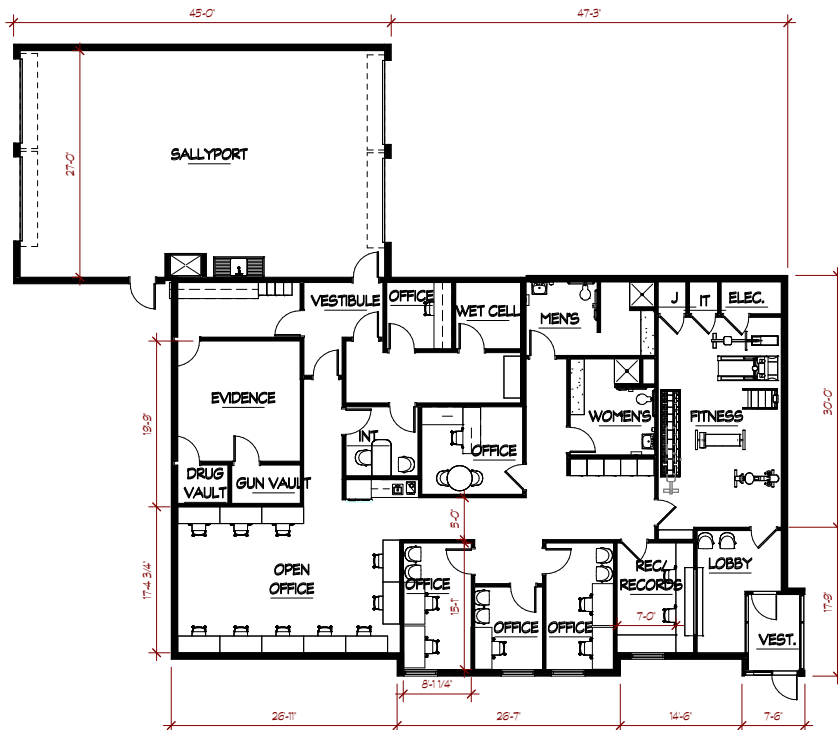
PROJECT SIZE  
4,000 SF | \$2M

SERVICE DELIVERY  
CMAR

KEY STAFF INVOLVED  
**Project Executive:** Josh Davis  
**Project Manager:** Tyler Kaul  
**Preconstruction:** Derek LePore  
**Superintendent:** Jeremy Zirbel

CONSTRUCTION TIMELINE  
09/2022-09/2024

ARCHITECT  
INFUSION ARCHITECTS



## KEY RELEVANCIES

- EMERGENCY-SERVICES FACILITY
- JOSH, TYLER, DEREK AS A TEAM
- MUNICIPAL PROJECT
- CURRENT CONSTRUCTION
- CMAR PROJECT



# POLICE



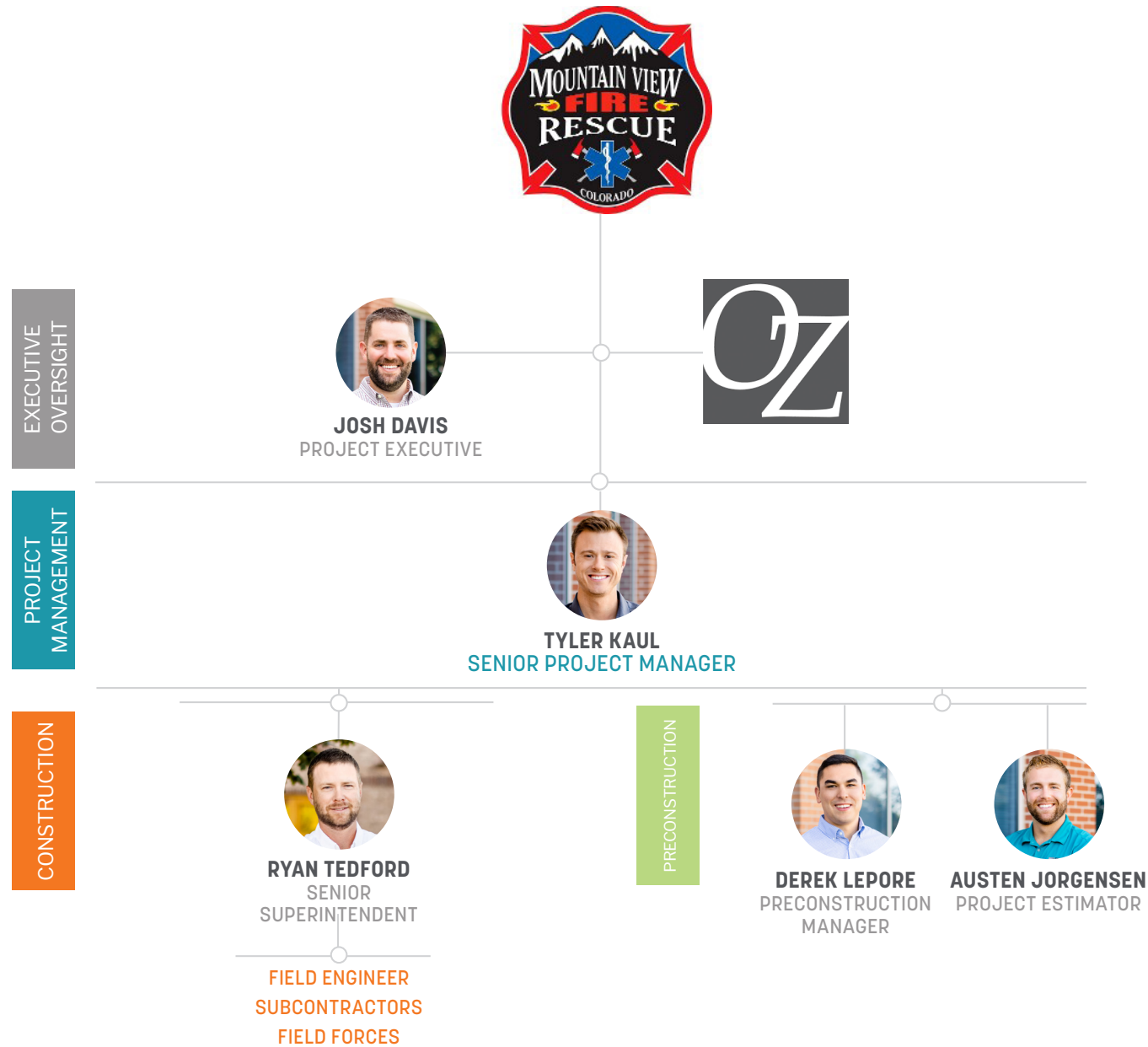
# PROJECT TEAM AND STAFF

TIMNATH POLICE STATION



# TEAM ORGANIZATION

A project of this importance deserves a team of experts who excel in their respective disciplines and clear lines of communication. Mountain View Fire will have one main point of contact — **Tyler Kaul**. Our experience in delivering similar municipal projects ensures each person understands their role, responsibility, and their appropriate lines of coordination/management both within the team, as well as with Mountain View Fire. You'll experience the synchronization of our team's efforts and find we will take care of you each step of the way through the project.



## VICE PRESIDENT OF NORTHERN CO OPERATIONS



# JOSH DAVIS



### 23 YEARS IN CONSTRUCTION, 23 YEARS WITH FP

Josh brings his extensive municipal experience to achieve the success of your project. He will ensure that the purpose and goals of your project are clearly identified and that each team member is effectively supported and efficiently working toward success.

#### MOUNTAIN VIEW FIRE STATION #8

**Erie, Colorado.** MVFR's Fire Station 8 had experienced water migration and soil swelling, causing significant damage to the truck bay area, operational spaces, MEP systems, site utilities and surrounding landscape. The project called for a full site redevelopment with partial building demolition and reconstruction.

#### ERIE TOWN HALL

**Erie Colorado.** Originally constructed in the 1880s, FP originally completed an interior and exterior refresh to brightened interior spaces and created a better traffic flow for visitors and staff. Now, FP was brought on again for a 10,000 SF expansion and renovation of 20,000 SF that will increase the building capacity to create a one stop shop for public services.

#### TIMNATH POLICE SERVICES

**Timnath, Colorado.** Partnering with the Town of Timnath to build their new Police Services building started with site selection work to find the ideal location. Then, a two story Police Services office building is finishing construction to include sally ports, evidence, processing, community and operational spaces. The 22,000 sf building will expand Timnath's police capabilities and house up to 20 officers.

#### SEVERANCE POLICE FACILITY

**Severance, Colorado.** Currently underway, the updated Severance Police Facility includes the construction and renovation of an existing facility. Once complete, Severance Police Department will house new office spaces, workstations, a secure records room, secure public access lobby, weight room and training facility, locker rooms, an interrogation room, two holding cells, and a new sally port with vehicle access.

#### ERIE POLICE DEPARTMENT AND MUNICIPAL COURT

**Erie, Colorado.** This new single story facility for the City of Erie will house both the municipal court and police operations. The police operations include administration, training, four holding cells, evidence storage, and a sally port for secure entry.

#### CLEARVIEW LIBRARY DISTRICT SEVERANCE LIBRARY

**Severance, Colorado.** \$5M new 10,000 square foot construction of a new library branch in the Town of Severance. Clearview's new library in Severance will offer access to state-of-the-art facilities, resources, and additional programming opportunities to all community members.

#### EDUCATION

Bachelor of Science Construction Management, Colorado State University, Fort Collins, CO

#### PROFESSIONAL AFFILIATIONS

AGC Subcontractor Relations Committee

#### WHY JOSH?

- Unmatched experience
- Focuses on client relationships
- Creative problem-solver

# TYLER KAUL



## 15 YEARS IN CONSTRUCTION, 10 YEARS WITH FP

Tyler’s work will begin with developing the project budget, providing value analysis and consulting on constructability issues. Tyler will have direct responsibility for the daily construction operations including contract administration and coordination of subcontractors and supplies. He will maintain cost and quality controls.

### ERIE TOWN HALL

**Erie Colorado.** Originally constructed in the 1880s, FP originally completed an interior and exterior refresh to brightened interior spaces and created a better traffic flow for visitors and staff. Now, FP was brought on again for a 10,000 SF expansion and renovation of 20,000 SF that will increase the building capacity to create a one stop shop for public services.

### TIMNATH POLICE SERVICES

**Timnath, Colorado.** FP is currently partnered with the Town of Timnath in constructing their new Police Services facility. The project began with site selection work to find the ideal location. Now, a two-story Police Services office building is finishing construction to include sally ports, evidence rooms, processing, community and operational spaces. The 22,000 sf building will expand Timnath’s police capabilities and house up to 20 officers.

### SEVERANCE POLICE FACILITY

**Severance, Colorado.** Currently underway, the updated Severance Police Facility includes the construction and renovation of an existing facility. Once complete, Severance Police Department will house new office spaces, workstations, a secure records room, secure public access lobby, weight room and training facility, locker rooms, an interrogation room, two holding cells, and a new sally port with vehicle access.

### LOCHBUIE TOWN HALL

**Lochbuie, Colorado.** This free-standing facility is the new home for the city’s administration and police services. The structure is a concrete slab-on-grade with a wood framed shell and metal panels, glass partition walls, stucco, and stone veneer. Interior trim includes native beetle-kill pine and voltaic panels line the roof. The project was funded through DOLA and is LEED Gold certified.

### HIGH PLAINS LIBRARARY DISTRICT-CENTENNIAL PARK LIBRARY

**Greeley, Colorado.** The Centennial Park Library, located in Greeley, CO, is in need of various interior renovations, including: new carpet and paint, add storage closet, nursing room, kitchen appliances, expand administration, meeting room, tean area and patio, as well as update AV and landscape work.

#### EDUCATION

Bachelor of Science Construction Management, Colorado State University, Fort Collins, CO

#### CREDENTIALS

LEED Green Associate  
Certified Quality Assurance Technician (CQAT)  
Stormwater Basic and Advanced Training  
OSHA 10HR  
CPR Certified

#### WHY TYLER?

- Brings a unique understanding of the preconstruction and construction phases
- Municipal Expert

# RYAN TEDFORD



## 16 YEARS IN CONSTRUCTION, 10 YEARS WITH FP

Ryan will direct all of the field operations for the project. He will be responsible for the day-to-day control and coordination of all field forces and will monitor the project schedule daily working closely with the project manager to stay ahead of all activities. The overall quality of the project is his primary responsibility.

### ERIE POLICE AND MUNICIPAL COURT

**Erie, Colorado.** The Town of Erie’s new single-story facility houses both the municipal court and police operations. The building’s interior includes administration office, training rooms, four holding cells, evidence storage, and a sally port for secure entry. The foundation is a soil stabilization system with geo-piers to avoid a 28 foot over-excavation structural requirement. Finishes include painted tilt-up panels, trex siding, metal panels, and storefront glazing.

### TIMNATH POLICE SERVICES

**Timnath, Colorado.** Partnering with the Town of Timnath to build their new Police Services building started with site selection work to find the ideal location. Then, a two story Police Services office building is finishing construction to include sally ports, evidence, processing, community and operational spaces. The 22,000 sf building will expand Timnath’s police capabilities and house up to 20 officers.

### ERIE TOWN HALL

**Erie Colorado.** Originally constructed in the 1880s, FP originally completed an interior and exterior refresh to brightened interior spaces and created a better traffic flow for visitors and staff. Now, FP was brought on again for a 10,000 SF expansion and renovation of 20,000 SF that will increase the building capacity to create a one stop shop for public services.

### FIRESTONE TOWN HALL

**Firestone, Colorado.** Constructed next to the Town’s existing Police Services, the new Town Hall was built to accommodate the Town’s growing need for service. The new building houses Town offices including: Administration, Finance, Human Resources, Planning & Development, Economic Development, Public Works and the Town Clerk’s Office.

### MOUNTAIN VIEW FIRE STATION 8

**Erie, Colorado.** MVFR’s Fire Station 8 was forced to shut down in May of 2022 due to major foundation issues that deemed the facility hazardous. The building and site had experienced water migration and soil swelling, causing significant damage to the truck bay area, operational spaces, MEP systems, site utilities and surrounding landscape. The project called for a full site redevelopment with partial building demolition and reconstruction.

#### EDUCATION

Bachelor of Science Construction Management, Colorado State University, Fort Collins, Colorado

#### CREDENTIALS

OSHA 30 HR  
Certified Quality Assurance Technician (CQAT Certified)  
Advanced Stormwater

#### WHY RYAN?

- Excellence in time management and schedule control
- Complete dedication to quality on every project built



# DEREK LEPORE



## 8 YEARS IN CONSTRUCTION, 8 YEARS WITH FP

During the preconstruction phase, Derek will work with the project manager to generate accurate cost estimates. He will complete quantity takeoffs, define the scope of work with the subcontractors and analyze different building systems for value engineering.

### MOUNTAIN VIEW FIRE STATION #8

**Erie, Colorado.** MVFR's Fire Station 8 had experienced water migration and soil swelling, causing significant damage to the truck bay area, operational spaces, MEP systems, site utilities and surrounding landscape. The project called for a full site redevelopment with partial building demolition and reconstruction.

### ERIE TOWN HALL

**Erie Colorado.** Originally constructed in the 1880s, FP originally completed an interior and exterior refresh to brightened interior spaces and created a better traffic flow for visitors and staff. Now, FP was brought on again for a 10,000 SF expansion and renovation of 20,000 SF that will increase the building capacity to create a one stop shop for public services.

### TIMNATH POLICE SERVICES

**Timnath, Colorado.** Partnering with the Town of Timnath to build their new Police Services building started with site selection work to find the ideal location. Then, a two story Police Services office building is finishing construction to include sally ports, evidence, processing, community and operational spaces. The 22,000 sf building will expand Timnath's police capabilities and house up to 20 officers.

### SEVERANCE POLICE FACILITY

**Severance, Colorado.** Currently underway, the updated Severance Police Facility includes the construction and renovation of an existing facility. Once complete, Severance Police Department will house new office spaces, workstations, a secure records room, secure public access lobby, weight room and training facility, locker rooms, an interrogation room, two holding cells, and a new sally port with vehicle access.

### ERIE POLICE DEPARTMENT AND MUNICIPAL COURT

**Erie, Colorado.** This new single story facility for the City of Erie will house both the municipal court and police operations. The police operations include administration, training, four holding cells, evidence storage, and a sally port for secure entry.

### HIGH PLAINS LIBRARY DISTRICT-CENTENNIAL PARK LIBRARY

**Greeley, Colorado.** The Centennial Park Library, located in Greeley, CO, is in need of various interior renovations, including: new carpet and paint, add storage closet, nursing room, kitchen appliances, expand administration, meeting room, team area and patio, as well as update AV and landscape work.

#### EDUCATION

BBA, Management Harding University  
BBA, Marketing, Harding University

#### CREDENTIALS

LEED Green Associate  
CQAT

#### WHY DEREK?

- Derek is a quiet, focused individual who prefers research-based strategies
- Studies a subject in depth and approaches a problem with an organized, detail manner

# AUSTEN JORGENSEN



## 5 YEARS IN CONSTRUCTION, 2 YEARS WITH FP

During the preconstruction phase, Austen will work with the Project Manager to generate accurate cost estimates. He will complete quantity takeoffs, define the scope of work with the subcontractors and analyze different building systems for value engineering.

### MOUNTAIN VIEW FIRE STATION #8

**Erie, Colorado.** MVFR's Fire Station 8 had experienced water migration and soil swelling, causing significant damage to the truck bay area, operational spaces, MEP systems, site utilities and surrounding landscape. The project called for a full site redevelopment with partial building demolition and reconstruction.

### GREELEY FIRE STATION #1\*

**Greeley, Colorado.** Greeley Fire Station #1 was a new 2 story downtown fire station that was 25,600 SF and valued at \$6.5M. The building included 4 drive thru apparatus bays, ten dorm-style bedrooms with shared bathrooms, a large day room, fitness center and training room.

### CENTENNIAL PARK LIBRARY

**Greeley, Colorado.** Fransen Pittman is completing an interior renovation to the Centennial Park Library for the High Plains Library District. This renovation will include modifying existing ramp, ADA upgrades, add natural lighting, expand and open area to add meeting space, and a general overhaul of the Children's, Young Adults, and Administration areas.

### MOUNTAIN SAGE COMMUNITY SCHOOL

**Greeley, Colorado.** Mountain Sage, a charter school focusing on the Waldorf education models, is in need of a 6,000 SF addition onto their existing facility. This project will be completed while school is in session, making safety a top priority for the team.

### CENTRAL DENVER PHASE II

**Denver, Colorado.** Fransen Pittman is currently working with Central Denver on their phase II to complete a 20,000SF addition to the former Denver Public School Rosedale building. The scope includes a new chapel, classrooms, media center, full cafeteria and an additional soccer field and parking lot.

### HOLY APOSTLES CHURCH RENOVATION

**Colorado Springs, Colorado.** Holy Apostles proposed a renovation to the existing 40-year-old church with custom millwork in Chapel, Nave, and Sanctuary. Fransen Pittman will also add additional choir lofts to the Nave area. The interior will also be upgraded, with renovations to the bathrooms, ceilings, and finishes throughout the building.

#### EDUCATION

Bachelors in Construction  
Management at Colorado State  
University

#### WHY AUSTEN?

- Austen emphasizes a logical, practical approach to problem solving
- His focused nature ensures deadlines are met

*\*Projects completed prior to joining FP*

# REFERENCES

| Project(s) Name  | Owner Contact Info   |
|--|--|
| Timnath Police Services  | <p><b>Terry Jones</b><br/>Chief of Police<br/>(970) 224-3211</p> <p><b>Jeff Jensen</b><br/>Jensen Laplante Development<br/>(970) 227-0622<br/>jeff@jensenlaplante.com</p>                    |
| Erie Police and Municipal Court  | <p><b>Kim Stewart</b><br/>Chief of Police<br/>(303) 926-2811<br/>kstewart@erieco.gov</p> <p><b>Joni Fournier</b><br/>Artaic Group<br/>(617) 899-9422<br/>joni.fournier@artaicgroup.com</p>   |
| Firestone Town Hall<br>Erie Police and Municipal Court<br>Erie Town Hall | <p><b>Raelynn Ferrara</b><br/>Special Project &amp; Facilities Division Manager<br/>303-960-8706<br/>RFerrera@FirestoneCO.gov<br/>(Raelynn moved from Town of Erie to Town of Firestone)</p> |



Firestone Town Hall



Erie Police Station and Municipal Court



Timnath Police Services



## TIMNATH POLICE DEPARTMENT

To whom it may concern – Letter of Reference

On behalf of the Timnath Police Department, please accept this Letter of Reference for the Fransen Pittman Construction Company, 522 Main Street, Windsor, Colorado. It has been our distinct pleasure to work with this outstanding company for the better part of 2022.

The Timnath Police Department was authorized by its voters and Town Council to build a new police station.

Since the very first presentation by the Fransen Pittman organization, they were professional, knowledgeable, engaging and extremely down to earth. The company representatives provided exceptional insight as to what the project would entail. Fransen Pittman was the company selected to carry out the project in a very competitive process. They were selected above all other well established construction companies. Fransen Pittman has delivered on all aspects of the project.

Once the construction process was initiated, Fransen Pittman representatives, solicited information to ensure that all our needs were met. Initially, this was accomplished by scheduled meetings at their main office in Windsor. As the project took off, the meetings were held at the construction site. **The attention to detail is something to be commented upon. Their company tag line is "Expect Precision". That precision is what they deliver.** Because of their expertise and familiarity with the construction of police related buildings, they anticipated many nuances that a building of that nature would require.

Every step of the process was explained to Town Staff and members of the police team that were associated with the project. At the meetings all questions, no matter how basic were addressed and answered. The entire project was a professionally organized operation.

The new police station is in the final phase of construction, we are on budget and on schedule (if not a little ahead). This entire process with Fransen Pittman, can be described as first class and Timnath was fortunate to work with outstanding individuals and a tremendously accomplished company.

Terry Jones

Chief of Police  
Timnath Police Department

Timnath Police Department ♦ 4800 Goodman Street ♦ Timnath, CO 80547 ♦ 970-224-3211



# TEAM MEMBER COMMITMENT

We have hand-picked our proposed team members based on their relevant project experience, expert skill level, and availability. This team will deliver a long-lasting, quality facility both on budget and on time. They are ready to hit the ground running and are eager to make your Mountain View Fire-Erie project a success from kick-off to close-out (and well beyond).

## EXECUTIVE OVERSIGHT



**JOSH DAVIS**  
VP OF NOCO OPS

- Josh's purpose is to help manage workload and ensures that each project has the resources and support to achieve success. He has the knowledge and experience to provide valuable advice and has capacity to be an involved project team member.

## PRECONSTRUCTION



**DEREK LEPORE**  
PRECONSTRUCTION  
MANAGER



**AUSTEN JORGENSEN**  
PROJECT  
ESTIMATOR

- Derek and Austen are well-equipped to begin the preconstruction process and start collaborative talks for MVF-Erie with OZ Architecture and project stakeholders. Derek and Austen have capacity and are ready to hit the ground running!

## CONSTRUCTION



**TYLER KAUL**  
SENIOR PROJECT  
MANAGER



**RYAN TEDFORD**  
SENIOR  
SUPERINTENDENT

- Ryan is currently engaged in the construction of North Boulder Library. He is scheduled to be finished March 2024.
- Tyler is the Project Manager on Erie Town Hall. The project will conclude August 2025.
- Tyler is also Project Manager on Severance Police. This project is set to be complete September 2024.



# ORGANIZATION & MANAGEMENT OF THE PROJECT



ERIE TOWN HALL



# MAXIMIZING GOALS THROUGH INTUITIVE PRECONSTRUCTION

## A NOTE FROM DEREK LEPORE, PRECONSTRUCTION MANAGER



Unique to FP is our proprietary preconstruction process, MET™. This tool successfully sets an accurate, concrete budget model that is safely guarded throughout the duration of the project by our team. Intangible in this process is the trust, transparency, and collaboration that is built between all stakeholders.

Through these steps, we will ensure MVF-Erie receives best value for every budget dollar.

### Turning your vision into a precision plan.

Your project is at an early stage where the collaboration between Owner, Architect, and Contractor will truly elevate its success.

Driven by our firm’s emphasis on quality assurance, our team always strives to “engineer value” into our projects rather than value engineer them. Our process is proactive rather than reactive: **the budget and cost estimates drive our design, rather than the other way around.** Because it’s our job to discover the best value for our clients, this **proactive** attitude permeates through our preconstruction process.

We bring our entire team on-board early to best identify your program’s needs and start mapping out your project’s budget, schedule, and quality.

We establish individual construction systems that best meet your desired program and maximize the overall budget. We hold a strong partnering relationship with OZ Architecture and our experience working on municipal projects will inherently add value to the Erie Fire Station.

### How do we start?

First, we start with a drone’s eye view (literally!) of your project, establishing your specific project’s needs and goals. We do this by using a **4 Line Item Estimate that views the project in four main dimensions: 1. Site, 2. Time, 3. Building, and 4. Indirects.**

From there, we zoom into each category and analyze every detail in depth. Each category: Site, Time, Building, and Indirects, offers a world of possibilities for your building. While looking at your project in this 4 Line Item Estimate, we begin to uncover driving cost factors and determine efficient building strategies. This helps us understand the many ways that we can save dollars, while maximizing scope. Together, we review all of this information as a group to utilize our collective knowledge.

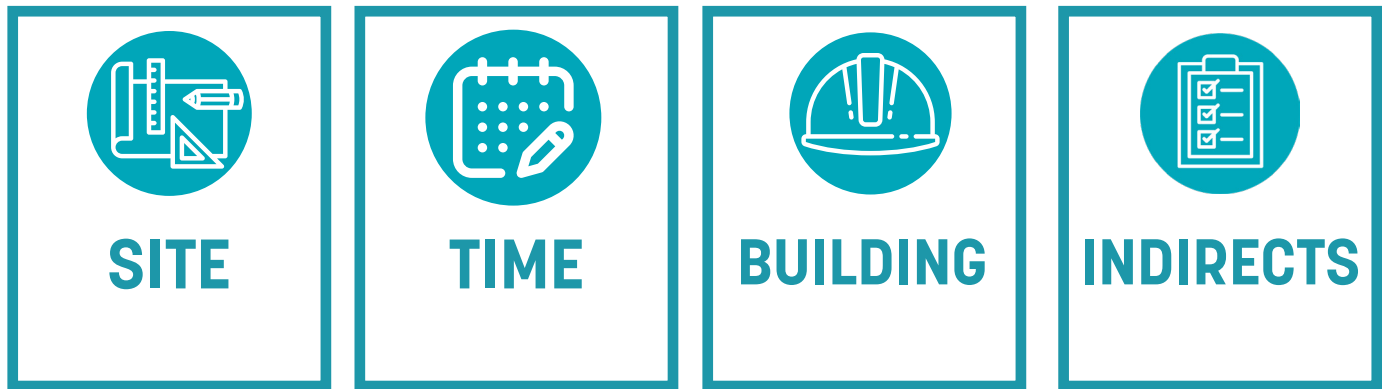
Ultimately, this allows us to find your project’s “Sweet Spot”- the place where the site, time, and building features align in the most cost effective manner that meets your owner goals.



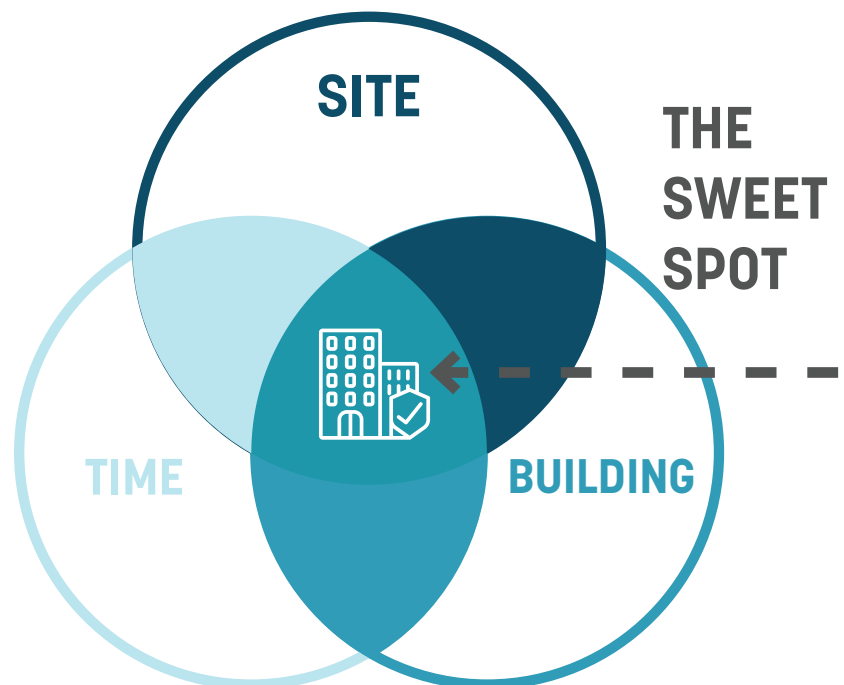


# ESTIMATING IN FOUR DIMENSIONS

## 4 LINE ITEM ESTIMATE



- **Site:** What is the size of the site and how much will we develop?
- **Time:** How much time will it take to construct the building?
- **Building:** What will the building be constructed out of and what proportion of the budget will be spent on the building?
- **Indirects:** Includes Insurance, plan and permit fees, bonds, use tax, overhead and profit. Indirects are agreed upon with the Owner and don't offer as much flexibility as site, time, and building.



We integrate with “drone’s eye view” **4 Line Item estimates** to ensure we’re on track. As design and decisions develop, we **dive deep** into the building estimates starting with an interactive **Cost Modeling Workshop**.

# MODEL, ESTIMATE, TRACK™

## COST MODELING WORKSHOP

This workshop gathers OZ Architecture, Fransen Pittman, project consultants, key subcontractors, and the Mountain View Fire team for a day-long session to map out the entirety of the project. Within this session, varying options for each feature are presented, while FP provides expert counsel to the owner regarding decision making.

During cost modeling, FP showcases each individual component of your project. Different building systems or design features can be explored while we evaluate the cost for each option. This provides the team with real-time understanding of how decisions affect the bottom line putting everyone in their best position to make effective decisions early in the process.



### SIGNIFICANCE:

Our Cost Model is historically within 1% of our final GMP, meaning that it sets an accurate roadmap early in design. Inviting key trade subcontractors gives us accurate pricing on labor and materials. Subcontractors invited to the Cost Modeling Workshop must still participate in competitively bidding the project.

## CONTINUOUS ESTIMATING

We present our estimates at each design milestone (Schematic Design, Design Development, Guaranteed Maximum Price) in a 16 division line item format. Each line item is broken down by labor, material, equipment and subcontractor.

These estimates are backed by real-time subcontractor pricing and confirm that our team is staying consistent with the decisions made during the Cost Modeling Workshop. Our team is also able to provide estimate summaries in a **pie chart format** for a more visual indication of how cost is distributed within different divisions.



### SIGNIFICANCE:

As the project progresses, this process ensures that we are maintaining MVF's priorities.

## TRACKING LOG

As the design evolves, we track every departure from the original cost model and analyze each proposed departure from a cost, schedule and quality perspective. These changes are approved by the Owner, but remain recorded as a permanent part of the tracking log. The log allows project cost to be reconciled from one milestone estimate to the next and grants decisions to be revisited at each development.

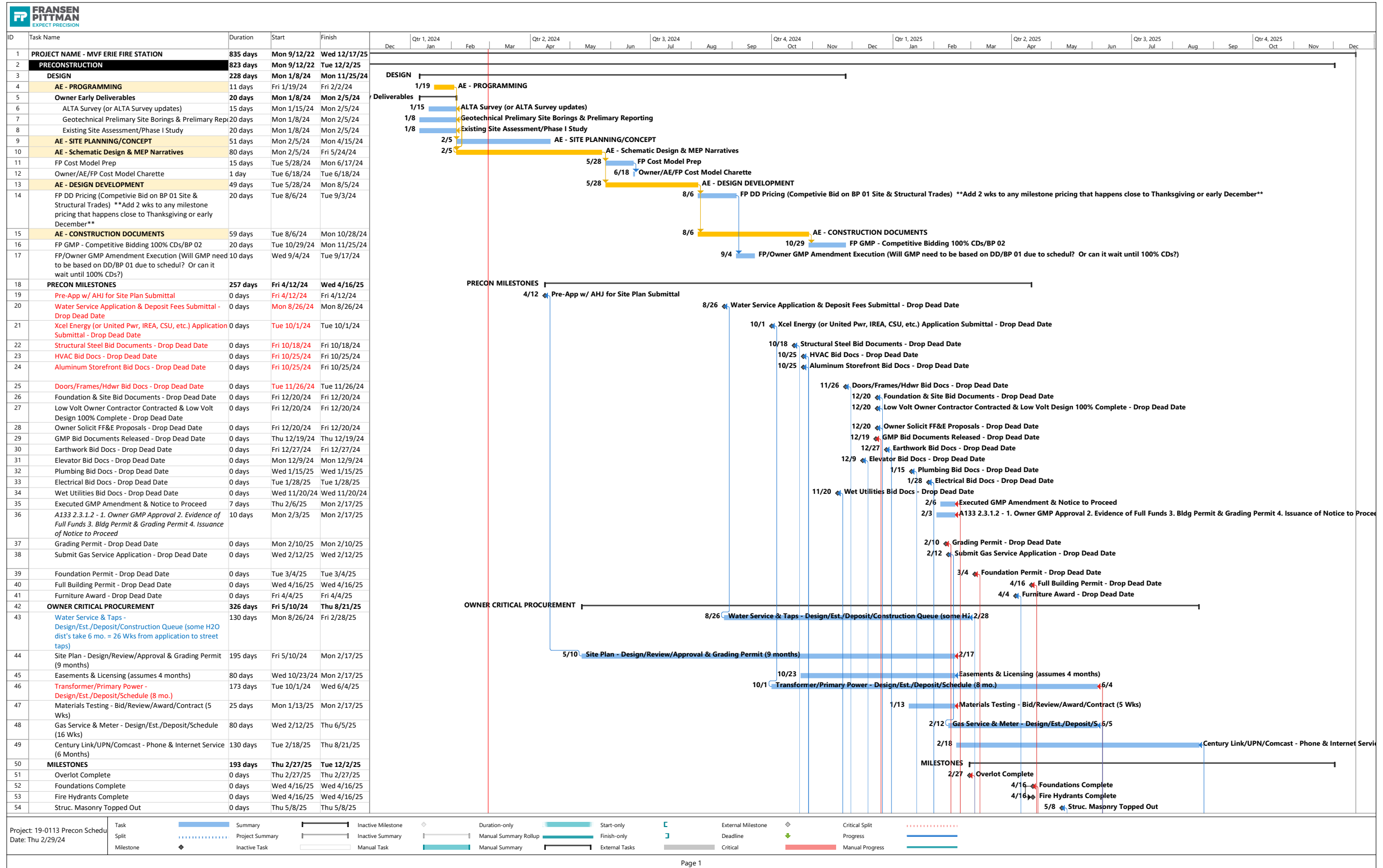


### SIGNIFICANCE:

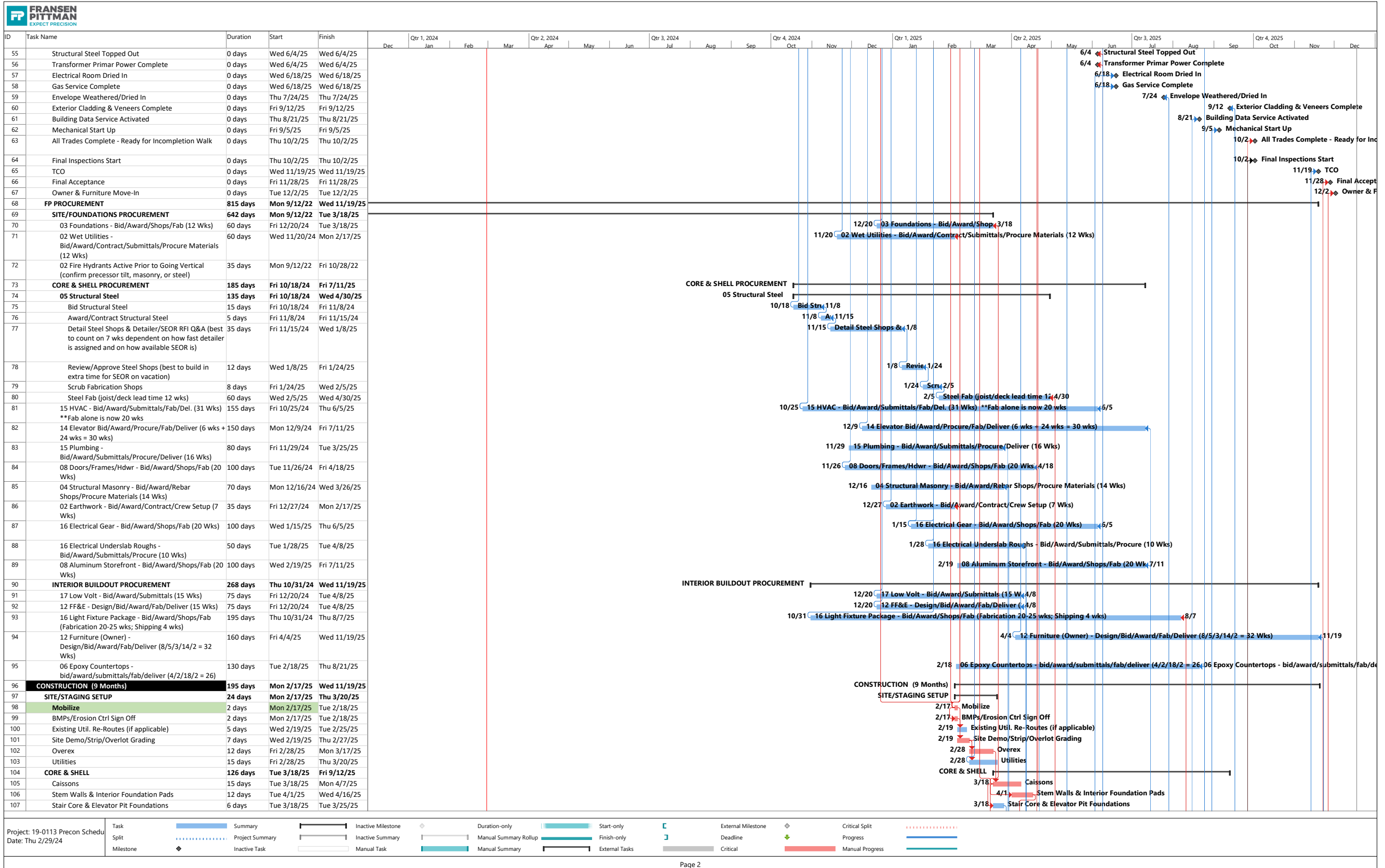
Our tracking log allows our team to revisit design decisions and re-evaluate in terms of scope, budget, and schedule.



# APPROACH TO THE SCHEDULE

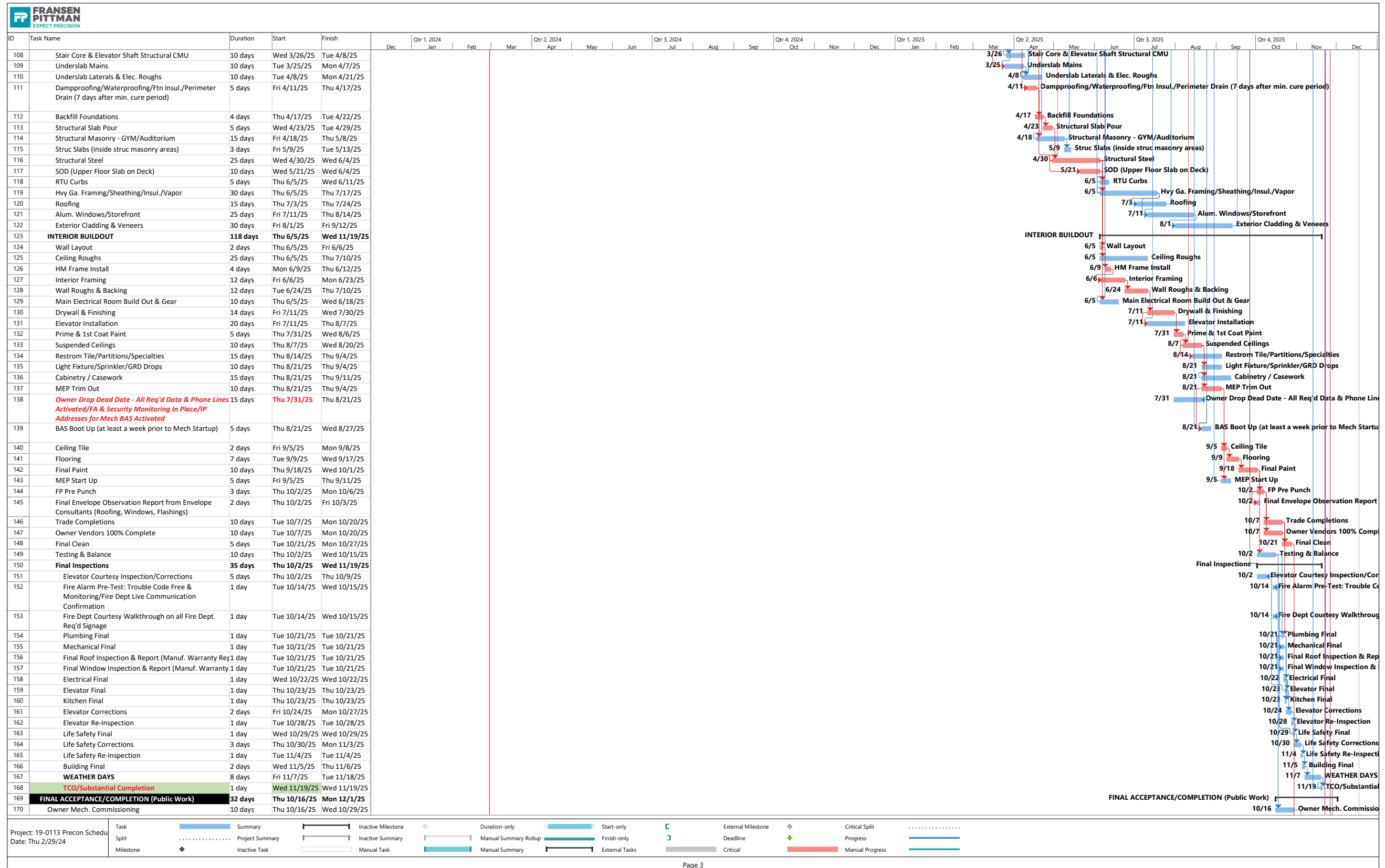


# APPROACH TO THE SCHEDULE

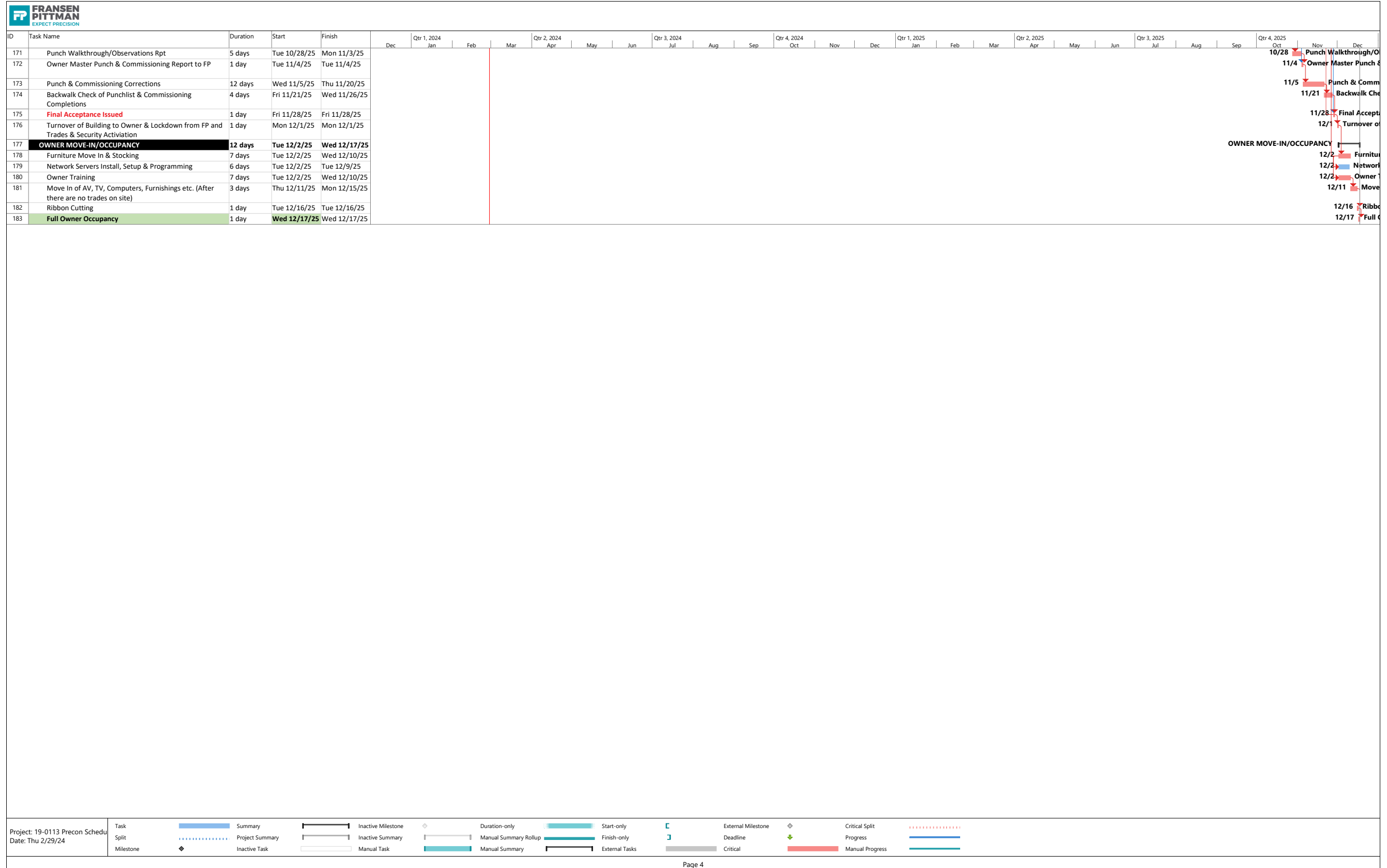




# APPROACH TO THE SCHEDULE



# APPROACH TO THE SCHEDULE



2.0

2.1 PROPOSAL FORM FOR CONSTRUCTION MANAGER AT RISK (CM@R)

(Please use additional sheets as necessary.)

COMPANY NAME: Fransen Pittman Construction Co., Inc.

COMPANY ADDRESS: 522 Main Street, Windsor, CO 80550

PHONE: 303-783-3900 FAX: 303-783-3939


CONTACT PERSON NAME: Josh Davis

CONTACT PERSON PHONE: 720-935-0415

CONTACT PERSON EMAIL: jdavis@fransenpittman.com

1. I Acknowledge that the "Sample Agreement" attached to this RFQ/P (**Exhibit D**) has been reviewed and is agreed to as shown. YES (YES/NO). Do you request amendments to the "Agreement" NO (YES/NO) Please list them if yes.
2. The undersigned Proposer declares and stipulates that this proposal is made in good faith, without collusion or connection with any other person or persons bidding for the same Work, and that it is made subject to all the terms and conditions of the Request for Proposal and associated documents, all of which have been examined by the undersigned. YES (YES/NO)
3. The submission of the proposal constitutes an agreement and shall not be withdrawn after the proposal opening for a period of forty-five days.
4. Acknowledgment that the submitting agent carries (or will carry) a license in Douglas County, Colorado YES (YES/NO)
5. The Proposer hereby acknowledges receipt of addenda numbers 0 through 0 .
6. List of construction items that will be self-performed.

|   |                       |   |                                      |
|---|-----------------------|---|--------------------------------------|
| A | Site Concrete         | I | Structural Concrete                  |
| B | Rough Carpentry       | J | Doors                                |
| C | Frames/Hardware       | K | Temporary Partitions                 |
| D | Caulking              | L | Finish Carpentry Installation        |
| E | Millwork Installation | M | Layout and Engineering               |
| F | Surveying             | N | Installing Specialties and Equipment |
| G | Misc. Labor           | O | Misc. Equipment Operation            |
| H | Misc. Demolition      | P |                                      |

Signature:  Date: 3/1/2024

\*\*\* End of Proposal Form \*\*\*

**FEE PROPOSAL FORM**

Submitting Firm: **FRANSEN PITTMAN GENERAL CONTRACTORS**

**GENERAL CONTRACTOR: Instructions for completing the this Part A: All YELLOW cells are to be filled in with one of the following responses, no items should be left blank:**  
 1) Actual dollar amount; 2) Months; 3) Percent; 4) Self-Performed Work; 5) Included in Cell \_\_; 6) N/A. COST OF WORK or BY OTHERS is not to be entered. If necessary enter an amount and note item as an allowance.

**ARCHITECT: Instructions for completing the this Part A: All GREEN cells are to be filled in. Note scope of services anticipated in the matrix that may impact your fee**

| Description |  |    |              |      |   |
|-------------|--|----|--------------|------|---|
| 1           | <b>Proposed Construction Value</b>   | \$ | 9,000,000.00 |      | Not including design/Not including Design, General Conditions, Contingency, Insurance or OH&P   |
| 2           | <b>Preconstruction Services Fixed Fee</b> (Scope per RFP Part B, all Sub-Parts with "x" in Preconstruction Column below)   | \$ | 22,500.00    |      | Services Fixed Fee  |
| 3           | <b>Design Services</b> (Scope per RFP Part B, Sub-Part A "Design Services")  | \$ |              |      | Fixed Fee, Design Fee Only  |
| 4           | <b>Additional/Optional Services</b>  | \$ | -            |      |   |
|             |  | \$ |              |      |   |
|             |  | \$ |              |      | SUMMARIZES UP   |
|             |  | \$ |              |      |   |
| 5           | <b>Overhead and Profit</b>   | \$ | 135,000.00   | 1.5% | Enter % of construction value   |
| 6           | <b>General Conditions</b> (Sum calculated per RFP Part B below)  | \$ | 491,024.00   | 5.5% | of construction value   |
| 7           | <b>Total of Preconstruction, Additional/Optional Services, OH&amp;P and General Conditions</b> (2+4+5+6 above)   | \$ | 648,524.00   |      | Allowances will be "normalized" in order to provide accurate comparison of bidder totals. Favor will not be provided based upon assumed allowance values. |
| 8           | <b>Construction Completion Time/Anticipated Schedule</b> (in months—decimals are ok)   |    | 9.00         | mos. | Certificate of Occupancy to be received by date in RFP  |
| 9           | <b>General Conditions per Month</b>  | \$ | 54,558.22    | /mo. |   |
| 10          | <b>Construction Change Order "Holiday"</b> * (\$ amount of aggregate changes allowable without any GC markup whether self-performed or subcontractor performed.) | \$ |              |      |   |
| 11          | <b>Construction Change Order Mark-Up</b> (inclusive of all mark-ups OH&P, labor burden and GC's)   |    | 5%           |      |   |
| 12          | <b>Contingency Rate</b>  | \$ | N/A          | 3.0% |   |
| 13          | <b>Umbrella and General Liability Insurance Rate</b>   |    | 1.40%        |      |   |
| 14          | <b>Builder's Risk Insurance Rate</b>   |    | 0.11%        |      |   |
| 15          | <b>Performance and Payment Bond Rate</b>   |    | 0.65%        |      |   |
| 14          | <b>Self-Performed Work</b> (General Contractor to list all scopes of work (in whole or part) that are intended to be self-performed, in YELLOW cells below)      |    |              |      |   |
| 14a         |  |    |              |      |   |
| 14b         | Survey   |    |              |      |   |
| 14c         | Layout   |    |              |      |   |
| 14d         | Rough Carpentry  |    |              |      |   |
| 14e         | Concrete (maybe)   |    |              |      |   |
| 14f         | Doors, Frames, hardware (maybe)  |    |              |      |   |
| 14g         | Select demo (maybe)  |    |              |      |   |
| 14h         | Foundation Insulation (maybe)  |    |              |      |   |
| 14i         |  |    |              |      |   |
| 14j         |  |    |              |      |   |
| 14k         |  |    |              |      |   |
| 14l         |  |    |              |      |   |
| 14m         |  |    |              |      |   |
| 14n         |  |    |              |      |   |

**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| A                         | B   | C       | D                     | E      | F                       | G  | H     | I                        | K        |  |
|---------------------------|---|---------|-----------------------|--------|-------------------------|--|-------|--------------------------|----------|--|
|                           | GC Preconstruction                                | GC OH&P | GC General Conditions | Amount | Place "x" if allowance* | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments   |
| <b>A. DESIGN SERVICES</b> |   |         |                       |        |                         |  |       |                          |          |  |
|                           |   |         |                       | \$0    |                         |  |       |                          |          |  |
| 1                         | Design Charrette                                  | x       |                       |        |                         |  |       | x                        |          | As Required for Concept Design, Schematic Design and moving through Design Development |
| 2                         | A/V, Telephone, Paging Design                     | x       |                       |        |                         | Team   |       | x                        |          | Locations and Infrastructure by Design Team  |
| 3                         | IT/Data, Network, Cable Design                    | x       |                       |        |                         | Team   |       | x                        |          | Locations and Infrastructure by Design Team  |
| 4                         | Programming                                       | x       |                       |        |                         |  |       | x                        |          | A simple and concise Programming process to confirm/update District Program            |
| 5                         | Storm Water Management Plan                       | x       |                       |        |                         |  | x     | x                        |          |  |
| 6                         | Drainage Plan: Submittals to agencies as required | x       |                       |        |                         |  |       | x                        |          |  |
| 7                         | Utility Coordination                              | x       |                       |        |                         |  |       | x                        |          |  |
| 8                         | Coordination with Fire Department                 | x       |                       |        |                         |  |       | x                        |          |  |
| 9                         | Site Evaluation and Planning                      | x       |                       |        |                         |  |       | x                        |          |  |
| 10                        | Flow Tests with Fire Department                   | x       |                       |        |                         |  |       | x                        |          |  |
| 11                        | Architectural Design                              | x       |                       |        |                         |  |       | x                        |          |  |
| 12                        | Civil Engineer Design                             | x       |                       |        |                         |  |       | x                        |          |  |
| 13                        | Landscape Architect/Irrigation Design             | x       |                       |        |                         |  |       | x                        |          |  |
| 14                        | Structural Engineer Design                        | x       |                       |        |                         |  |       | x                        |          |  |
| 15                        | Mechanical Engineer Design                        | x       |                       |        |                         |  |       | x                        |          |  |
| 16                        | Electrical Engineer Design                        | x       |                       |        |                         |  |       | x                        |          |  |
| 17                        | Lighting Engineer Design                          | x       |                       |        |                         |  |       | x                        |          |  |
| 18                        | Plumbing Engineer Design                          | x       |                       |        |                         |  |       | x                        |          |  |
| 19                        | Fire Suppression Design                           | x       |                       |        |                         |  |       | x                        |          |  |
| 20                        | 3D-Renderings and Animations                      | x       |                       |        |                         |  |       | x                        |          | As required to communicate design, not for marketing                                   |
| 21                        | Acoustical Consultant                             | x       |                       |        |                         |  |       | x                        |          |  |
| 22                        | Cost Estimating Consultant                        | x       |                       |        |                         |  | x     | x                        |          | Design Team provide estimate validation of General Contractor estimates                |
| 23                        | Furniture Design Consultant (B253™-2007)          | x       |                       |        |                         |  |       | x                        |          |  |
| 24                        | Interior Design (B252™-2007)                      | x       |                       |        |                         |  |       | x                        |          |  |
| 25                        | Signage Design                                    | x       |                       |        |                         |  |       | x                        |          | Code Signage, Building Signage, and interior graphics                                  |
| 26                        | Specifications Consultant                         | x       |                       |        |                         |  |       | x                        |          |  |
| 27                        | Traffic Consultant                                | x       |                       |        |                         |  |       | x                        |          |  |

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |  |         |                       |                 |                         |  |       |                          |          |   |  |
|--|--|---------|-----------------------|-----------------|-------------------------|--|-------|--------------------------|----------|---|--|
| A  | B  | C       | D                     | E               | F                       | G  | H     | I                        | K        |   |  |
|  | GC Preconstruction   | GC OH&P | GC General Conditions | Amount          | Place "X" if allowance* | Procurement Responsibility<br>A-Architect<br>C-Contractor<br>O-Owner<br>I-Team | By GC | By Architect / Engineers | By Owner | Comments  |  |
| 28   | Coordination with Owner's Consultants  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 29   | Prepare and Present at Public Sessions and Board Meetings  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 30   | Commissioning (B211™-2007)   |         |                       |                 |                         |  |       |                          | x        |   |  |
| 31   | LEED Certification (B214™-2007)  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 32   | LEED Energy Modeling   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 33   | LEED Registration and Documentation  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 34   | Facility Support Services (B210™-2007)   |         |                       |                 |                         |  |       |                          |          | Not anticipated   |  |
| 35   | Security Evaluation and Planning (B206™-2007)  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 36   | PV Panel Design  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 37   | Lightning Protection Design  | x       |                       |                 |                         |  |       | x                        |          | As required by code, Design Team to analyze as part of proposal                   |  |
| 38   | Fast-track Design Services   |         |                       |                 |                         |  |       |                          |          | N/A   |  |
| 39   | Historic Preservation (B205™-2007)   |         |                       |                 |                         |  |       |                          |          | N/A   |  |
| 40   | Surveys (Flown, ALTA, TOPO)  |         |                       |                 |                         |  |       |                          | x        | Design Team and Owner to determine survey scope and data requirements             |  |
| 41   | Code Analysis  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 42   | Zoning Analysis  | x       |                       |                 |                         |  |       | x                        |          | Design to meet current zoning guidelines  |  |
| 43   | Steel Stud Framing Design and Engineering  | x       |                       |                 |                         |  | x     |                          |          |   |  |
| 44   | Prepare and Issue Meeting Minutes  | x       |                       |                 |                         |  |       | x                        |          | for Design Meetings   |  |
| 45   | Prepare documents for power application with electrical utility and submit key information as required.            | x       |                       |                 |                         |  |       | x                        |          | By Architect and electrical consultant  |  |
| 46   | Prepare bid packages for phasing of construction   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 47   | Generate bid alternates  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 48   | Prepare Comcheck submittal as required   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 49   | Rezoning process   |         |                       |                 |                         |  |       |                          |          | TBD - site specific   |  |
| 50   | Prepare a submittal log for the contractor to follow based on specifications                                       | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 51   | Documentation of owner existing Furniture Fixtures and Equipment   |         |                       |                 |                         |  |       | x                        |          |   |  |
| 52   | Assist in grant writing by providing key information to Owner  | x       |                       |                 |                         |  |       | x                        |          | Minimal anticipated. Assume assisting in filling out data in required Owner forms |  |
| 53   | Submit applications as required for Town Planning or Zoning Approval Processes                                     | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 54   | Prepare bid packages, chair pre-bid meeting, log results   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 55   | Prepare response to bidders questions, issue addendums   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 56   | Construction: Observation and Field Reports  | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 57   | Construction: Review material inspection reports and advise if corrections are required                            | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 58   | Construction: Review and make recommendations related to shop drawings   | x       |                       |                 |                         |  |       | x                        |          |   |  |
| 59   | Close Out: Project Record Documents: Generate As-Builts in paper format including ASI, RFIs and install locations. |         | x                     | Included in GCs |                         |  | x     | x                        |          |   |  |
| 60   | Close Out: Project Record Documents: Review contractors posted sets during and after construction completion       |         | x                     | Included in GCs |                         |  |       | x                        |          |   |  |
| 61   | Close Out: Project Record Documents: Generate As-Builts in Revit or Autocad format and PDF                         |         | x                     | Included in GCs |                         |  |       | x                        |          |   |  |
| 62   | Close Out: Prepare letter of substantial completion  |         | x                     | Included in GCs |                         |  |       | x                        |          |   |  |
| 63   | Close Out: Assist Owner on resolution of warranty items  |         | x                     | Included in GCs |                         |  | x     | x                        |          |   |  |
| 64   | Close Out: Attend 11 and 23 month walk throughs of facility  |         | x                     | Included in GCs |                         |  | x     | x                        | x        |   |  |
| <b>B. Procurement</b>  |  |         |                       | <b>\$0</b>      |                         |  |       |                          |          |   |  |
| 1  | A/V, Telephone, Paging Design  |         |                       |                 |                         |  |       |                          |          |   |  |
| 2  | IT/Data, Network, Cable Design   |         |                       |                 |                         |  |       |                          |          |   |  |
| 3  | Programming Consultant   |         |                       |                 |                         |  |       |                          | x        |   |  |
| 4  | Landscape Architect/Irrigation Design  |         |                       |                 |                         |  |       |                          |          |   |  |
| 5  | Architectural Firm   |         |                       |                 |                         |  |       |                          | x        |   |  |
| 6  | Civil Engineer   |         |                       |                 |                         |  |       | x                        |          |   |  |
| 7  | Structural Engineer  |         |                       |                 |                         |  |       | x                        |          |   |  |
| 8  | Mechanical Engineer  |         |                       |                 |                         |  |       | x                        |          |   |  |
| 9  | Electrical Engineer  |         |                       |                 |                         |  |       | x                        |          |   |  |
| 10   | Lighting Engineer/Designer   |         |                       |                 |                         |  |       | x                        |          |   |  |
| 11   | Plumbing Engineer  |         |                       |                 |                         |  |       | x                        |          |   |  |
| 12   | Acoustical Consultant  |         |                       |                 |                         |  |       | x                        |          |   |  |
| 13   | Cost Estimating Consultant   |         |                       |                 |                         |  |       | x                        |          |   |  |
| 14   | Furniture Design Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 15   | Interior Design Consultant   |         |                       |                 |                         |  |       |                          |          |   |  |
| 16   | Signage Design Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 17   | Specifications Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 18   | Traffic Consultant   |         |                       |                 |                         |  |       | x                        | x        |   |  |
| 19   | Commissioning Consultant   |         |                       |                 |                         |  |       |                          | x        |   |  |
| 20   | LEED Consultant  |         |                       |                 |                         |  |       | x                        | x        |   |  |
| 21   | Security Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 22   | PV Panel Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 23   | Historic Preservation Consultant   |         |                       |                 |                         |  |       |                          |          |   |  |
| 24   | Environmental Surveys (Phase I and Phase II)   |         |                       |                 |                         |  |       |                          |          |   |  |
| 25   | Surveys (Flown, ALTA, TOPO)  |         |                       |                 |                         |  |       |                          |          |   |  |
| 26   | Testing & Inspection (Soils)   |         |                       |                 |                         |  |       |                          | x        |   |  |
| 27   | Testing & Inspection (Construction Materials)  |         |                       |                 |                         |  |       |                          | x        |   |  |
| 28   | Code Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 29   | Moving Consultant  |         |                       |                 |                         |  |       |                          |          |   |  |
| 30   | Hazmat Analysis  |         |                       |                 |                         |  |       |                          |          |   |  |
| 31   | Building Demolition Crew   |         |                       |                 |                         | x  |       |                          |          |   |  |



**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| A  |   | B                  | C       | D                     | E                | F  | G     | H                        | I        | K                      |
|--|---|--------------------|---------|-----------------------|------------------|--|-------|--------------------------|----------|------------------------|
|  |   | GC Preconstruction | GC OH&P | GC General Conditions | Amount           | Place "X" if allowance<br>Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments               |
| <b>C. PRE-CONSTRUCTION</b>                     |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Review Design Concepts  | x                  |         |                       |                  |  |       |                          |          |                        |
| 2  | Develop Bid Packages for sub contractors                          | x                  |         |                       |                  |  |       |                          |          |                        |
| 3  | Material Selection and Availability Recommendations               | x                  |         |                       |                  |  |       |                          |          |                        |
| 4  | Building Systems Recommendations                                  | x                  |         |                       |                  |  |       |                          |          |                        |
| 5  | Coordinate Owner-Supplied Equipment                               | x                  |         |                       |                  |  |       |                          |          |                        |
| 6  | Life Cycle Costing Analysis                                       | x                  |         |                       |                  |  |       |                          |          |                        |
| 7  | Equipment Selection and Availability Review                       | x                  |         |                       |                  |  |       |                          |          |                        |
| 8  | Subcontractor Availability Review                                 | x                  |         |                       |                  |  |       |                          |          |                        |
| 9  | Construction Logistical & Execution Plan                          | x                  |         |                       |                  |  |       |                          |          |                        |
| <b>D. PROJECT COST CONTROL</b>                 |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Master Budget; Generate and update                                | x                  |         |                       |                  |  |       | x                        | x        |                        |
| 2  | Recommend approval of Contractor Invoices                         |                    |         |                       |                  |  |       |                          | x        |                        |
| 3  | Manage cost of Alternates (trend log)                             | x                  |         |                       |                  |  |       |                          |          |                        |
| 4  | Schematic Design Cost Estimate and Review                         | x                  |         |                       |                  |  |       |                          |          |                        |
| 5  | Design Development Cost Estimate and Review                       | x                  |         |                       |                  |  |       |                          |          |                        |
| 6  | Construction Document Estimate and Review                         | x                  |         |                       |                  |  |       |                          |          |                        |
| 7  | Guaranteed Maximum Price Cost Estimate                            | x                  |         |                       |                  |  |       |                          |          |                        |
| 8  | Construction Cash Flow Projections (Monthly)                      | x                  |         |                       |                  |  |       |                          |          |                        |
| 9  | Review estimates for accuracy and value engineering ideas         | x                  |         |                       |                  |  |       |                          |          |                        |
| 10   | Verify Correctness of Quantities & Prices of Change Orders        | x                  |         |                       |                  |  |       |                          |          |                        |
| 11   | Continuous Project Cost Input and Response to Design Team Queries | x                  |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| <b>E. PROJECT SCHEDULING</b>                   |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Generate Design Schedule of Events                                |                    |         |                       |                  |  |       | x                        | x        |                        |
| 2  | Master Schedule of Events including Owner items                   | x                  |         |                       |                  |  |       | x                        |          |                        |
| 3  | Preconstruction Activity Schedule (Bar Chart)                     | x                  |         |                       |                  |  |       | x                        |          |                        |
| 4  | Construction Activity Schedule (CPM)                              |                    |         |                       | Included in GCs  |  |       | x                        |          |                        |
| 5  | Const Activity Schedule w/ Milestones (CPM Updates)               |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| 6  | Shop Drawing & Submittal Schedule / Procedure                     |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| 7  | Mock-Up Schedule & Procedure                                      |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| 8  | Generate and coordinate phasing sched w/ Owner                    |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| 9  | Short-Interval Schedules  |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| 10   | Occupancy Schedules   |                    |         | x                     | Included in GCs  |  |       | x                        |          |                        |
| <b>F. SUBCONTRACTOR SELECTION / PURCHASING</b> |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Set Prequalification Criteria including local provisions          | x                  |         |                       |                  |  |       | x                        |          |                        |
| 2  | Recommend Subcontractor Selection Methods                         | x                  |         |                       |                  |  |       | x                        |          |                        |
| 3  | Recommend Subcontractor Award Methods                             | x                  |         |                       |                  |  |       | x                        |          |                        |
| 4  | Develop Subcontractor Interest                                    | x                  |         |                       |                  |  |       | x                        |          |                        |
| 5  | Prepare Bidding Schedules   | x                  |         |                       |                  |  |       | x                        |          |                        |
| 6  | Issue Plans, Specifications & Addenda                             | x                  |         |                       |                  |  |       | x                        |          |                        |
| 7  | Receive Bids  | x                  |         |                       |                  |  |       | x                        |          |                        |
| 8  | Analyze Bids  | x                  |         |                       |                  |  |       | x                        |          |                        |
| 9  | Recommend Award   | x                  |         |                       |                  |  |       | x                        |          |                        |
| 10   | Determine Local Manpower Availability                             | x                  |         |                       |                  |  |       | x                        |          |                        |
| 11   | Prepare Subcontracts & Supplier Contracts                         | x                  |         |                       |                  |  |       | x                        |          |                        |
| <b>G. CONTRACT DOCUMENT COORDINATION</b>       |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Constructability Review & Recommendations                         | x                  |         |                       |                  |  |       |                          |          |                        |
| 2  | Review For Inclusion of All Work                                  | x                  |         |                       |                  |  |       |                          |          |                        |
| 3  | Review For Adequately Phased Construction                         | x                  |         |                       |                  |  |       |                          |          |                        |
| 4  | Identify Long-Lead Items  | x                  |         |                       |                  |  |       |                          |          |                        |
| 5  | Identify Commodity Shortages                                      | x                  |         |                       |                  |  |       |                          |          |                        |
| 6  | Review and Coordinate Installation of Owner Supplied Fixed Equip  |                    |         | x                     | Included in GCs  |  |       | x                        |          | x                      |
| <b>H. ARCHITECT STAFF</b>                      |   |                    |         |                       | <b>\$0</b>       |  |       |                          |          |                        |
| 1  | Principal   |                    |         |                       |                  |  |       |                          | x        |                        |
| 2  | Project Manager   |                    |         |                       |                  |  |       |                          | x        |                        |
| 3  | Project Architect   |                    |         |                       |                  |  |       |                          | x        |                        |
| 4  | Drafter   |                    |         |                       |                  |  |       |                          | x        |                        |
| 5  | Administrative / Clerical   |                    |         |                       |                  |  |       |                          | x        |                        |
| <b>I. GENERAL CONTRACTOR STAFF</b>             |   |                    |         |                       | <b>\$392,621</b> |  |       |                          |          |                        |
| 1  | Corporate Executives  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 2  | Principal In Charge   |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 3  | Project Executive   |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 4  | Operations Manager  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 5  | Senior Project Manager  |                    |         | x                     |                  |  |       | x                        |          |                        |
| 6  | Project Manager   |                    |         | x                     | \$105,833        |  |       | x                        |          |                        |
| 7  | Project Engineer  |                    |         | x                     | \$39,335         |  |       | x                        |          |                        |
| 8  | Safety Manager / Field Audit / Training                           |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 9  | Human Resources   |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 10   | Secretarial   |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 11   | Project Estimating  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 12   | Project Accounting  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 13   | Project Scheduling  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 14   | Project Purchasing  |                    |         |                       |                  |  |       |                          |          | In Overhead and Profit |
| 15   | Project Superintendent(s)   |                    |         | x                     | \$217,517        |  |       | x                        |          |                        |

**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| A                                    | B   | C       | D                     | E                           | F                       | G  | H     | I                        | K        |   |
|--------------------------------------|---|---------|-----------------------|-----------------------------|-------------------------|--|-------|--------------------------|----------|---|
|                                      | GC Preconstruction  | GC OH&P | GC General Conditions | Amount                      | Place "X" if allowance* | Procurement Responsibility<br>A-Architect<br>C-Contractor<br>O-Owner<br>I-Team | By GC | By Architect / Engineers | By Owner | Comments  |
| 16                                   | Assistant Superintendent(s) (as required)   |         | x                     |                             |                         |  | x     |                          |          |   |
| 17                                   | Field Engineer(s) (as required)   |         | x                     |                             |                         |  | x     |                          |          |   |
| 18                                   | Mechanical & Electrical Coordinator(s) (as required)                                      |         | x                     |                             |                         |  | x     |                          |          |   |
| 19                                   | Quality Control Engineer (As Required)  |         | x                     |                             |                         |  | x     |                          |          |   |
| 20                                   | Project Assistant / Clerk / Typist (As Required)  |         | x                     | \$29,936                    |                         |  | x     |                          |          |   |
| 21                                   | Safety Engineer (As Required)   |         | x                     |                             |                         |  | x     |                          |          |   |
| 22                                   | Field Accounting (as required)  |         | x                     |                             |                         |  | x     |                          |          |   |
| 23                                   | Registered Surveyor (As Required)   |         | x                     |                             |                         |  | x     |                          |          |   |
| <b>J. QUALITY CONTROL / WARRANTY</b> |   |         |                       | <b>\$0</b>                  |                         |  |       |                          |          |   |
| 1                                    | Develop & Submit Construction Safety Plan   | x       | x                     |                             |                         |  |       |                          |          |   |
| 2                                    | Testing & Inspection (Construction Materials)   |         |                       |                             |                         |  |       | x                        | x        |   |
| 3                                    | Soils Investigations / Geotechnical Reports   |         |                       |                             |                         |  |       | x                        | x        |   |
| 4                                    | Environmental Surveys   |         |                       |                             |                         |  |       |                          |          |   |
| 5                                    | HAZMAT Analysis   |         |                       |                             |                         |  |       |                          |          |   |
| 6                                    | Environmental Cleanup Coordination / Govt Document  |         |                       |                             |                         |  |       |                          |          |   |
| 7                                    | Project Progress Photographs  |         | x                     | \$0                         |                         |  | x     |                          |          |   |
| 8                                    | Field Reports   |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| 9                                    | Warranty Inspections Coordination   |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| 10                                   | Air & Water Balancing   |         | x                     | TBD by Scope - Cost of Work |                         |  | x     |                          |          |   |
| 11                                   | Operator On-Site Training   |         | x                     | TBD by Scope - Cost of Work |                         |  | x     |                          |          |   |
| 12                                   | Prepare Operation and Maintenance Manuals   |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| 13                                   | Review Operation and Maintenance Manuals  |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| 14                                   | Attend 11 and 23 month walk throughs of facility and assist on closing out warranty items |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| 15                                   | Drug Testing & Screening (Field Personnel)  | x       |                       | Included in GCs             |                         |  | x     |                          |          |   |
| 16                                   | Attend punch list walk throughs, prepare punch list, track items through completion       |         |                       |                             |                         |  |       |                          |          | General Contractor to capture all items identified on punch list walk using bluebeam software or approved equivalent. Architect to attend all punch lists and ensure consultants are using the same format as directed by the owner |
|                                      |   |         | x                     | Included in GCs             |                         |  | x     |                          |          |   |
| <b>K. TEMPORARY FACILITIES</b>       |   |         |                       | <b>\$26,701</b>             |                         |  |       |                          |          |   |
| 1                                    | Temporary Field Office Facility   |         | x                     | \$9,908                     |                         |  | x     |                          |          |   |
| 2                                    | Field Office Furniture & Equipment  |         | x                     | \$2,925                     |                         |  | x     |                          |          |   |
| 3                                    | Field Office Copier(s)  |         | x                     |                             |                         |  | x     |                          |          |   |
| 4                                    | Field Office Fax Machine(s)   |         | x                     |                             |                         |  | x     |                          |          |   |
| 5                                    | Field Office Computer(s) & Software   |         | x                     |                             |                         |  | x     |                          |          |   |
| 6                                    | Field Office Supplies   |         | x                     | \$2,925                     |                         |  | x     |                          |          |   |
| 7                                    | GC's Storage Trailers / Sheds   |         | x                     | \$4,053                     |                         |  | x     |                          |          |   |
| 8                                    | Field Office Equipment Maintenance & Repairs  |         | x                     |                             |                         |  | x     |                          |          |   |
| 9                                    | Architect / Engineer Temporary Office   |         | x                     |                             |                         |  | x     |                          |          |   |
| 10                                   | Project Sign  |         | x                     | \$0                         |                         |  | x     |                          |          |   |
| 11                                   | Directional / Warning Signs   |         | x                     |                             |                         |  | x     |                          |          |   |
| 12                                   | Bulletin Boards   |         | x                     |                             |                         |  | x     |                          |          |   |
| 13                                   | Potable Drinking Water / Ice / Cups   |         | x                     | \$1,036                     |                         |  | x     |                          |          |   |
| 14                                   | Temporary Toilets / Sanitary Sewer  |         | x                     | \$4,503                     |                         |  | x     |                          |          |   |
| 15                                   | Temporary Construction Fencing  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 16                                   | Barricades  |         | x                     |                             |                         |  | x     |                          |          |   |
| 17                                   | Covered Walkways  |         | x                     |                             |                         |  | x     |                          |          |   |
| 18                                   | Safety Equipment  |         | x                     | \$1,351                     |                         |  | x     |                          |          |   |
| 19                                   | First Aid Station & Supplies  |         | x                     |                             |                         |  | x     |                          |          |   |
| 20                                   | Handrails / Toe Boards / Opening Protection   |         | x                     |                             |                         |  | x     |                          |          |   |
| 21                                   | Safety Nets   |         | x                     |                             |                         |  | x     |                          |          |   |
| 22                                   | Temporary Stairs  |         | x                     |                             |                         |  | x     |                          |          |   |
| 23                                   | Fire Extinguishers  |         | x                     |                             |                         |  | x     |                          |          |   |
| 24                                   | Flagman / Traffic Control   |         | x                     |                             |                         |  | x     |                          |          |   |
| 25                                   | Job Hauling Charges   |         | x                     |                             |                         |  | x     |                          |          |   |
| 26                                   | Site Security   |         | x                     |                             |                         |  | x     |                          |          |   |
| <b>L. TEMPORARY UTILITIES</b>        |   |         |                       | <b>\$2,702</b>              |                         |  |       |                          |          |   |
| 1                                    | Temp Telephone Install Equipment & Monthly Fee  |         | x                     | \$2,702                     |                         |  | x     |                          |          |   |
| 2                                    | Telephone Expense (Long Distance Charges)   |         | x                     |                             |                         |  | x     |                          |          |   |
| 3                                    | Telephone Expense (Internet Charges)  |         | x                     |                             |                         |  | x     |                          |          |   |
| 4                                    | Cellular Phone Charges  |         | x                     |                             |                         |  | x     |                          |          |   |
| 5                                    | 2-Way Radio Equipment   |         | x                     |                             |                         |  | x     |                          |          |   |
| 6                                    | Temporary Electrical Service / Distribution   |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 7                                    | Temporary Electrical Wiring & Lighting  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 8                                    | Light bulbs & Temp Electrical Maintenance   |         | x                     |                             |                         |  | x     |                          |          |   |
| 9                                    | Electrical Power Consumption Expense  |         | x                     |                             |                         |  | x     |                          |          |   |
| 10                                   | Temporary Water Service / Distribution  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 11                                   | Temporary Water Consumption Expense   |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 12                                   | Temporary Gas Service / Distribution  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 13                                   | Temporary Gas Service Consumption Expense   |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 14                                   | Temporary Field Office Heating Energy Cost  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 15                                   | Temporary Heating Service (Permanent System)  |         | x                     | TBD by Scope of Work        |                         |  | x     |                          |          |   |
| 16                                   | Permanent Heat System Filter Replacement  |         | x                     | Not Included                |                         |  | x     |                          |          |   |
| 17                                   | Maintenance Cost (Permanent Heat System)  |         | x                     | Not Included                |                         |  | x     |                          |          |   |
| <b>M. CLEAN-UP</b>                   |   |         |                       | <b>\$0</b>                  |                         |  |       |                          |          |   |
| 1                                    | Daily Clean-Up  |         | x                     | Cost of Work                |                         |  | x     |                          |          |   |
| 2                                    | Final Clean-Up  |         | x                     | Cost of Work                |                         |  | x     |                          |          |   |

**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| A  |  | B                  | C       | D                     | E               | F                       | G  | H     | I                        | K        |          |
|--|--|--------------------|---------|-----------------------|-----------------|-------------------------|--|-------|--------------------------|----------|----------|
|  |  | GC Preconstruction | GC OH&P | GC General Conditions | Amount          | Place "X" if allowance* | Procurement Responsibility<br>A-Architect<br>C-Contractor<br>O-Owner<br>I-Team | By GC | By Architect / Engineers | By Owner | Comments |
| 3  | Final Glass Cleaning                                     |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 4  | Debris Hauling/Removal                                   |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 5  | Trash Chutes   |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 6  | Trash Dumpsters  |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 7  | Dump Permits & Fees                                      |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 8  | Dust Control   |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 9  | Street Cleaning  |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| <b>N. WEATHER PROTECTION</b>               |  |                    |         |                       | <b>\$0</b>      |                         |  |       |                          |          |          |
| 1  | Remove Snow & Ice  |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 2  | Temporary Enclosures (Buildings)                         |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 3  | Temporary Weather Protection for Sub Trades              |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| <b>O. ON-SITE EQUIPMENT / HOISTING</b>     |  |                    |         |                       | <b>\$0</b>      |                         |  |       |                          |          |          |
| 1  | Automobile(s) & Fuel                                     |                    |         | x                     | Inc             |                         |  | x     |                          |          |          |
| 2  | Hoisting Equipment & Fuel                                |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 3  | Material/Personnel Hoist(s)                              |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 4  | Crane & Hoist Operator(s)                                |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 5  | Small Tools (GC's Only)                                  |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 6  | Rental Equipment   |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| 7  | Fuel for Rental Equipment                                |                    |         | x                     | Cost of Work    |                         |  | x     |                          |          |          |
| <b>P. LEED CERTIFICATION</b>               |  |                    |         |                       | <b>\$0</b>      |                         |  |       |                          |          |          |
| 1  | MR2.1 Const Waste Management, Salvage or Recycle 50%     |                    |         |                       | Cost of Work    |                         |  |       |                          |          |          |
| 2  | MR2.2 Const Waste Management, Salvage Additional 25%     |                    |         |                       | Cost of Work    |                         |  |       |                          |          |          |
| 3  | MR5.1 Local/Regional Materials, 20% Manufactured Locally |                    |         |                       | Cost of Work    |                         |  |       |                          |          |          |
| 4  | MR5.2 Local/Regional Materials, 10% Harvested Locally    |                    |         |                       | Cost of Work    |                         |  |       |                          |          |          |
| 5  | IAQ3.1 Construction IAQ Management Plan, Const           |                    |         |                       | Inc             |                         |  |       |                          |          |          |
| 6  | IAQ4.1 Low-Emitting Materials, Adhesives & Sealants      |                    |         |                       |                 |                         |  |       |                          |          |          |
| 7  | IAQ4.2 Low-Emitting Materials, Paints                    |                    |         |                       |                 |                         |  |       |                          |          |          |
| 8  | IAQ4.3 Low-Emitting Materials, Carpet                    |                    |         |                       |                 |                         |  |       |                          |          |          |
| 9  | IAQ4.4 Low-Emitting Materials, Composite Wood            |                    |         |                       |                 |                         |  |       |                          |          |          |
| <b>Q. DOCUMENT REPRODUCTION / PRINTING</b> |  |                    |         |                       | <b>\$0</b>      |                         |  |       |                          |          |          |
| 1  | Schematic Drawings & Specifications                      |                    |         |                       |                 |                         |  |       |                          |          |          |
| 2  | Design Document Drawings & Specifications                |                    |         |                       |                 |                         |  |       |                          |          |          |
| 3  | Construction Drawings & Specifications                   |                    |         |                       |                 |                         |  |       |                          |          |          |
| 4  | Subcontractor / Supplier Prequalification Forms          | x                  |         |                       | Included        |                         |  | x     |                          |          |          |
| 5  | Bidding Instructions                                     | x                  |         |                       | Included        |                         |  | x     |                          |          |          |
| 6  | Postage & Express Delivery Costs                         |                    |         | x                     | \$0             |                         |  | x     |                          |          |          |
| 7  | Subcontract & Supplier Contract Agreement Forms          |                    |         | x                     | Included        |                         |  | x     |                          |          |          |
| 8  | Shop Drawing Reproduction                                |                    |         | x                     | \$0             |                         |  | x     |                          |          |          |
| 9  | As-Built Documents (Mark-ups & Recording)                |                    |         | x                     | Included        |                         |  | x     |                          |          |          |
| 10   | As-Built Documents (Printing)                            |                    |         | x                     | Included        |                         |  | x     |                          |          |          |
| 11   | Maintenance Manuals (From Subs)                          |                    |         | x                     | Included        |                         |  | x     |                          |          |          |
| 12   | Operation Manuals (From Subs)                            |                    |         | x                     | Included        |                         |  | x     |                          |          |          |
| 13   | Estimating Forms   |                    |         |                       |                 |                         |  |       |                          |          |          |
| 14   | Schedule Report Forms                                    |                    |         |                       |                 |                         |  |       |                          |          |          |
| 15   | Accounting Forms   |                    |         |                       |                 |                         |  |       |                          |          |          |
| 16   | Field Reporting Forms                                    |                    |         |                       |                 |                         |  |       |                          |          |          |
| 17   | Cost Reporting Forms                                     |                    |         |                       |                 |                         |  |       |                          |          |          |
| 18   | Special Forms  |                    |         |                       |                 |                         |  |       |                          |          |          |
| <b>R. INSURANCE &amp; BONDS</b>            |  |                    |         |                       | <b>\$69,000</b> |                         |  |       |                          |          |          |
| 1  | Design professional liability insurance                  |                    |         |                       |                 |                         |  |       |                          |          |          |
| 2  | Builder's Risk Insurance                                 |                    |         |                       |                 |                         |  |       |                          |          |          |
| 3  | Builder's Risk Deductible                                |                    |         | x                     | \$0             |                         |  | x     |                          |          |          |
| 4  | Special Insurance - O & E                                |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| 5  | General Liability Insurance                              |                    |         |                       |                 |                         |  |       |                          |          |          |
| 6  | Umbrella Liability Insurance                             |                    |         |                       |                 |                         |  |       |                          |          |          |
| 7  | Excess Liability Insurance                               |                    |         |                       |                 |                         |  |       |                          |          |          |
| 8  | Completed Products Insurance                             |                    |         |                       |                 |                         |  |       |                          |          |          |
| 9  | Professional Liability Insurance                         |                    |         | x                     | \$10,350        |                         |  | x     |                          |          |          |
| 10   | Workman's Compensation Insurance (GC's Only)             |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| 11   | FICA / Medicare Insurance (GC's Only)                    |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| 12   | Federal Unemployment Insurance (GC's Only)               |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| 13   | State Unemployment Insurance (GC's Only)                 |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| 14   | Payment & Performance Bond                               |                    |         | x                     | \$58,650        |                         |  | x     |                          |          |          |
| 15   | Subcontractor & Supplier Bonds                           |                    |         | x                     |                 |                         |  | x     |                          |          |          |
| <b>S. PERMITS &amp; FEES</b>               |  |                    |         |                       | <b>\$0</b>      |                         |  |       |                          |          |          |
| 1  | Foundation Permit  |                    |         | x                     | TBD by Scope    |                         |  | x     |                          |          |          |
| 2  | Superstructure Permit                                    |                    |         |                       |                 |                         |  |       |                          |          |          |
| 3  | Building Permit (General)                                |                    |         | x                     | TBD by Scope    |                         |  | x     |                          |          |          |
| 4  | Mechanical Building Permit                               |                    |         | x                     | TBD by Scope    |                         |  | x     |                          |          |          |
| 5  | Electrical Building Permit                               |                    |         | x                     | TBD by Scope    |                         |  | x     |                          |          |          |
| 6  | Plan Check Fees  |                    |         |                       |                 |                         |  |       |                          |          |          |
| 7  | Street Use Permit  |                    |         |                       |                 |                         |  |       |                          |          |          |
| 8  | Curb & Gutter Permit                                     |                    |         |                       |                 |                         |  |       |                          |          |          |
| 9  | Sidewalk Permit  |                    |         |                       |                 |                         |  |       |                          |          |          |

**OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX**

| OWNER/ARCHITECT/GENERAL CONTRACTOR SCOPE COORDINATION MATRIX |  |         |                       |                      |                        |  |       |                          |          |          |
|--|--|---------|-----------------------|----------------------|------------------------|--|-------|--------------------------|----------|----------|
| A  | B  | C       | D                     | E                    | F                      | G  | H     | I                        | K        |          |
|  | GC Preconstruction   | GC OH&P | GC General Conditions | Amount               | Place "X" if allowance | Procurement Responsibility<br>A=Architect<br>C=Contractor<br>O=Owner<br>T=Team | By GC | By Architect / Engineers | By Owner | Comments |
| 10   | Street / Curb Design Charge                                    |         |                       |                      |                        |  |       |                          |          |          |
| 11   | Sign Permits   |         |                       |                      |                        |  |       |                          |          |          |
| 12   | Site Drainage (Erosion Control) Permit                         |         | x                     | Included             |                        |  | x     |                          |          |          |
| 13   | Electrical Primary Construction Fee                            |         |                       |                      |                        |  |       |                          |          |          |
| 14   | Water Service Construction Fee                                 |         |                       |                      |                        |  |       |                          |          |          |
| 15   | Gas Service Construction Fee                                   |         |                       |                      |                        |  |       |                          |          |          |
| 16   | Water Tap (Inspection) Fee                                     |         |                       |                      |                        |  |       |                          |          |          |
| 17   | Sanitary Tap (Inspection) Fee                                  |         |                       |                      |                        |  |       |                          |          |          |
| 18   | Storm Tap (Inspection) Fee                                     |         |                       |                      |                        |  |       |                          |          |          |
| 19   | Special Tap Fees   |         |                       |                      |                        |  |       |                          |          |          |
| 20   | Contractor's Licenses  |         | x                     | Included             |                        |  | x     |                          |          |          |
| 21   | Zoning Fees  |         |                       |                      |                        |  |       |                          |          |          |
| 22   | Construction Equipment Licenses                                |         |                       |                      |                        |  |       |                          |          |          |
| 23   | Construction Equipment Permits                                 |         |                       |                      |                        |  |       |                          |          |          |
| <b>T. OTHER COSTS</b>  |  |         |                       | <b>\$0</b>           |                        |  |       |                          |          |          |
| 1  | Sales & Use Taxes (As Required)                                |         | x                     | TBD by Scope of Work |                        |  | x     |                          |          |          |
| 2  | Davis Bacon/Prevailing wages                                   |         |                       |                      |                        |  |       |                          |          |          |
| 3  | Creation of Owner Moving Transition Manual, RFP and management |         |                       |                      |                        |  |       |                          |          |          |
| 4  | Owner Moving Costs   |         |                       |                      |                        |  |       |                          |          |          |
| 5  | Video record with proper sound system Owner Training           |         | x                     | Included             |                        |  | x     |                          |          |          |
| <b>U. ADDITIONAL ITEMS</b>                                   |  |         |                       | <b>\$3,400</b>       |                        |  |       |                          |          |          |
| 1  | Textura  |         |                       | \$3,400              |                        |  |       |                          |          |          |
| 2  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 3  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 4  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 5  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 6  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 7  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |
| 8  | (enter additional items as necessary)                          |         |                       |                      |                        |  |       |                          |          |          |



# MOUNTAIN VIEW FIRE RESCUE

TRUST • TEAMWORK • PROFESSIONALISM

## Upcoming Board Items

|   |  |
|---|--|
| March 19 <sup>th</sup> Meeting:         | Regularly Scheduled Pension and Board Meetings   |
| April 16 <sup>th</sup> Meetings:        | Regularly Scheduled Foundation and Board Meetings  |
| April 25 <sup>th</sup> Special Meeting: | Discussion Item: Collective Bargaining Resolution  |
| May 21 <sup>st</sup> Meeting:           | Regularly Scheduled Meeting  |
| June 6 <sup>th</sup> Event              | Promotion and Swearing In ceremony, 1 pm at United Power   |
| June Special Meeting:                   | Date TBD Discussion Item: Negotiation Prep   |
| June 18 <sup>th</sup> Meeting:          | Regularly Scheduled Pension and Board Meetings   |
| July 16 <sup>th</sup> Meeting:          | Regularly Scheduled Meeting  |
| July Special Meeting:                   |  |
| August 20 <sup>th</sup> Meeting:        | Regularly Scheduled Meeting  |
| September 9-12:                         | SDA Conference in Keystone. Afternoon of the 9 <sup>th</sup> through mid-day of the 12 <sup>th</sup> . |
| September 17 <sup>th</sup> Meeting:     | Regularly Scheduled Pension and Board Meetings   |
| October 8 <sup>th</sup> Meeting:        | 2025 Budget Presentation   |
| October Special Meeting:                | Discussion Item: 2025 Budget   |
| November 19 <sup>th</sup> Meeting:      | Regularly Scheduled Meeting  |
| December 10 <sup>th</sup> Meeting:      | Adoption of the 2025 Budget  |

### Projects

Collective Bargaining Resolution  
Strategic and Master Plans  
Negotiations Preparation